



# City of Pompano Beach

100 West Atlantic Blvd.  
Pompano Beach, FL 33060

## Detailed Minutes - Final

### City Commission

*Rex Hardin, Mayor*  
*Andrea McGee, Vice Mayor*  
*Rhonda Eaton, Commissioner*  
*Alison Fournier, Commissioner*  
*Barry Moss, Commissioner*  
*Beverly Perkins, Commissioner*

*Gregory P. Harrison, City Manager*  
*Mark Berman, City Attorney*  
*Kervin Alfred, City Clerk*

Tuesday, July 18, 2023

9:00 AM

Commission Chamber

### Budget Workshop

#### CALL TO ORDER

The Honorable Rex Hardin, Mayor called the City Commission Budget Workshop to order at 9:00 a.m.

#### ROLL CALL

**Present:** Commissioner Alison Fournier  
Commissioner Barry Moss  
Commissioner Beverly Perkins  
Vice Mayor Andrea McGee  
Mayor Rex Hardin

**Absent:** Commissioner Rhonda Eaton

Note: Comr. Eaton was present at the meeting shortly after the start of the budget presentation.

#### INVOCATION

Mayor Hardin offered the invocation.

#### PLEDGE OF ALLEGIANCE

Led by Kervin Alfred, City Clerk

#### APPROVAL OF AGENDA

**A motion was made by Vice Mayor McGee, seconded by Commissioner Fournier, that the Agenda be APPROVED. The motion carried unanimously.**

**A. PRESENTATION**

## CITY MANAGER'S PRESENTATION – BUDGET OVERVIEW &amp; SUMMARY FY 2023/2024

**(Staff Contact: Erjeta Diamanti)**

Erjeta Diamanti, Budget Director stated that the purpose of the workshop is to gain consensus on recommended projects, fire assessment fees, and a five-year capital improvement plan (CIP) for Fiscal Years 2024 to 2028. The presentation outlined various aspects of the budget, including city-wide revenues, expenses, major fund categories, internal service funds, special revenue funds, enterprise funds, general capital fund and G.O. bond funds. In terms of revenues, it was estimated that the Fiscal Year 2024 would see total revenues of approximately \$424.9 million, reflecting a 17.8% increase from the previous year. This increase was attributed to higher service charges, intergovernmental revenues, property taxes, and other financing sources. The expenses for the Fiscal Year 2024 were projected to be \$424.9 million as well. Major drivers of expense increases include salaries and benefits adjustments, pension contributions, internal service fees, and insurance premiums. The presentation further delved into variances within each department, detailing the reasons for expense changes. Ms. Diamanti explained the proposed fire assessment fees, which were recalculated based on a study and outlined the expected revenue and usage allocation for fire services. The total budget was balanced by considering non-ad valorem revenues and calculating the additional ad valorem revenues needed to support it. The City's July 1st valuation has increased by 11.11% compared to the previous fiscal year. Ms. Diamanti discussed the upcoming steps in the budget process, including adopting fire assessment fees, preliminary and final public budget hearings, and adopting final millage rates and budgets. Attached as **Exhibit 1**, is a copy of the presentation in its entirety that provides a more detailed breakdown of the Fiscal Year 2024 recommended budget.

After the presentation, the City Commission recessed for half-hour and then reconvened in the City Manager's Large Conference Room on the 4th floor of City Hall.

**B. REGULAR AGENDA****1. DISCUSSION AND CONSIDERATION OF THE RECOMMENDED FIVE-YEAR CAPITAL IMPROVEMENT PLAN FY 2024-2028****(Staff Contact: Erjeta Diamanti/Tammy Good)**

City Attorney Berman explained that the workshop was designed solely for discussing the budget and fund recommendations. He clarified that no official actions would be taken during the workshop.

Ms. Diamanti presented the five-year Capital Improvement Plan (CIP) for the Fiscal Years 2024-2028. She highlighted that advisory boards had approved the plan and that staff members were present to address any questions. Attached as **Exhibit 2**, is a copy of the list of the CIP projects along with the advisory board approvals.

Comr. Eaton expressed concern about the prioritization of projects and questioned how certain projects were included in the plan. She raised issues related to street improvements, park amenities, and the allocation of funds for pickleball courts.

Tammy Good, CIP Manager provided explanations regarding project prioritization, design progress, and funding considerations. The discussion shifted to specific projects, including improvements to North Pompano Park, playground equipment replacement and the allocation of funds from the G.O. Bond.

Comr. Eaton sought clarification on the timing of certain projects and emphasized her concerns about the prioritization of park amenities. She sought an explanation of why specific projects had not been realized.

Staff explained that the G.O. bonds legally obligated them to complete projects, as promised to the voters, and they were diligently working on fulfilling these obligations.

City Manager Harrison clarified that the exercise equipment for North Pompano Park was included in the current budget. Mayor Hardin sought clarification on the timeline for certain projects and the inclusion of permanent bleachers in North Park.

Staff elaborated that while the initial project scope had been completed, additional features such as exercise equipment and permanent bleachers had been added during the design process.

Mayor Hardin ensured everyone was clear that the original project vision had been achieved, but additional enhancements had been introduced as the project progressed.

Comr. Eaton acknowledged the details and expressed her concerns about the project's implementation. The conversation concluded with a clarification about the type of fencing used in the park. Furthermore, she expressed concerns about the allocation of funds and disparities in infrastructure development between districts. She emphasized the need for park improvements and amenities.

With regards to Road Resurfacing, Vice Mayor McGee inquired if there is a map or priority list for road resurfacing projects of which staff confirmed that the Public Works Department has the information and a copy will be provided to the Commission.

Sidewalk improvements were also discussed, focusing on the challenge of implementing sidewalks while considering residents' preferences. Comr. Fournier requested to obtain a map displaying sidewalk gaps within the city. The need for additional funding for the redesign and elevation of the South East Six Terrace Bridge was raised. Citywide bus shelters, not fully covered by county funding, were considered important for the public transportation infrastructure. An allocation of \$125,000 for enhancing the aesthetics of the Inlet Bridge facade was addressed as a means to enhance the overall environment.

Vice Mayor McGee and Comr. Fournier expressed concerns about the financial burden of certain projects, specifically the South East Six Terrace Bridge and the Hillsboro Inlet Bridge Improvement. Given the challenges posed by inflation, they emphasized the significance of prioritizing affordability for residents. The discussion acknowledged the value of artwork and aesthetics in infrastructure projects while also considering the need to maintain existing investments in aesthetics.

Vice Mayor McGee also suggested exploring an alternative project that promotes tourism and offers activities

for different age groups on the beach.

The commissioners highlighted the importance of District Commissioners' insights into residents' needs. The conversation touched on the potential reallocation of funds between projects based on budgetary requirements, and emphasized the significance of ensuring sufficient funding for critical endeavors. Overall, the debate centered around allocation priorities, affordability, infrastructure enhancement, aesthetics, and the balance between necessary projects and financial considerations.

Comr. Eaton expressed interest in understanding more about a park project related to golf. She mentioned the current water taxi parks along the coast, and pointed out that District 1 has numerous parks, some of which lack clear development plans. Also, she expressed doubts about finalizing a CIP project and reiterated her longtime observation that the city lacks family-oriented attractions.

Mayor Hardin explained the process of getting projects onto the agenda, involving staff developing concepts and pricing, followed by commission discussions and approvals.

Ms. Good added that additional discussions regarding available real estate for park amenities were needed.

Comr. Fournier suggested each Comr. share two priority items for next year after reviewing the CIP.

Mayor Hardin and others discussed postponing funding for bridge improvements and decorative enhancements to further evaluate the projects. Regarding the Hillsboro Inlet Bridge and 14th Street Causeway Bridge improvements, Mayor Hardin explained that they were extensions of a previous project that aimed to enhance aesthetics and visibility.

**A motion was made by Vice Mayor McGee, seconded by Comr. Fournier, to delay the discussion about Hillsboro Inlet Bridge Improvements and the 14th Street Causeway Bridge Decorative Enhancements for at least a year, which passed unanimously by voice vote.**

Concerning reallocating funds, the Mayor clarified that the decision would be made during commission meetings, involving discussions with staff and subsequent approval. The conversation then moved on to various citywide street improvements, including landscaping, artwork, sidewalks and more.

Comr. Eaton sought clarification on the allocation of funds for Northwest 31st Avenue streetscape improvements.

Mayor Hardin pointed out that although the title "Citywide Streets Improvement" implies a broad focus, the description actually indicates that the funding for FY 2024 and 2025 is designated for design and construction in Northwest 31st Ave. The allocations of \$100,000 and \$350,000 for those years are planned for the 31st Ave project, but the allocation might change next year.

Ms. Good clarified that the CIP covers various streets across the city and that in 2025, the focus would be on Northwest 31st Ave between Atlantic and MLK.

Ms. Diamanti emphasized the practicality of creating an umbrella project for various streets instead of allocating separate projects for each street.

Comr. Eaton acknowledged the ongoing changes in the area and mentioned a task force focusing on roadway development and ramp changes.

Ms. Good discussed the relocation of an existing traffic signal, explaining the plan to move it to the intersection.

Mayor Hardin shared historical difficulties in moving the signal, despite safety concerns.

Ms. Good suggested modifying the nearby park area and altering traffic flow, which could lead to the light being moved in the future.

Comr. Perkins inquired about the status of the approved traffic signal on Northwest 18th Drive and McCormick, and the response indicated that the design and construction would begin after receiving County approval.

Mayor Hardin mentioned other ongoing projects and accidents at intersections, which influenced the decision to relocate the signal.

The Commission discussed the General Government Buildings category, which encompasses a reoccurring capital allocation of \$900,000 for repairs and minor replacements to various city facilities. This funding is used for general repairs and replacements that don't warrant their own CIP number. The allocation for this category varies between \$808,000 and \$900,000 in different years, and there might have been a reallocation of \$100,000 to another general CIP project for a specific year.

The BSO Substation along with other projects involves the assessment of all city facility roofs to develop a maintenance or replacement plan. This proactive approach aims to allocate funds for replacements or major repairs based on condition assessments rather than being reactive to issues.

Comr. Perkins expressed the need for regular updates on land acquisition efforts for the substation project, as the scarcity of land in District 4 necessitates a prompt solution.

The discussion shifted to the Fire Station Maintenance category. This includes repairs and maintenance for fire-related facilities, such as fire stations and the academy building. The replacement of Fire Station 63 was also discussed, with concerns raised about the budgeted amount for design. This amount included contingency due to market escalation and noted that if not all funds were spent, they could potentially be reallocated to construction or other areas.

The Civic Center and Enhancements category involves the design of a lot north of the Civic Center, which was put on hold but will now be pursued. Theater renovations were mentioned for the next fiscal year, with plans to address upgrades and enhancements to the facility. The Center Addition project is nearly designed, and additional funding will facilitate its construction.

The Golf Course Maintenance Operation Building Replacement was mentioned as a project to replace a building that burned down a couple of years ago. The Car Storage project aims to enhance or replace a building with a metal one. The Mitchell Moore Park project involves funding shortfalls due to escalations for interior renovations. Questions were raised about the age of the Mitchell Moore Park building and whether it qualifies for historical consideration.

Throughout the discussion, the Commission expressed their interest in proactive planning, cost considerations and the need to address specific issues in a timely manner, particularly those related to crime and safety.

The topic of historical buildings and potential extra funding due to historical designation was brought up.

Mayor Hardin responded, mentioning that when a building is declared historic, the cost of renovations often increases due to specific requirements and that there could be opportunities for grants.

The Commission discussed the North Pompano Park building, noting the improvements made to the building's exterior and interior. The concerns were expressed about the state of the kitchen and floors, mentioning that it had been renovated around five years ago with substantial investments.

Staff provided more details about the North Pompano Park building renovations, highlighting various improvements such as court resurfacing, concession renovation, press box renovation, HVAC units, electric work, window replacement, floor replacement, restroom renovations and park ranger office renovations.

With regards to the Burrie Center Neighborhood Connectivity project, Comr. Eaton requested to review the plans and design as she has received inquiries from residents concerning this project.

Ms. Good discussed the animal control shelter, which is currently an outdoor holding facility at the Public Safety Complex. She explained that the new Emergency Operations Center (EOC) construction would replace the existing space, and the shelter needed to be relocated.

There was a discussion about the timing of needing the new shelter, considering the construction timeline of the EOC. The consensus was that the new shelter is needed now, especially since there have been issues with the existing facility, and it's hindering the new EOC's design.

Comr. Moss spoke about visiting the animal control facility and emphasized the need for the new shelter due to humane considerations for animals during hot weather. He noted that the cost is reasonable.

Vice Mayor McGee inquired about the functionalities of the proposed animal control facility. Ms. Good explained that it's primarily a holding facility for animals before they are transported to the County facility. Also, the County now requires cities to hold animals for a few days before transportation.

Comr. Moss asked about the reasoning behind the County's policy change to require animals to be held for a few days before transportation.

Mayor Hardin responded, suggesting that the change is to allow time for pet owners to come forward and claim their animals, serving as a deterrent to people abandoning their pets.

Ms. Good discussed the Sea Wall Rehab project, which covers the maintenance of sea walls and parking lots and ensures compliance with the Americans with Disabilities Act (ADA). She mentioned a wayfinding project that includes designing and installing signs throughout the city.

Comr. Moss inquired about whether the Wayfinding project includes the "Welcome to Pompano Beach" signs.

Ms. Good confirmed that it includes entryway signs and explained the plan to have at least one entry sign in every district.

Vice Mayor McGee requested to see the proposed signs before their installation.

Comr. Fournier asked about the annual expenditure and the process for residents to request canal dredging.

Ms. Good explained that the City had done a large canal dredging project a few years ago, which improved many canals. The City has surveys and plans but is waiting for an opportunity to contract with dredging contractors for more significant projects.

Comr. Fournier expressed concerns about residents' expectations and clarity regarding which canals are being dredged and requested to see the map regarding the canals. Also, after a company has been selected, she wants to see the plans.

The discussion also covered the Jetty Extension project, focusing on aesthetics and concerns related to navigation, sand transport and environmental impacts.

Comr. Fournier expressed reservations about the project's potential impact on safety and navigation.

The Commission discussed the potential impact of extending the jetty to reduce turbidity in the waters and how far the beach is impacted to the south of the inlet. Mr. Harrison offered to provide the Commission an extensive report that would better explain the project - Hillsboro Inlet Discharge Improvements.

Comr. Eaton expressed concerns about the allocation of funds for pickleball courts and questioned the prioritization of pickleball over other needed improvements in parks, such as fencing, bleachers and shade structures.

Ms. Good explained that the City is undertaking a master plan to assess the facilities and amenities needed in parks, including addressing changing community demographics and needs.

Comr. Moss emphasized the importance of public outreach and involvement in the master planning process.

Discussion continued on funding for various park improvements, including restroom and concession facilities, lighting, playground equipment, pickleball courts and more.

Vice Mayor McGee and Comr. Fournier expressed concerns about the balance between pickleball and tennis facilities, mentioning that some tennis players felt displaced by the popularity of pickleball.

Comr. Eaton noted that the south field at the North Pompano Park has no lights, therefore she requested that the field be properly lit.

Comr. Perkins inquired about the restroom renovations near the pool area at Mitchell Moore Park and she wanted to know the last time work was done at that facility. Staff provided insight into the history of air conditioning and renovation work at certain facilities like the Aquatic Center at the park. Ms. Good added that periodic updates were done in the restrooms on an as needed basis. She noted that the exhaust fans were recently repaired.

Comr. Eaton referred to the previously approved increases for the Ultimate Sports Park, which were over the original budgeted amount for the project. Therefore, she highlighted the difference in expenditures made between this park and the park in her district.

Comr. Perkins emphasized the importance of unity and collaboration among commissioners highlighting that everyone is working for the betterment of the entire city and its residents.

There was a discussion about the allocation of funds for park improvements and the need to balance different project priorities based on the needs of each district.

Concerns were raised about the need to include upgrades for Apollo Park alongside the larger Ultimate Sports Park project.

Comr. Moss discussed the demand for pickleball facilities in Palm Aire and the adjustments being made to accommodate this demand.

Vice Mayor McGee inquired about the public art fund and whether it was separate from the percent allocated from building fees, to which staff replied it is not based on a percentage but rather a flat fee.

**A motion was made by Vice Mayor McGee, seconded by Comr. Fournier, to approve the CIP as amended. The motion carried by the following roll call vote:**

**Yes:** Comr. Eaton, Comr. Fournier, Comr. Moss,  
Comr. Perkins, Vice Mayor McGee, and Mayor Hardin

## **2. DISCUSSION AND CONSIDERATION OF THE RECOMMENDED OPERATING BUDGET FY 2024**

**(Staff Contact: Erjeta Diamanti**

Erjeta Diamanti, Budget Director provided an overview of the fire assessment and explained that the discussion



would include the fire assessment and any other operational matters the City Commission wished to address.

Comr. Fournier commented on the recommended changes to the fire assessment fees, including the significant residential property increases. She expressed concerns about the size of the increase and its potential impact on residents, especially those who might struggle with affordability.

The discussion revolved around the proposed increase in the fire assessment fees for residential properties, which had seen gradual increases over the years. There was concern about the current increase being substantial, especially given the challenges posed by the COVID-19 pandemic.

The discussion also touched on the complexity of applying fire assessments, considering different types of properties and their respective service usage. The role of consultants in the assessment process and the challenges of using pandemic-affected data for decision-making were highlighted.

The staff emphasized the need to adhere to the results of the fire assessment study, which recommended a certain increase in residential fire assessment fees. They also explored the possibility of spreading the increase over multiple years or segments to mitigate the immediate impact on residents.

The discussion touched on whether institutional properties like John Knox Village should be considered residential for the purpose of fire assessments. There was a suggestion to revisit the assessment structure over the coming years when better, non-pandemic data would be available.

The dialogue circled back to the \$34 increase per residence that was determined by the fire assessment study and the need to address the additional funding gap in the budget beyond that increase.

Comr. Fournier raised a question about whether it's possible to adjust the fire assessment rates gradually rather than implementing the full increase all at once to ease the impact on residents.

There was a discussion about the legal constraints and challenges associated with phasing in the fire assessment rates. The concern was that the rates accurately reflect the services provided and that any changes could potentially lead to legal challenges.

Comr. Fournier expressed concern about the significant increase in residential fire assessment fees and the potential impact on homeowners, particularly those on fixed incomes.

Staff clarified that the proposed changes in fire assessment rates are tied to the study's results and legal requirements. They discussed adjusting the rates to be proportional across all property types to maintain fairness and legality.

Comr. Fournier proposed the idea of lowering the millage rate to offset the impact of the increased fire assessment fees, which led to a discussion about the potential for reducing the millage. She reiterated the importance of finding ways to reduce the millage and expressed a desire to see if there are ways to trim the budget to mitigate the impact of the increased fire assessment fees.

Mayor Hardin and staff discussed the legal challenges that could arise from reducing fire assessment rates and the need to adhere to the study's results to justify the rates.

The discussion focused on the complexity of balancing the budget, maintaining legal compliance, and considering the impact on residents' finances. The challenge was finding ways to distribute the funding burden equitably among property types while ensuring the accuracy of the assessments.

The discussion centered around the City's financial matters, specifically fire assessment fees and property tax millage rates. Various participants, including city staff and officials, engaged in a debate over the proposed changes.

There was a notable concern regarding the proposed fire assessment fees and their potential impact on residents, particularly those in single-family homes and apartments. While recognizing the necessity of these fees, there was a collective hesitation due to the potential financial burden they might impose.

The recommendations provided by consultants for the fire assessment fees were explored. The discussion leaned toward revisiting these fees in a couple of years to account for changes in the City's growth and commercial activities, which have been impacted by factors such as the COVID-19 pandemic.

The conversation also touched on the removal of a cap on square footage for commercial properties. Initially instituted for fire response capacity reasons, the prevailing sentiment is that this cap was no longer warranted given the City's expanded fire department.

In an effort to avoid extreme fluctuations in property tax assessments, there was a suggestion to identify a middle ground between the proposed residential and commercial rates.

There was a proposal for a 1% increase in the operating millage. This particular increase would necessitate a two-third approval from the Commission and could generate approximately \$965,700 in additional revenue.

However, concerns arose about the trend of rising property tax millage rates despite completed projects and investments made in the city. The sentiment was expressed that the rates should either be maintained or decreased to showcase the return on residents' investments.

The discussion highlighted the need to strike a balance between financial stability, resident expectations, and preventing excessive tax hikes. Participants suggested tightening the budget in potential areas to minimize the impact on residents.

While acknowledging the reasonableness of the proposed 1% increase in property tax millage rates, given inflation and other factors, the overarching goal is to identify strategies to manage expenses and demonstrate the value of investments in the city.

Throughout the dialogue, the emphasis remained on thoughtful financial decision-making, aiming to strike a balance between funding essential services and alleviating the burden on both residents and businesses.

Comr. Fournier agreed with the points made, emphasizing that the decrease in the G.O. bond should benefit the initially invested residents. She questioned the difference between the June and July budgets and highlighted the \$500,000 increase in assessed values, suggesting that this amount could have been used to reduce the millage rate instead of increasing the budget.

Ms. Diamanti explained that the budget increase was due to adjustments for tax increment financing and underfunded utility accounts, addressing the \$500,000 difference between the budgets.

A discussion ensued about the implications of the millage rate decrease and its impact on future years.

Ms. Diamanti explained that lower millage rates could pose challenges in adjusting rates later.

Comr. Moss inquired about the proposed 1% increase in the millage rate compared to other cities.

Ms. Diamanti noted that they would likely remain at a similar ranking as the previous year, being among the lowest. The conversation shifted to considering the best approach to achieve a lower millage rate, with the potential for line-by-line budget reviews and the impact of proposed changes on future budgets.

Mayor Hardin and Ms. Diamanti discussed the implications of decreasing the millage rate and how it could impact future budget adjustments, considering factors like required voting thresholds. The conversation then continued with Vice Mayor McGee raising questions about specific line items, including the significant increase in the overtime public service budget compared to the previous year.

Ms. Diamanti explained that such adjustments might be due to various factors and offered to provide more detailed clarification on specific items. The discussion touched on the possibility of trimming certain budget items and Vice Mayor McGee's intention to seek clarity on significant changes between actual spending and budgeted amounts.

Comr. Fournier raised concerns about discrepancies between budgeted amounts and actual expenditures. There was a discussion about how to analyze these discrepancies and whether automatic mechanisms could be implemented to identify excess budgeted funds.

Staff explained that there were various factors, including inflation, vacancies, and amendments to the budget throughout the year, that contributed to the differences.

Comr. Fournier suggested that it might be helpful to have more clarity on budget adjustments that occurred during the year and how they impacted spending.

Staff explained that budget amendments were approved through the proper channels and that quarterly reports were provided to the Commission to show these changes.

Vice Mayor McGee highlighted her concerns about third-party grants and aid as well as outside events funded by the City. She questioned the need for such expenditures, especially when considering potential cuts to lower taxes. She mentioned that she had previously proposed reductions, but the motion was not carried through due

to subsequent actions at a commission meeting.

Mayor Hardin clarified that the original motion made during a workshop had an impact on staff's actions, but the subsequent commission meeting led to a new direction to maintain the funding levels.

Vice Mayor McGee expressed her desire to reconsider reducing third-party grants and aid as a way to save funds and potentially lower taxes. She emphasized her position on charitable giving being a personal choice rather than funded through taxation.

Mayor Hardin and Vice Mayor McGee continued to discuss the events and motions related to the proposed reductions in third-party grants and aid. Vice Mayor McGee expressed her intention to seek reductions in this area and emphasized the importance of examining all potential areas of cuts to save money.

The discussion included considerations of the impact of such cuts, the specifics of the motions made, and the process of revisiting these motions. There was also a brief exchange about how to formalize the discussion and the possibility of making new motions.

Vice Mayor McGee suggested examining the possibility of trimming funding for various organizations, including local grants and events, as part of budget adjustments. She expressed a desire to identify areas where reductions could be made, particularly in cases where actual expenditures were significantly lower than the budgeted amounts.

There was a discussion about the potential impact of such cuts and the need to carefully consider the community's expectations and historical support for these initiatives.

Some commissioners supported the idea of exploring reductions in certain areas, while others raised concerns about the potential impact on community programs and the importance of considering the history and expectations of the community. It was emphasized that budget adjustments should be made thoughtfully and gradually rather than implementing drastic cuts that could cause discontent.

The discussion also touched on the possibility of seeking grants as an alternative source of funding for certain organizations and events, as well as the need to strike a balance between trimming budgets and ensuring the community's well-being. The Mayor and commissioners discussed the complexity of the issue, and it was highlighted that previous commission motions had indicated support for maintaining certain funding levels.

Vice Mayor McGee expressed her intention to provide staff with direction to examine third-party giving, but the Commission recognized the need for careful consideration and a balanced approach. She proposed that the city's staff evaluate third-party donations and develop a strategy to reduce expenditures in this area without severely affecting the recipients. She suggested a 10% reduction in third-party donations across the board, focusing on non-contracted third parties.

Mayor Hardin supported philanthropic efforts and believed they improved the city with careful consideration of the benefits.

Vice Mayor McGee emphasized prioritizing taxpayers' interests during times of inflation and suggested a 30% reduction in third-party donations over two years. Other commissioners expressed concerns about the impact of such reductions on various events and organizations, highlighting that some events generated economic benefits.

Comr. Fournier emphasized that each organization was unique, and generalizing the approach might not consider their individual contributions.

Staff explained that a \$300,000 donation account was not itemized in the meeting and would be brought forward for approval in October, with recommendations from the philanthropy management team.

**A motion was made by Vice Mayor McGee, seconded by Comr. Perkins, to reduce the specific \$300,000 fund by 20%. The motion failed by the following roll call vote:**

**Yes:** Comr. Eaton, Comr. Fournier, Vice Mayor McGee

**No:** Comr. Moss, Comr. Perkins, and Mayor Hardin

Mayor Hardin assured the commissioners that there was sufficient time for further discussions, even if they needed to continue into the next day.

Comr. Fournier stated her desire to move on and proposed aiming for a 1% reduction in the budget over the next two months, slightly differing from the ongoing conversation. The discussion turned to the stables located on page 126 of the budget. Comr. Fournier discussed the high expense associated with the stables, particularly the annual rent paid to the FAA, amounting to around \$284,000. The discussion then centered on the stables' revenue and expenses, with calculations pointing to an annual deficit of around \$220,000 to \$300,000. The feasibility of the stables' operation was questioned, given the limited number of horses and the associated costs. Comr. Fournier expressed her view that the stables were a significant expense for a small demographic and that it might be time to consider closing the operation.

Staff provided information about the stall occupancy, revenue, and expenditures related to the stables. Concerns were raised about the possibility of closing the stables, including any contractual obligations with the FAA and the potential costs of demolishing the structures.

Comr. Fournier reiterated her desire to discontinue paying the rent to the FAA and explore a plan to vacate the space.

**A motion was made by Comr. Fournier, seconded by Vice Mayor McGee, to discontinue the stables fund and get out of the lease with the FAA. The motion carried by the following roll call vote:**

**Yes:** Comr. Fournier, Comr. Moss, Comr. Perkins, Vice Mayor McGee, and Mayor Hardin

**No:** Comr. Eaton

Summary of the discussion:

Comr. Fournier raised several points. She commended the Engineering Department for their efficient budget increase. She questioned certain line items on page 143 related to special services, marketing, special events and leased assets, which had significant expenses last year but needed to be budgeted for in the upcoming year. She inquired about the costs of sending mailers to residents and expressed concerns about the effectiveness of this method compared to cheaper alternatives like social media. She also discussed the addition of a marketing position and inquired about its necessity and cost.

Staff provided information about the Behavior Health Access Program (BHAP), which is a mental health program aimed at helping employees and their extended family members. This program is meant to address mental health challenges and enhance employees' well-being. The program is collaborative and involves fire and general employees. The conversation touched on the importance of addressing mental health issues and providing support for employees' well-being. The cost of implementing the BHAP was also discussed, with the current part-time coordinator position costing around \$28,000 and the transition to a full-time position with benefits estimated at around \$78,000.

The Commission continued to discuss the addition of new positions to the budget.

Vice Mayor McGee pointed out that there was confusion regarding the number of positions being added or deleted.

Comr. Fournier expressed concerns about adding positions without a clear understanding of their necessity and cost.

Mayor Hardin emphasized that the city manager requested these positions based on perceived needs to effectively run the city.

Comr. Fournier emphasized being thoughtful about adding positions that have ongoing costs.

The discussion focused on the marketing position, with commissioners questioning its necessity and considering the possibility of delaying its addition until more clarity is achieved.

The Commission also discussed the possibility of combining responsibilities to streamline functions and reduce costs.

**A motion was made by Comr. Fournier, seconded by Vice Mayor McGee, to recommend to the City Manager to remove the event coordinator position. The motion failed by the following roll call vote:**

**Yes:** Comr. Fournier, Comr. Perkins, Vice Mayor McGee

**No:** Comr. Eaton, Comr. Moss, and Mayor Hardin

Comr. Moss discussed his proposal to increase the budget for the Pompano Beach Historical Society by \$20,000. He mentioned that Centennial Park receives \$40,000 a year from the city and advocated for additional funds to the Historical Society for a specific project. He highlighted the importance of the Historical

Society's efforts to catalog and document its collection, making it accessible to the public online. He emphasized the value of preserving and sharing the City's history, particularly considering its historical significance as one of the oldest in South Florida. Comr. Moss expressed his belief that history is a valuable resource and suggested that the proposed increase would support these efforts.

**A motion was made by Comr. Moss, seconded by Comr. Fournier, to increase the budget for the Pompano Beach Historical Society from \$20,000 to \$40,000 a year. The motion carried by the following roll call vote:**

**Yes:** Comr. Eaton, Comr. Fournier, Comr. Moss, and Mayor Hardin

**No:** Comr. Perkins, Vice Mayor McGee

Comr. Fournier raised a question about the increase in the budget for code enforcement compared to the decrease in the development services budget.

Ms. Diamanti explained that the increase in Code Enforcement's budget is due to adjustments within each department and additional funding related to specific projects.

Vice Mayor McGee asked about sponsorships for sports teams and whether fundraising efforts are undertaken by the teams themselves.

Staff mentioned that some programs, like football, rely on booster clubs for fundraising, while other sports generate revenue through activities like concession stands. Vice Mayor McGee inquired about special services and special supplies for the Park and Recreation Department, and questioned the significant budget increase in those fund accounts. Ms. Diamanti agreed to provide a breakdown of the budget increases.

Comr. Fournier suggested having more frequent workshops or committee meetings to review budget details throughout the year to provide more opportunities for discussion and guidance.

**A motion was made by Comr. Fournier, seconded by Vice Mayor McGee, to have a mid-year workshop reviewing the existing budget. The motion carried by the following roll call vote:**

**Yes:** Comr. Eaton, Comr. Fournier, Comr. Moss, Comr. Perkins, Vice Mayor McGee, and Mayor Hardin

Comr. Perkins expressed concerns about the automatic annual increase in the budget for the Broward Sheriff's Office (BSO) and questioned whether the contract specifies such increases.

Staff explained that the budget increase is primarily due to operational costs, equipment, uniforms, vehicles and pensions as part of the bargaining agreements with deputies.

Major Adkins from BSO mentioned that his office strived to maintain a 0% increase in the operational budget and highlighted that the increase mentioned in the budget proposal is out of his control and related to factors

such as pensions and collective bargaining agreements.

Comr. Perkins advocated for a review committee for the police department to assess their effectiveness and prevention measures. She also suggested forming an advisory board, with one representative chosen by each commissioner, to monitor the police department's activities.

Comr. Fournier added that advisory boards could be valuable for addressing specific issues such as public safety and homelessness and expressed her support for the existing collaboration with BSO.

Vice Mayor McGee inquired about the progress regarding negotiations with the school board to cover the cost of School Resource Officers (SROs) through school board funds. It was mentioned that discussions are ongoing, and there has been some progress on the contract, but the funding does not fully cover the total cost, and further talks are needed.

Comr. Fournier mentioned the interest in forming an advisory board to address public safety and homelessness issues.

With regards to the proposed budget, Ms. Diamanti stated the Commission requested to keep the millage rate the same as current Fiscal Year 2023. Also, the Mayor added that the fire assessment rate would remain as recommended.

Mayor Hardin asked for clarification on the recommended revenue enhancements.

Suzette Sibble, Assistant City Manager stated it is staff's assumption when the recommendations are brought forth to increase the non-residential fees for parks and recreational activities, it will generate approximately \$100,000, which would be added as a revenue enhancement to the budget. Also, staff will work to bring forth the recommended increases for golf fees. Overall, with the Commission's support, staff anticipates adding about \$400,000 in revenue to the budget. Mayor Hardin asked when can the Commission expect to see these revenue enhancements presented for consideration. Mrs. Sibble replied before October 1st. Furthermore, staff noted that as predicated by the Consumer Price Index (CPI) of 5%, they will maintain a 5% increase in non-resident fees for various activities. There was further discussion about different fee changes. In sum, with the proposed increases of the non-residential fees for parks and recreational activities and golf fees, they will close the gap in order to maintain the operating millage rate approved in Fiscal Year 2023. The recommended fee increases will affect the activity and program fees, field rentals, pavilion rentals, pass memberships and community center rentals for non-residents.

**A motion was made by Vice Mayor McGee, seconded by Comr. Eaton, to approve the recommended rate of \$331 for the residential fire assessment fee along with proposed rates for commercial, industrial and institutional. The motion carried by the following roll call vote:**

**Yes:** Comr. Eaton, Comr. Moss, Comr. Perkins, Vice Mayor McGee, and Mayor Hardin

**No:** Comr. Fournier



**A motion was made by Vice Mayor McGee, seconded by Comr. Eaton, to keep the millage rate at the existing 5.2705 with the revenue enhancements and reductions that have been discussed at the workshop today. The motion carried by the following roll call vote:**

**Yes:** Comr. Eaton, Comr. Fournier, Comr. Moss, Comr. Perkins, Vice Mayor McGee, and Mayor Hardin

**C. ADJOURNMENT**

There being no further discussion, the workshop adjourned at 4:15 p.m.

\_\_\_\_\_  
Rex Hardin, Mayor

\_\_\_\_\_  
Kervin Alfred, City Clerk

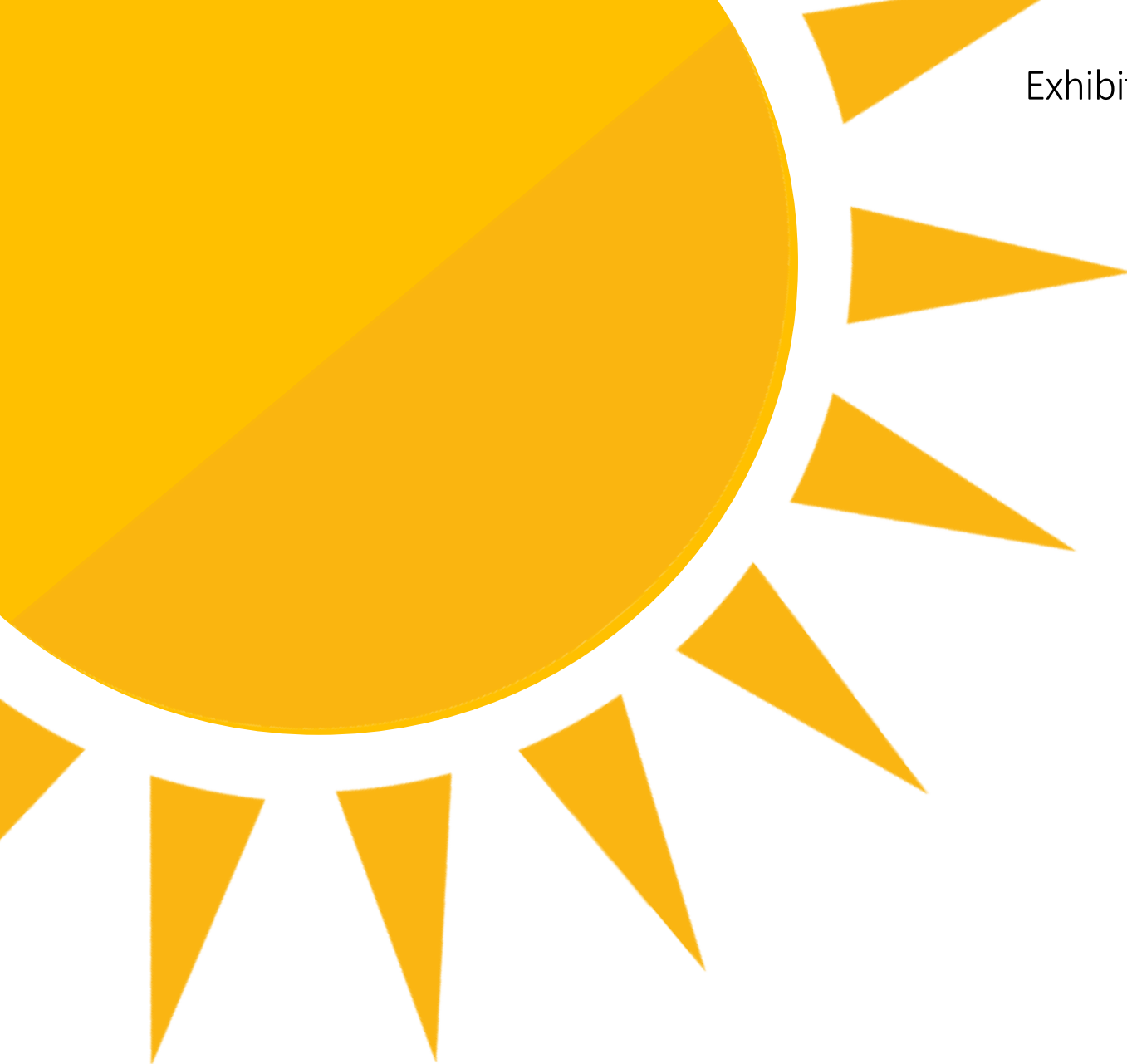


Exhibit 1



# July Budget Workshop

July 18, 2023





## Budget Workshop Presentation Outline

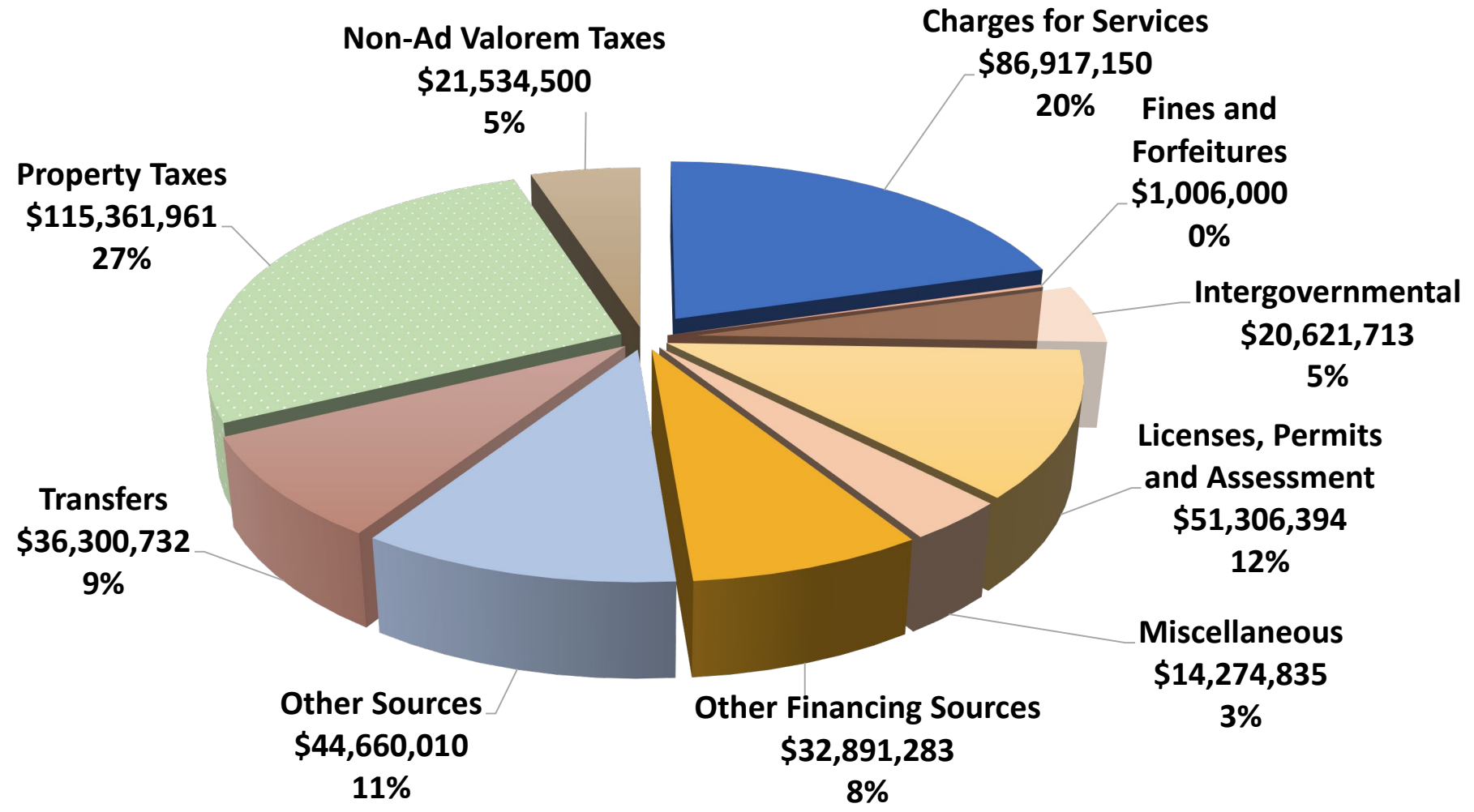
- FY 2024 Recommended Citywide Revenue Budget by Major Category
- FY 2024 Recommended Citywide Expense Budget by Major Fund:
  - I. Internal Services Funds
  - II. Special Revenue Funds
  - III. Enterprise Funds
  - IV. General Capital Fund
  - V. G.O. Bond Operating Funds
  
- FY 2021-2024 Historical General Fund Budget (Variances by Department)
- FY 2021-2024 Historical General Fund Non-Ad Valorem Revenues
- FY 2024 Fire Assessment Fees Recommendation
- FY 2024 Aggregate Millage Rate
- Next Steps in the Budget Process





# FY 2024 Recommended Citywide Revenue Budget by Major Category

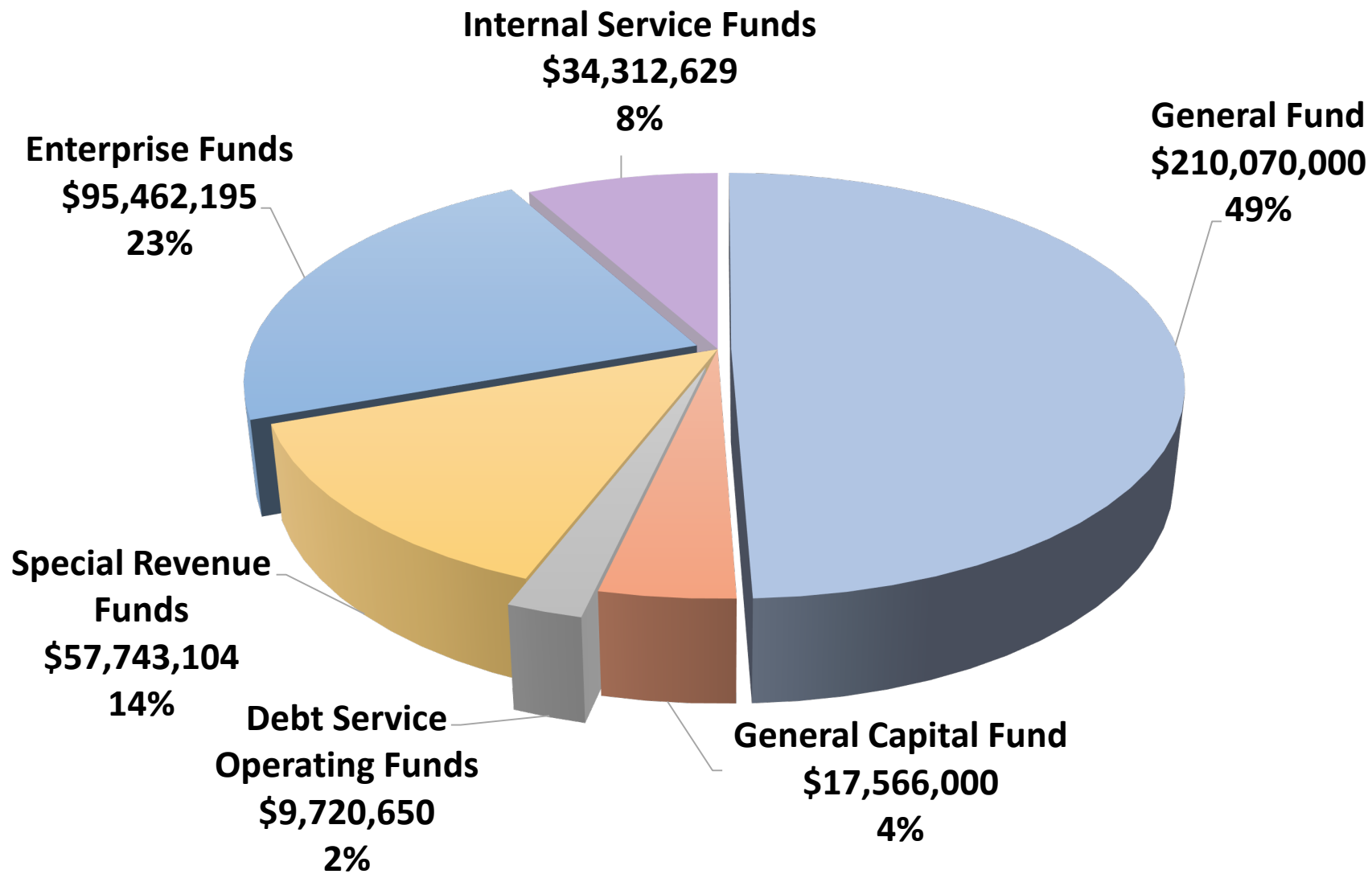
## \$424,874,578





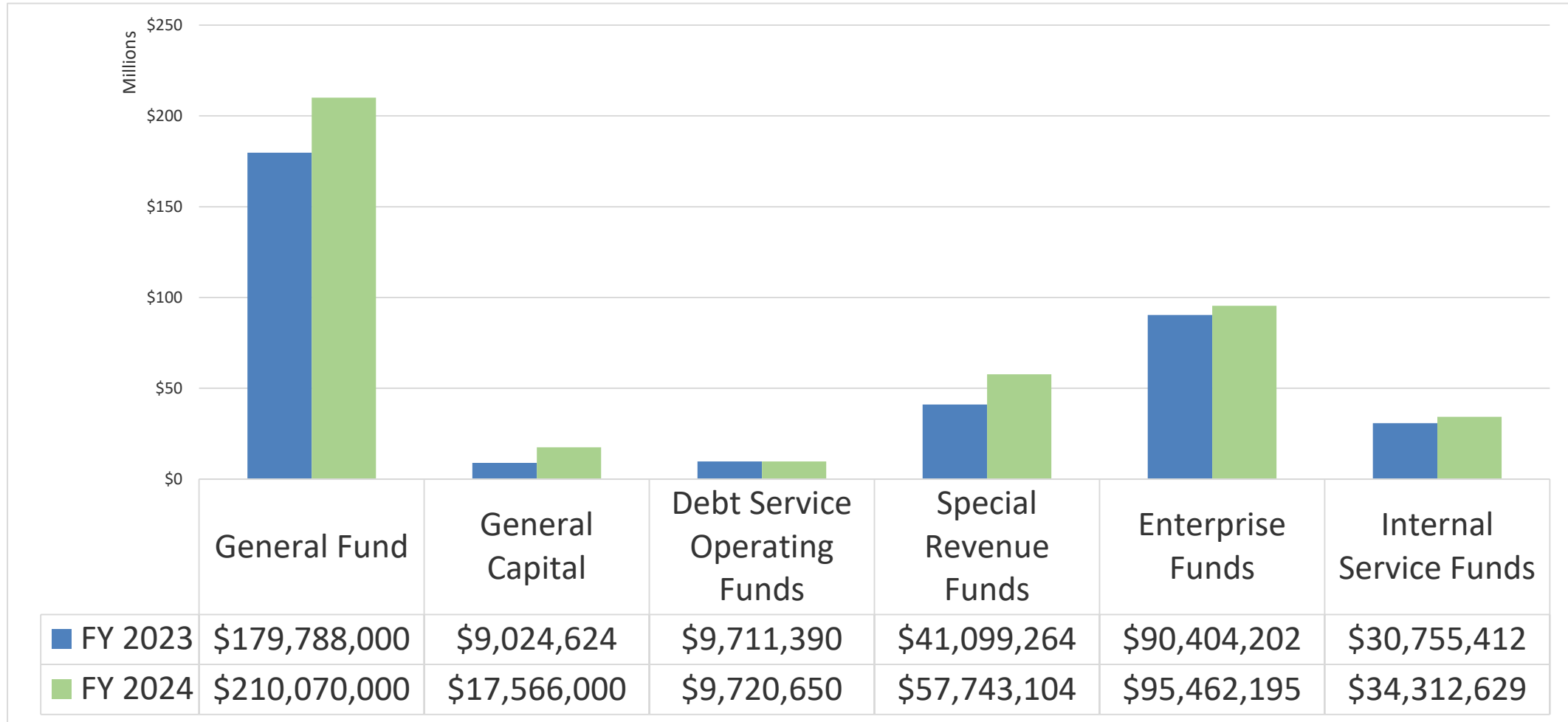
# FY 2024 Recommended Citywide Expense Budget by Major Fund

## \$424,874,578



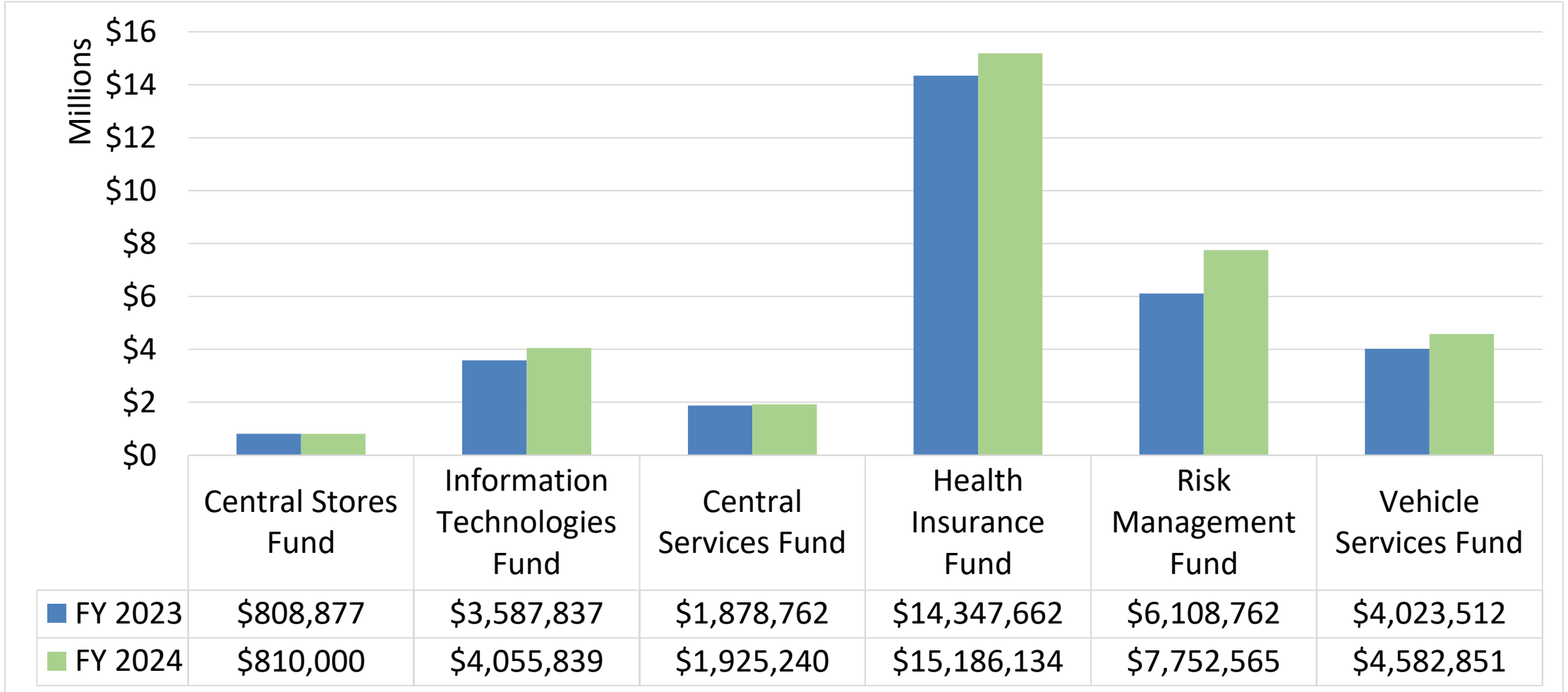


# FY 2024 Recommended Citywide Budget By Major Fund: \$424,874,578



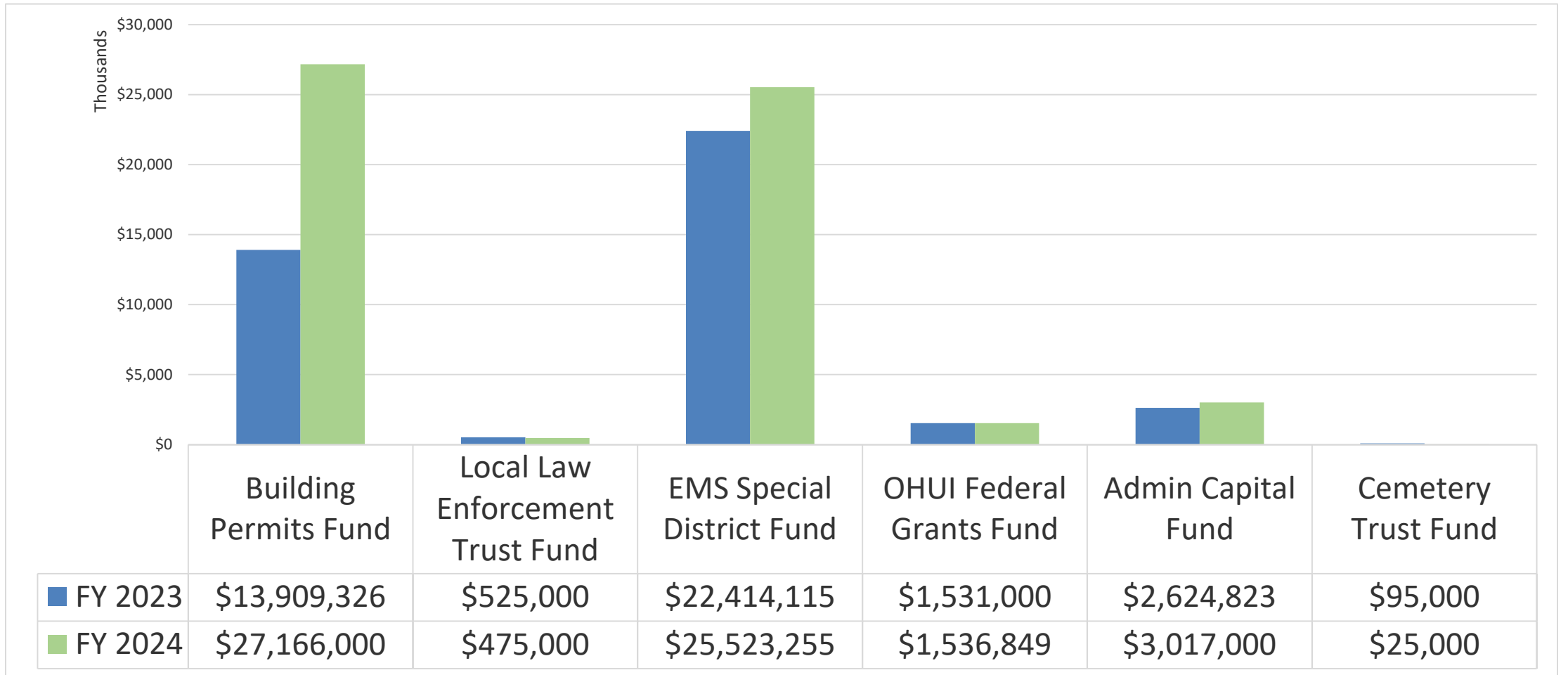


# FY 2024 Internal Service Funds Recommended Expense Budget: \$34,312,629





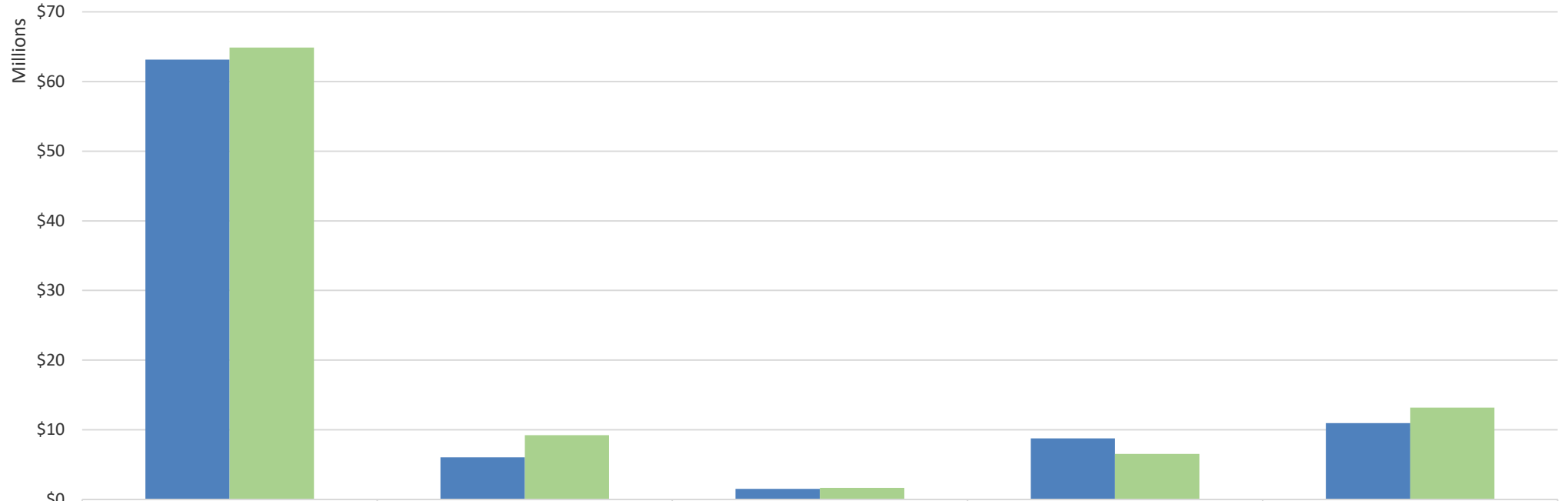
# FY 2024 Special Revenue Funds Recommended Expense Budget: \$57,743,104







# FY 2024 Enterprise Funds Recommended Expense Budget: \$95,462,195

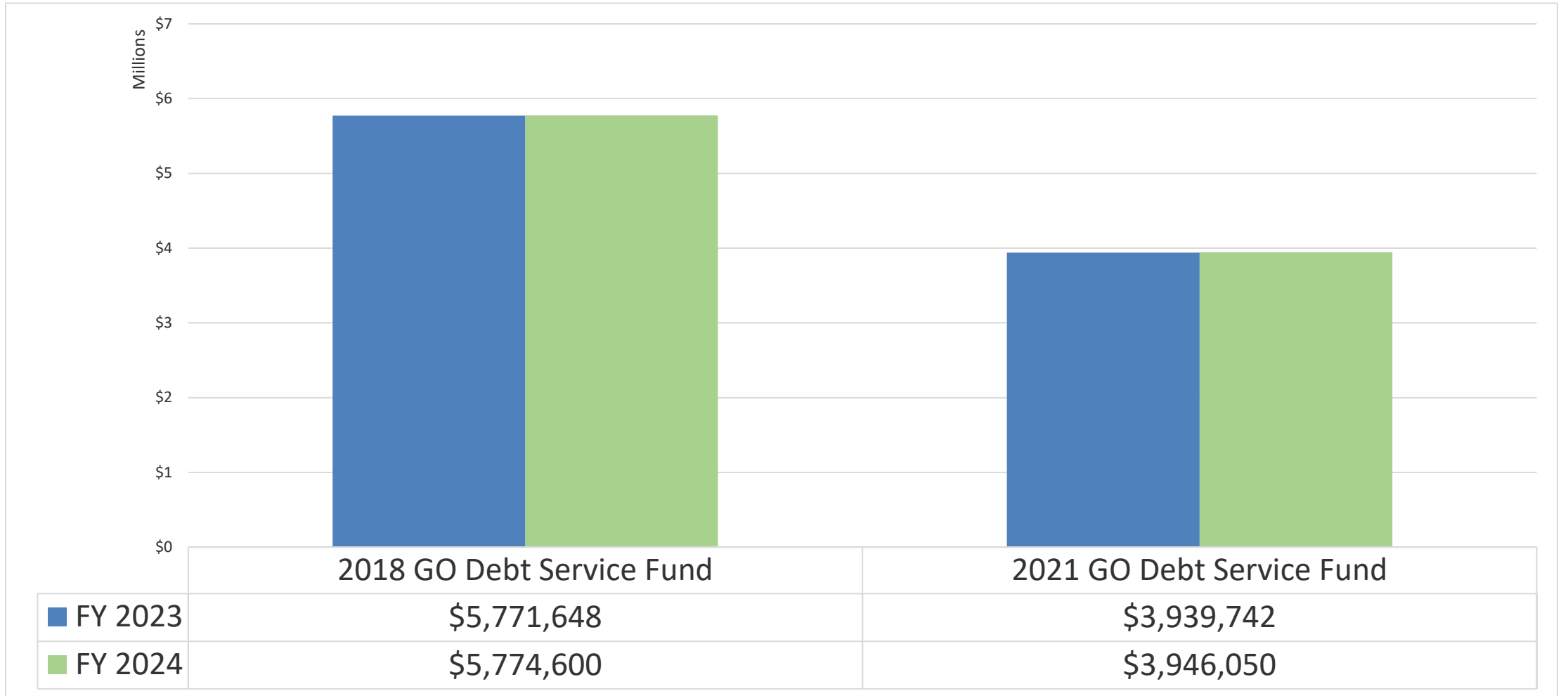


	Utility Fund/R&R	Stormwater Utility/Capital Fund	Airpark/Capital Fund	Parking/Capital Fund	Solid Waste Disposal Fund
<b>FY 2023</b>	\$63,132,000	\$6,046,713	\$1,523,490	\$8,742,540	\$10,959,459
<b>FY 2024</b>	\$64,886,361	\$9,204,514	\$1,640,920	\$6,545,400	\$13,185,000





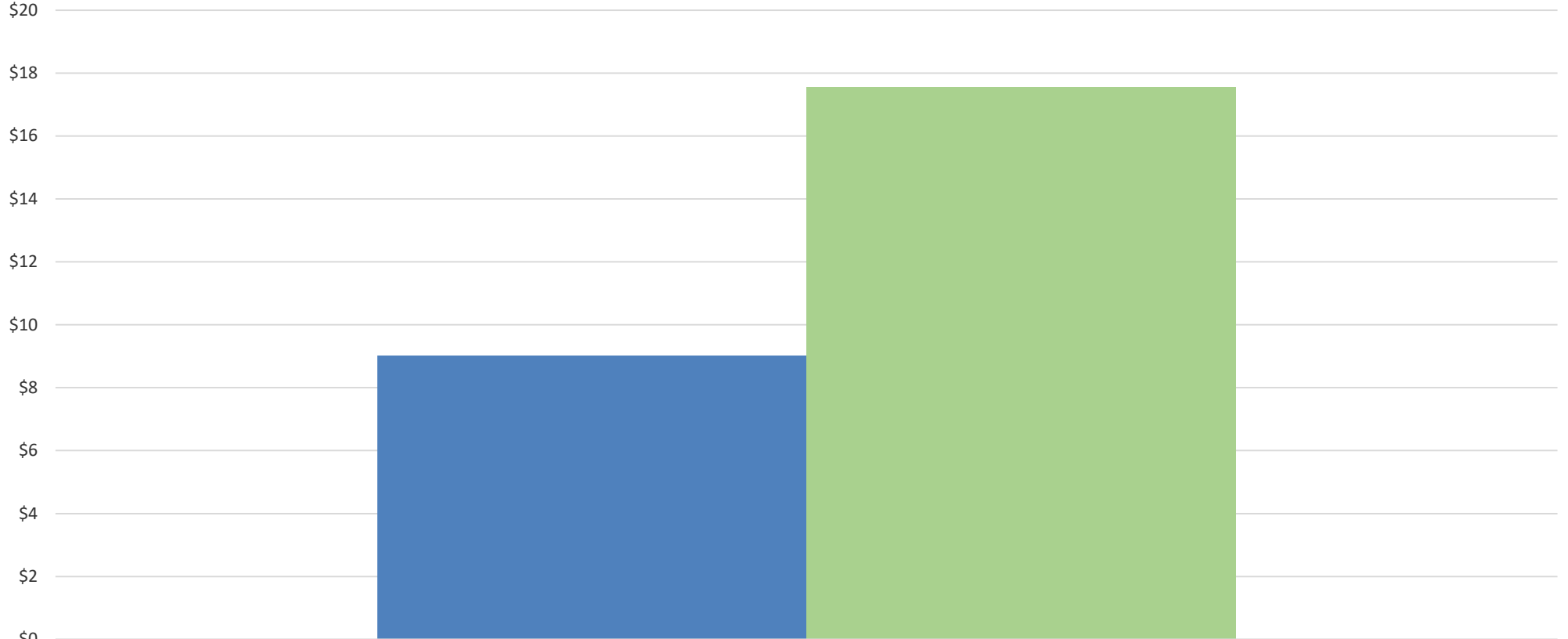
# FY 2024 Operating Debt Service Funds Recommended Expense Budget (Series 2018 & 2021) : \$9,720,650





# FY 2024 General Capital Recommended Expense Budget: \$17,566,000

Millions



General Capital

FY 2023

\$9,024,624

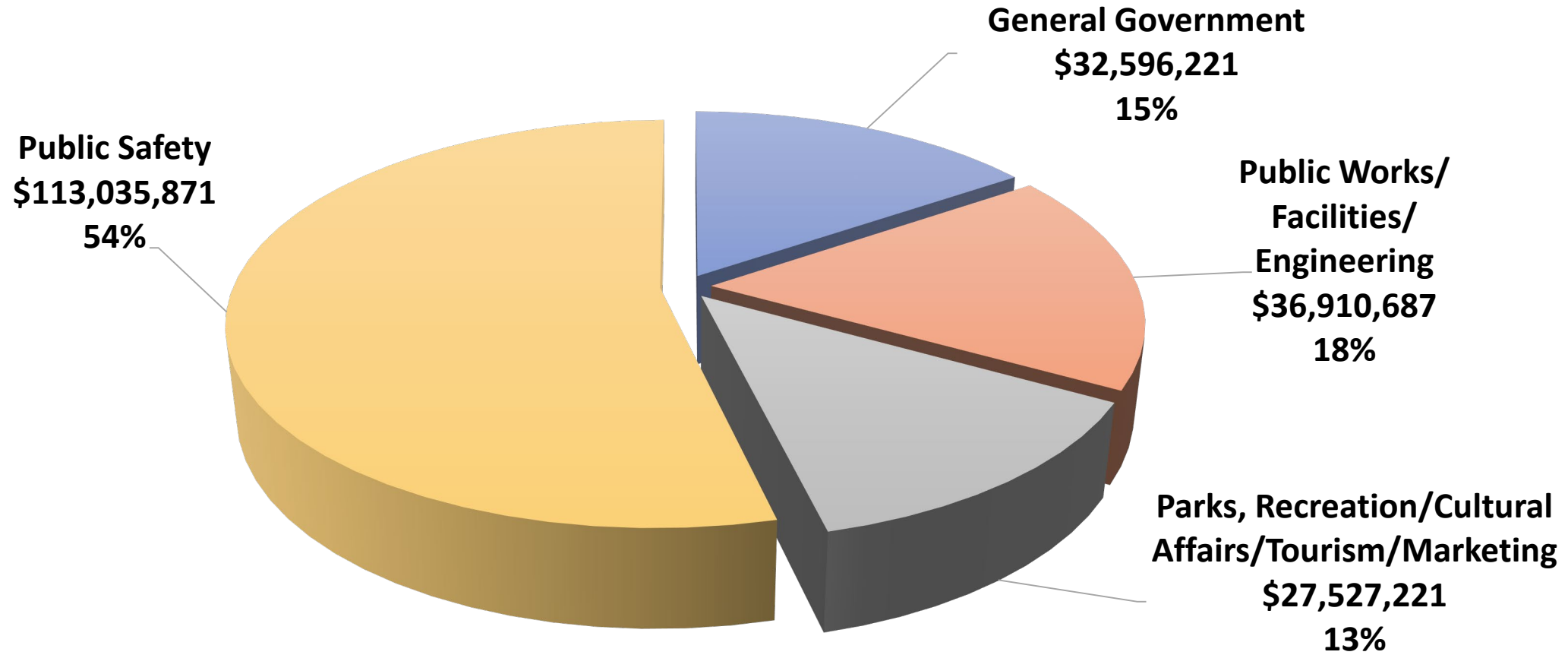
FY 2024

\$17,566,000





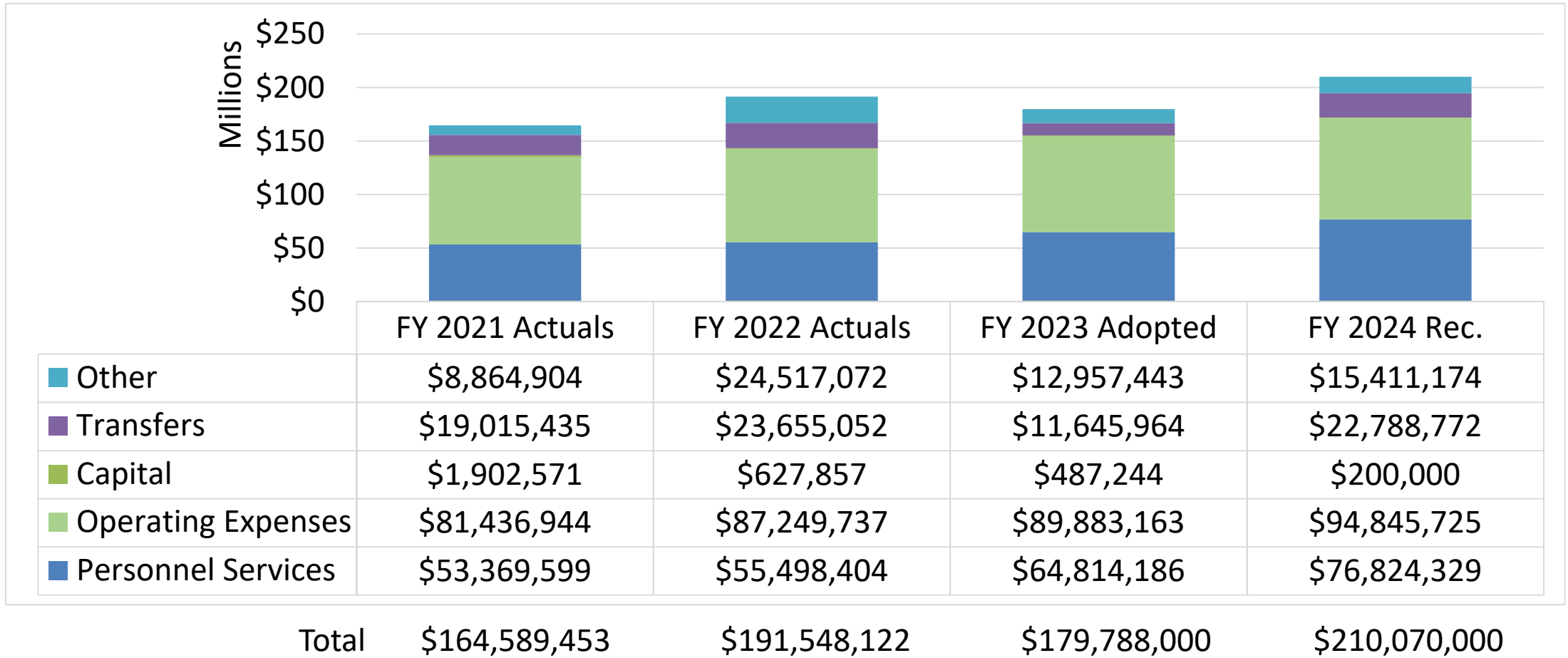
# FY 2024 Recommended General Fund Expense Budget: \$210,070,000





# General Fund Expenditures: Historical Trend

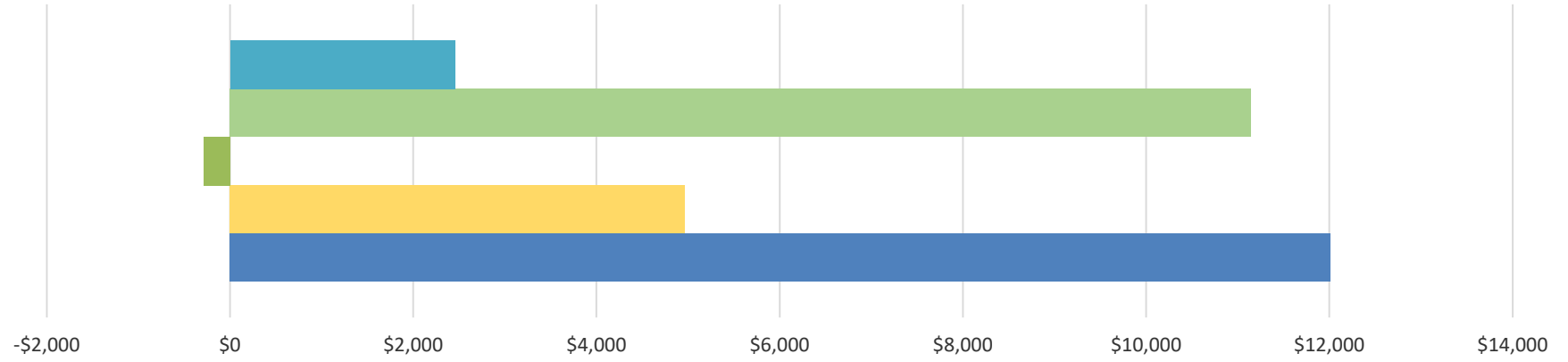
+\$30.3M





# FY 2024 Variances – General Fund Recommended Expenditures

+\$30.3M



	Variance
Other	\$2,453,731
Transfers	\$11,142,808
Capital	-\$287,244
Operating Expenses	\$4,962,562
Personnel Services	\$12,010,143



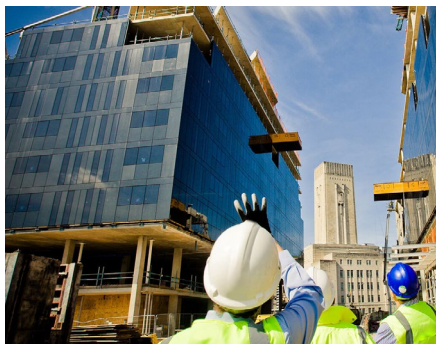


## General Fund Expenditure Variances By Department



**General Government:** The 9% or \$1.3M increase in General Government is primarily due to the annual adjustments for salaries, fringe benefits and pension contributions totaling \$1.1M; to include three new positions Graphic Designer/Program Coordinator, Events Coordinator and Human Resources Coordinator (\$240K).

**Finance:** The 4% or \$190K increase for Finance Department is primarily due to annual adjustments of salaries and benefits.



**Development Services:** The -5% or -\$242K decrease in the Development Services Department is due to the net effect of transferring eight (8) positions related to the Business Tax Receipts function to Code Compliance Department. \$318K is added to fund the Sustainability Project Portfolio as previously approved by the City Commission.





# General Fund Expenditure Variances By Department



**Code Compliance:** The 95% or \$1.4M increase in code compliance services is due to the transfer of eight (8) positions related to the Business Tax Receipts function in the Development Services Department, which will allow for exiting staff to perform business tax and code compliance duties simultaneously. This re-organization will streamline the existing services and result in operational efficiencies for the City.

**Police Services (BSO):** The 6% or \$3.3M increase in police services is primarily due to the annual consideration for police services provided by the Broward County Sheriff's Office, which includes all sixteen School Resource Officers.



**Fire:** The 18% or \$5.4M increase in the Fire Department is mainly due to the increase in personnel costs associated with the approved collective bargaining agreement and a new full-time Administrative Coordinator position for the Fire Training Academy.







## General Fund Expenditure Variances By Department



**Public Works:** The 10% or \$1.5M increase for the Public Works Department is primarily due to the annual adjustments of salaries, fringe benefits, pension contributions (\$763K), and other internal service charges (\$560K).

**Engineering:** The 8% or \$175K increase for the Engineering Department is primarily due to the annual adjustments of salaries, fringe benefits and pension contributions.



**Facilities Maintenance:** The 11% or \$1.1M increase for Facilities Maintenance Department is primarily due to the annual adjustments of utilities and maintenance accounts (\$826K) due to cost increases in electricity/FPL conversion of light fixtures and water, as well as the addition of a full-time General Trades Mechanic (\$56K).



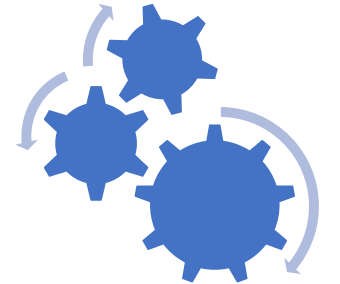


## General Fund Expenditure Variances By Department



**Parks and Recreation:** The 13% or \$2M increase for Parks and Recreation Department is primarily due to the annual adjustments of salaries, fringe benefits and pension contributions (\$465K), the addition of two full-time Park Ranger positions, and maintenance of parks and other facilities (\$1.2M).

**Non-Departmental:** The 52% or \$14.1M increase in Non-Departmental is mostly due to the transfer to the EMS fund (\$3.4M), transfer to the General Capital Fund (\$7.7M), Tax Increment Financing for the CRAs allocation (\$1.1M), and debt service for capital replacement plan (\$1.1M).

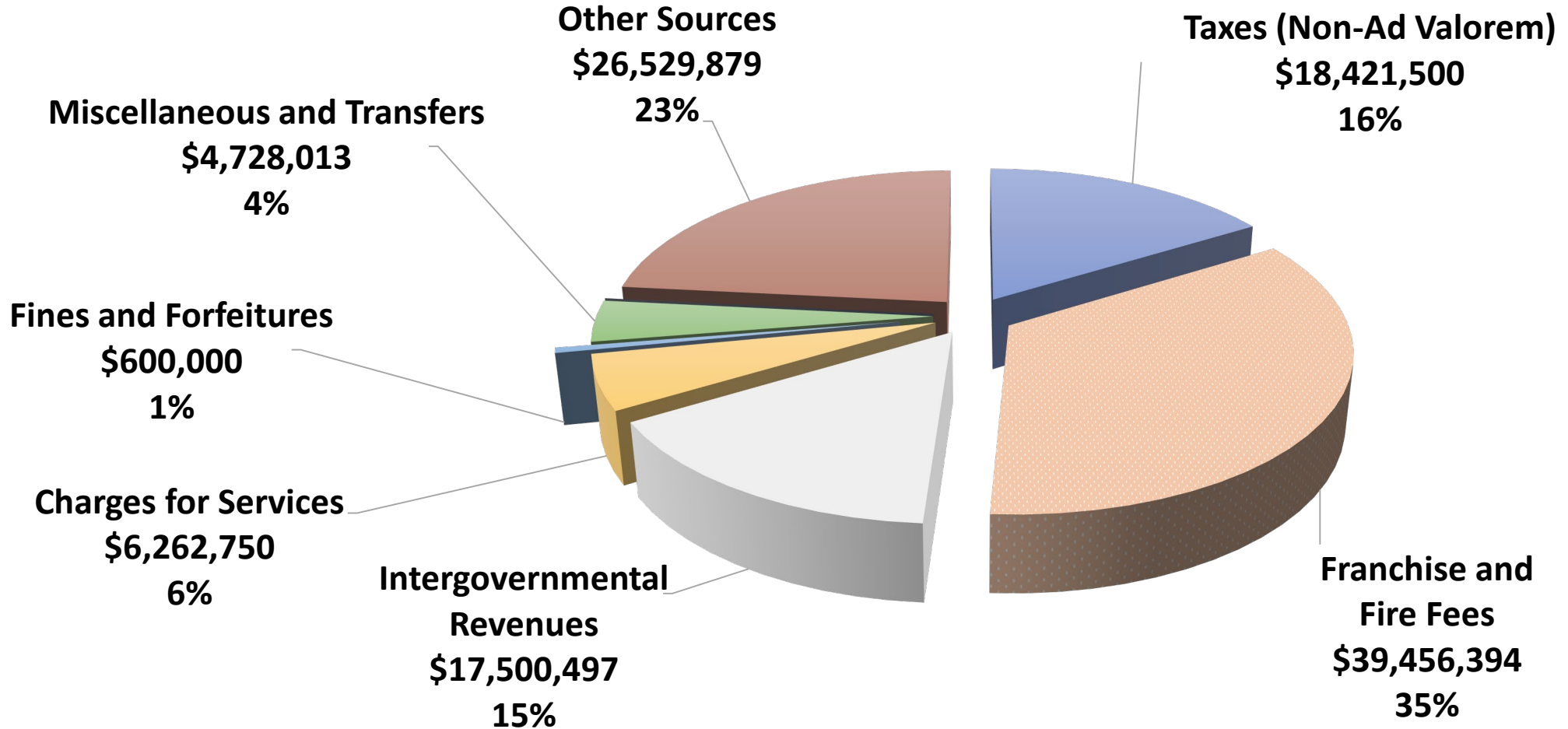


**Housing and Social Services:** The 8% or \$33K increase is due to the annual adjustments of salaries and benefits.





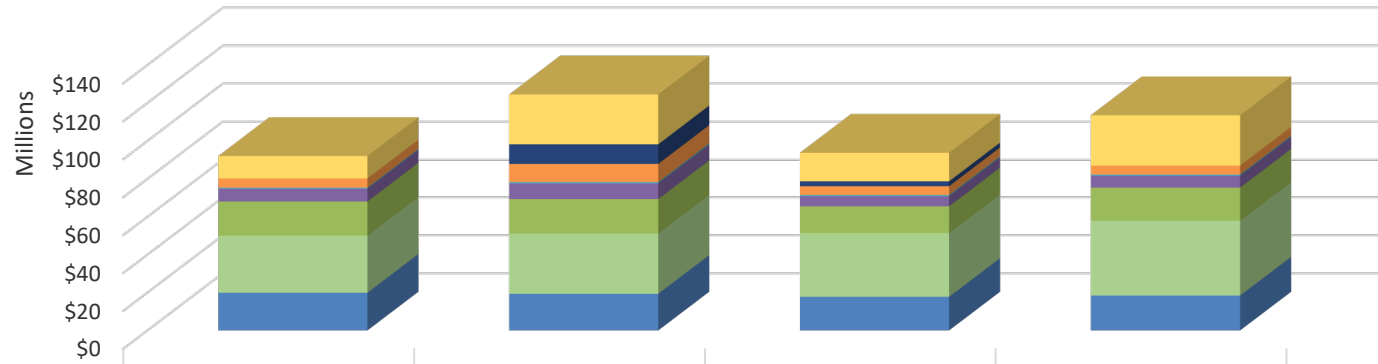
# FY 2024 General Fund Non-Ad Valorem Revenues: \$113,499,033





# General Fund Non-Ad Valorem Revenues Historical Trend

\$19.8M



	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Budget	FY 2024 Rec.
Other Sources	\$11,829,743	\$26,259,278.84	\$15,048,151	\$26,529,879
ARPA Revenues	\$0	\$10,326,612	\$2,568,840	\$0
Miscellaneous and Transfers	\$4,880,504	\$9,597,655	\$4,643,824	\$4,728,013
Fines and Forfeitures	\$525,888	\$674,579	\$650,000	\$600,000
Charges for Services	\$6,743,277	\$8,282,782	\$5,327,676	\$6,262,750
Intergovernmental Revenues	\$18,035,552	\$18,237,672	\$14,105,069	\$17,500,497
Franchise and Fire Fees	\$30,109,745	\$31,759,272	\$33,668,590	\$39,456,394
Taxes (Non-Ad Valorem)	\$19,892,751	\$19,320,524	\$17,723,600	\$18,421,500

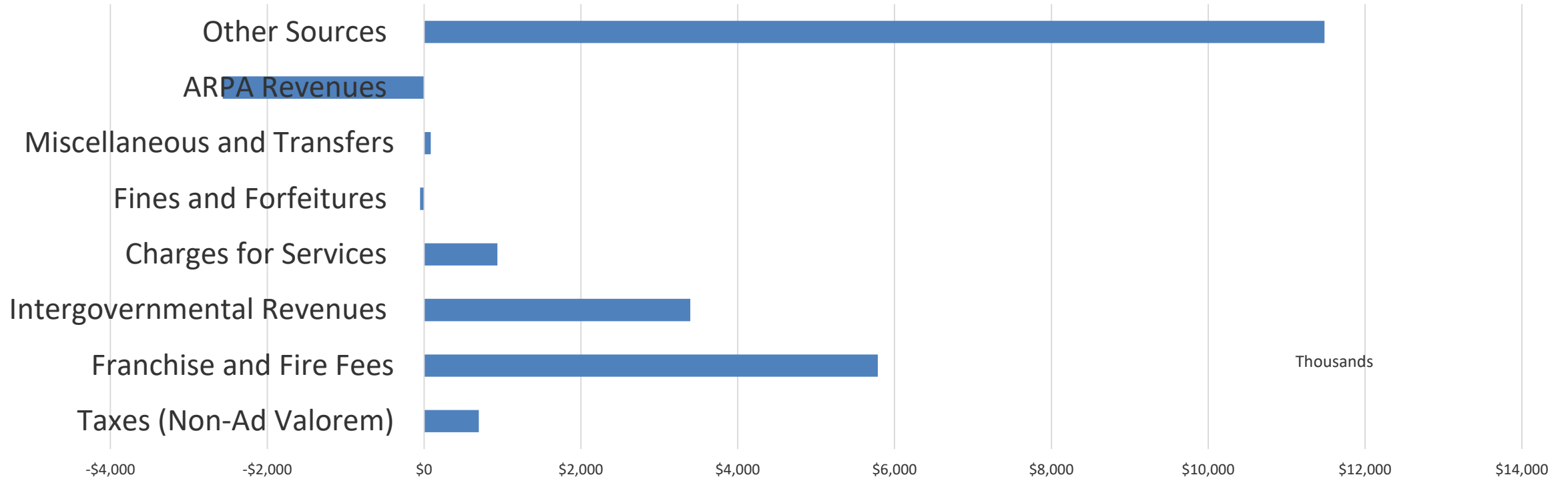
**Total \$92,017,461      \$124,458,374      \$93,735,750      \$113,499,033**





# FY 2024 General Fund Non-Ad Valorem Revenues - Variances (millions)

\$19.8M



Thousands

	Taxes (Non-Ad Valorem)	Franchise and Fire Fees	Intergovernmental Revenues	Charges for Services	Fines and Forfeitures	Miscellaneous and Transfers	ARPA Revenues	Other Sources
■ Non-Ad Valorem	\$697,900	\$5,787,804	\$3,395,428	\$935,074	-\$50,000	\$84,189	-\$2,568,840	\$11,481,728





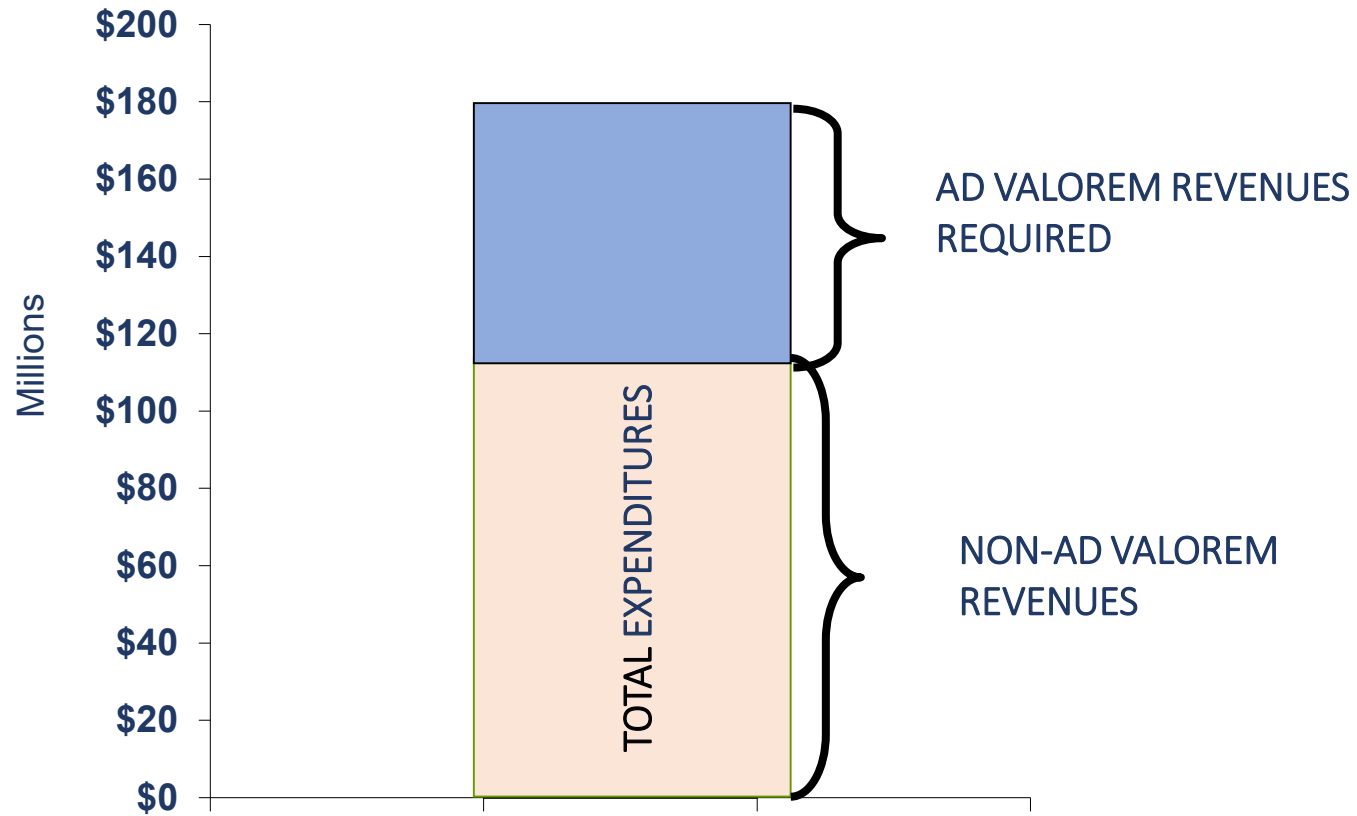
## FY 2024 Proposed Fire Assessment Fees

Fire Assessment Fees	Adopted FY 2023	Proposed FY 2024	Variance
Residential	\$250	\$331	\$81
<b>Fees Per Square Feet</b>			
Commercial	\$0.357	\$0.560	\$0.203
Industrial	\$0.191	\$0.080	(\$0.111)
Institutional	\$0.441	\$0.310	(\$0.131)
<b>Estimated Revenue</b>			
Estimated Gross Revenue	\$26,294,305	\$30,281,467	\$3,987,162
Discounts	-\$1,314,715	-\$1,514,073	(\$199,358)
<b>Total Net Revenue</b>	<b>\$24,979,590</b>	<b>\$28,767,394</b>	<b>\$3,787,804</b>





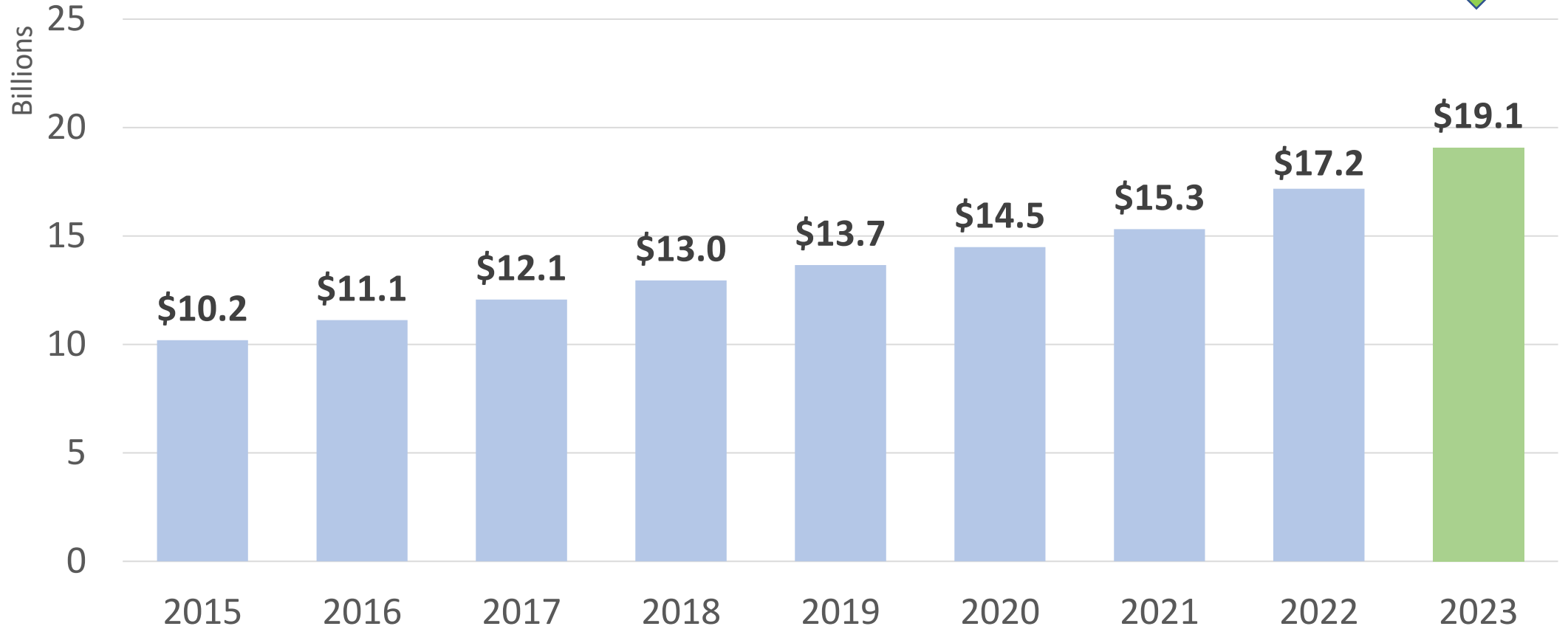
# FY 2024 Estimated Millage Requirement and Ad-Valorem Revenues





# Pompano Beach Property Valuation (billions) (2015-2023 Tax Roll Years)

+1.9B or 11.1% increase







# FY 2024 Estimated Operating Millage Rate and Ad-Valorem Requirement

FY 24 Estimated Expenditures	\$210,070,000
FY 24 Estimated Revenues (Non-Ad Valorem)	<u>\$113,499,033</u>
	\$96,570,967

\$96,570,967 (net ad-valorem) / 18,141,525 (net mill)

**= 5.3232 FY 2024 Recommended Operating Millage Rate**





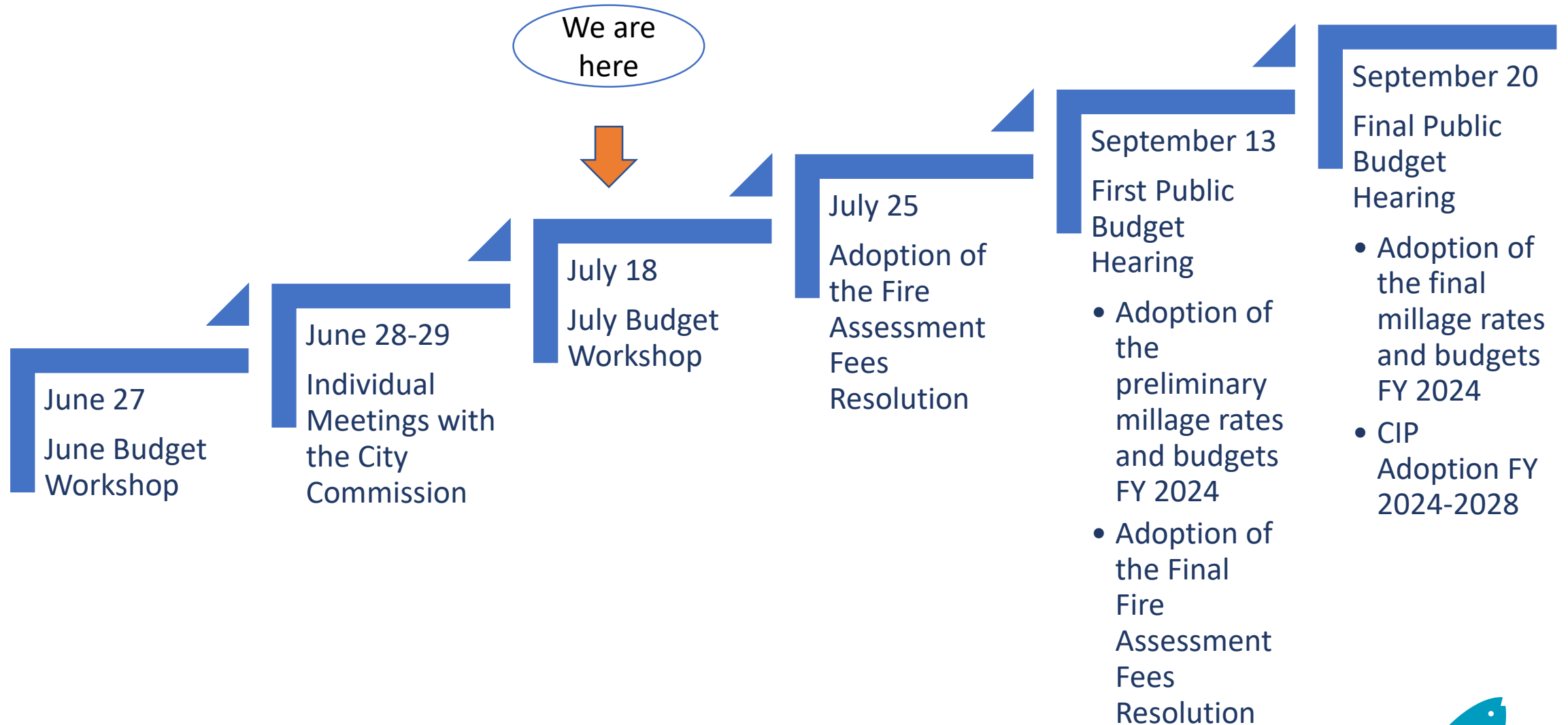
# FY 2024 Aggregate Millage Rate

Millage Rates	FY 2023	FY 2024	Variance	% Change
General Operating	5.2705	5.3232	0.0527	1.00%
EMS	0.5000	0.5000	0.0000	0.00%
G.O. Bond 2018 Series	0.3535	0.3183	-0.0352	-9.96%
G.O. Bond 2021 Series	0.2413	0.2175	-0.0238	-9.86%
<b>Aggregate Millage Decrease</b>	<b>6.3653</b>	<b>6.3590</b>	<b>-0.0063</b>	<b>-0.10%</b>





# Next Steps in the Budget Process







# Exhibit 2

Fiscal Year 2024-2028 General Capital Improvement Plan		Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
<b>REVENUES</b>								
302-0000-312.40-00	Local Option Gas Tax	\$650,000	\$650,000	\$650,000	\$650,000	\$650,000	\$3,250,000	
302-0000-314.10-00	Electric Utility Tax	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000	\$11,500,000	
302-0000-314.40-00	Gas Utility Tax	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000	
302-0000-361.10-00	Interest Earnings	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	
302-0000-381.10-01	Interfund Transfer from Fund 001 - General Fund	\$13,346,000	\$22,712,980	\$9,578,545	\$2,585,101	\$2,741,854	\$50,964,480	
303-0000-381.13-03	Interfund Transfer from Fund 303 - Park Impact Fees	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	
302-0000-392.30-00	Budgetary Fund Balance	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000	
	<b>TOTAL REVENUES</b>	<b>\$17,566,000</b>	<b>\$25,992,980</b>	<b>\$12,858,545</b>	<b>\$5,865,101</b>	<b>\$6,021,854</b>	<b>\$68,304,480</b>	

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
	<u>Streets and Bridges</u>							

05-901	Major Bridge Rehab	<b>Project Description:</b> This project provides for rehabilitation or replacement of various City-owned bridges. Major repairs and maintenance are vital to ensure the structural integrity of bridges. Future projects are determined by the Florida Department of Transportation yearly bridge inspection report. Funding in FY 2023 and FY 2024 is allocated to SE 6th Ter. Bridge Improvements.						\$63
	Program Admin Design	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000	
	Outside Consulting Design	\$0	\$95,000	\$95,000	\$95,000	\$95,000	\$380,000	
	Construction	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000	
	<b>Total</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,000,000</b>	
07-925	Road Resurfacing	<b>Project Description:</b> Pavement overlays of city-owned asphaltic roadways based on their respective ranking and/or in conjunction with other capital projects inclusive of the overall capital improvement plan.						\$24,587
	Construction	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000	
	<b>Total</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$5,000,000</b>	
07-926	Citywide Sidewalk Improvements	<b>Project Description:</b> This is a reoccurring annual project to install/repair public sidewalks throughout the city's right-of-way. The City utilizes funds to repair sidewalks and bring sidewalks into ADA compliance (install curb cuts and ADA Truncated Dome Pads). Priority for sidewalk installation is based on highest pedestrian demand relative to safe routes to schools, public transit (bus stops), and home owner associations requests. Funding for FY 2024 has been allocated for Leisureville neighborhood and FY 2025-2026 for Cresthaven and neighborhood.						\$210,498
	Design	\$25,000	\$0	\$0	\$0	\$0	\$25,000	
	Construction	\$200,000	\$300,000	\$300,000	\$100,000	\$100,000	\$1,000,000	

General Capital Improvement Plan Project #	EXPENDITURES Project		Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023	
		<b>Total</b>	<b>\$225,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$1,025,000</b>		
14-222	FDOT Improvement - Enhanced Landscaping	<b>Project Description:</b> FDOT has an established Five-Year Transportation Improvement Plan that identifies State roadway maintenance and repair projects within the City. These pavement repair projects typically allow for very limited landscape improvements to medians and adjacent.								\$45,051
		Construction	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000		
		<b>Total</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>		
14-223	Beach Nourishment	<b>Project Description:</b> Interlocal Agreement between City and Broward County requires City to reimburse the County for the beach nourishment completed in March, 2016. City must pay a total of \$2.25M or \$750K for the next 3 years, starting in FY 2023. Resolution No. 2022-140.								\$0
		Construction	\$750,000	\$750,000	\$0	\$0	\$0	\$1,500,000		
		<b>Total</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>		
19-383	SE 6th Ter. Bridge Improvements	<b>Project Description:</b> This project consists of design and consulting services for the SE 6th Terrace bridge replacement. Professional services include design and preparation of construction documents and specifications, surveying, utility locate services, geotechnical engineering services, engineering, structural, architectural and landscape design and construction administration services. The new bridge will improve vehicular safety, encompass pedestrian friendly access, incorporate pronounced aesthetic architectural and landscape features, which will provide a more prominent and attractive entry into the Garden Isles Community. \$1.6M was allocated in FY 2023 for this purpose.								\$3,488,055
		Design	\$0	\$0	\$0	\$0	\$0	\$0		
		Construction	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000		
		<b>Total</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,300,000</b>		
22-130	Citywide Bus Shelters	<b>Project Description:</b> This initiative is needed to add and/or replace bus shelters at different locations throughout the City not covered by the County. The County installs shelters where ridership is justified (25 people per hour, or more).								\$100,000
		Construction	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000		
		<b>Total</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$400,000</b>		
24-008	Hillsboro Inlet Bridge Improvements	<b>Project Description:</b> Painting the Hillsboro bridge that matches the current city color scheme, as well as incorporating marine life graphics on the façade, similar to the Atlantic Boulevard bridge.								\$0
		Design	\$125,000	\$0	\$0	\$0	\$0	\$125,000		
		Construction	\$0	\$1,356,000	\$0	\$0	\$0	\$1,356,000		
		<b>Total</b>	<b>\$125,000</b>	<b>\$1,356,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,481,000</b>		
24-009	NE 14th St Causeway Bridge Decorative Enhancements	<b>Project Description:</b> Painting the NE 14th Causeway bridge that matches the current City's scheme, as well as								\$0

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023	
		incorporating marine life graphics on the façade, similar to the Atlantic Boulevard bridge.							
		Design	\$125,000	\$0	\$0	\$0	\$0	\$125,000	
		Construction	\$0	\$2,144,800	\$0	\$0	\$0	\$2,144,800	
		<b>Total</b>	<b>\$125,000</b>	<b>\$2,144,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,269,800</b>	
24-010	Citywide Streets Improvements	<b>Project Description:</b> Enhancing public streets by incorporating various elements such as, landscaping, artwork, wayfinding, lighting, sidewalks, bike lanes, etc. Funding for FY 2024 and FY 2025 will be for design and construction on NW 31st Avenue Streetscape Improvements (between Atlantic Blvd and Dr. MLK Jr. Blvd.).							\$0
		Design	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
		Construction	\$0	\$350,000	\$0	\$0	\$0	\$350,000	
		<b>Total</b>	<b>\$100,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	
24-011	Traffic Signal	<b>Project Description:</b> This project entails the relocation of an existing traffic signal located 60 feet east of the intersection of Dr. Martin Luther King, Jr. Boulevard and NW 18th Drive/Dr. B. J. McCormick Avenue to the corner of said intersection. The project proposes replacing the old traffic signal with a new signal including mast arms to meet Broward County Traffic Engineering (BCTED) current requirements. The work will also include the construction of a northbound new turn lane to better manage traffic flow at the aforementioned intersection. To carry out the work the City plans to retain a State of Florida Licensed Professional Engineer (P.E.) to assist with design and permitting followed by a State of Florida Licensed General Contractor to procure and install the signal and turn lane.							\$0
		Design	\$250,000	\$0	\$0	\$0	\$0	\$250,000	
		Construction	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000	
		<b>Total</b>	<b>\$250,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,250,000</b>	
		<b>Total Streets and Bridges</b>	<b>\$3,950,000</b>	<b>\$7,325,800</b>	<b>\$1,725,000</b>	<b>\$1,525,000</b>	<b>\$1,525,000</b>	<b>\$16,050,800</b>	
<b><u>Buildings</u></b>									
07-924	General Government Buildings	<b>Project Description:</b> This is a reoccurring annual project that includes but is not limited to the repair and/or replacement of roof systems, window/doors, interior elements, building envelope, mechanical/electrical, sitework, furnishings, fixtures and equipment, at various City- owned facilities.							\$156,117
		Construction	\$900,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,100,000	
		<b>Total</b>	<b>\$900,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$4,100,000</b>	
23-004	Roofing of the Government Buildings	<b>Project Description:</b> Repair and replacement entire roof systems at various city facilities.FY 2025 and FY 2026 includes funding for roof replacement at Mitchell MooreCenter and Emma Lou Civic Center, respectively.							\$34,550
		Construction	\$125,000	\$500,000	\$1,200,000	\$100,000	\$100,000	\$2,025,000	



General Capital Improvement Plan Project #	EXPENDITURES Project		Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
		<b>Total</b>	<b>\$125,000</b>	<b>\$500,000</b>	<b>\$1,200,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$2,025,000</b>	
23-005	Braggs-Cristwell NW BSO Substation	<b>Project Description:</b> Construct the new Braggs-Cristwell NW BSO Substation. Design funding of \$200K was allocated in FY 2023.							\$200,000
		Design	\$0	\$0	\$0	\$0	\$0	\$0	
		Construction	\$0	\$2,100,000	\$0	\$0	\$0	\$2,100,000	
		<b>Total</b>	<b>\$0</b>	<b>\$2,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,100,000</b>	
14-238	Fire Station Maintenance	<b>Project Description:</b> This is a reoccurring annual project to refurbish any necessary building components at all fire stations.							\$268,299
		Construction	\$350,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,350,000	
		<b>Total</b>	<b>\$350,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$4,350,000</b>	
24-007	Fire Training Academy Building	<b>Project Description:</b> A pre-fabricated metal fire training tower that meets state standards to facilitate the Fire Academy training exercises including, hose advancement, fire attack, search and rescue, rappelling, laddering, confined space and high-angle rescue operations. Fire personnel will have the ability to obtain all required (ISO) training hours at this new training site. This multi-story fire tower replicates residential architecture, which offers a first floor burn room, interior stairs to upper floors, interior fixed ladder, roof mounted chop-out curbs and parapet roof guard with chained openings.							\$0
		Design	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
		Construction	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	
		<b>Total</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,300,000</b>	
19-342	Fire Station #63 Replacement	<b>Project Description:</b> Replace Fire Station #63 located at the Public Safety Complex, which is well beyond its useful life. This new 2-story, multi-bay fire station will reduce response time and enhance fire and emergency services to the surrounding area. Additionally, the new fire station layout design will match existing station designs, and provide safe and equitable living facilities for all members.							\$0
		Design	\$650,000	\$0	\$0	\$0	\$0	\$650,000	
		Construction	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000	
		<b>Total</b>	<b>\$650,000</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,650,000</b>	
22-135	Burrie Center Neighborhood Connectivity and Recreation Development	<b>Project Description:</b> This project consists of developing a connectivity roadway to gain access to and from the Charlotte Burrie Civic Center from neighboring area to the west.							\$20,630
		Design	\$0	\$0	\$0	\$0	\$0	\$0	
		Construction	\$800,000	\$0	\$0	\$0	\$0	\$800,000	
		<b>Total</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>	
24-PR0012	Charlotte J. Burrie Civic Center Enhancements	<b>Project Description:</b> Construct additional outdoor entertainment space to include a stage, playground area, outdoor seating, and additional parking on the adjacent parcel of land directly north of the existing center, located on city property.							\$0

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023	
	Construction	\$0	\$1,250,000	\$0	\$0	\$0	\$1,250,000		
	<b>Total</b>	<b>\$0</b>	<b>\$1,250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,250,000</b>		
25-XXX	Amphitheatre Renovations	<b>Project Description:</b> Upgrade amenities at the Amphitheatre to include bathrooms, audio/video, stage lighting and upgrades to ticket booth, concession stand, seating and railing.							\$0
	Construction	\$0	\$1,800,000	\$150,000	\$0	\$0	\$1,950,000		
	<b>Total</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,950,000</b>		
22-105	Skolnick Civic Center Addition	<b>Project Description:</b> Construct a 2200 square foot addition to the existing Skolnick Civic Center to provide additional interior meeting space for multiple purposes.							\$27,130
	Design	\$0	\$0	\$0	\$0	\$0	\$0		
	Construction	\$600,000	\$0	\$0	\$0	\$0	\$600,000		
	<b>Total</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>		
23-006	Golf Course Maintenance Operations Building Replacement	<b>Project Description:</b> Design and construct new 3100 square foot office building for maintenance personnel on an existing concrete slab, that was previously a maintenance building that housed golf course maintenance equipment. This maintenance building caught fire in 2020, and rather than replace the building for like purposes, there is a greater need for office space. As such, this proposed project consists of constructing a building to facilitate office space, restroom and locker room, break room, reception area and conference room. The maintenance equipment is currently be stored in an adjacent building that has sufficient space to facilitate these needs adequately.							\$200,000
	Design	\$0	\$0	\$0	\$0	\$0	\$0		
	Construction	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000		
	<b>Total</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>		
24-022	Golf Cart Barn Storage	<b>Project Description:</b> Construction of the new golf cart barn storage building.							\$0
	Construction	\$500,000	\$0	\$0	\$0	\$0	\$500,000		
	<b>Total</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>		
22-188	Mitchell Moore Park Annex Building	<b>Project Description:</b> Design and construct an interior build-out for aftercare services, such as access to educational resources using personal computers, internet and related infrastructure for homework assistance, training, etc..							\$333,219
	Construction	\$100,000	\$0	\$0	\$0	\$0	\$100,000		
	<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>		

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023	
22-PR-005	Highlands Park Building Renovation	<b>Project Description:</b> Design and construct an interior renovation of offices for city personnel to facilitate more efficient use of the space.							\$0
	Construction	\$0	\$0	\$0	\$250,000	\$0	\$250,000		
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$250,000</b>		
24-012	Animal Control Shelter	<b>Project Description:</b> This project consists of constructing a conditioned building to hold animals on a temporary basis between trips to the Broward County Animal Control Center or allow owners to retrieve animals from this shelter, thus negating having to transport animals to Broward County entirely.							\$0
	Construction	\$300,000	\$0	\$0	\$0	\$0	\$300,000		
	<b>Total</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>		
	<b>Total Buildings</b>	<b>\$5,625,000</b>	<b>\$13,450,000</b>	<b>\$3,150,000</b>	<b>\$2,150,000</b>	<b>\$1,900,000</b>	<b>\$26,275,000</b>		
<b>Various Public Works</b>									
07-946	Seawall Maintenance	<b>Project Description:</b> The City is responsible for the maintenance of seawalls on City-owned property, of which there is approximately 2,000 linear feet of seawall adjacent to various canals and waterways. Maintenance includes partial and total reconstruction and leak repairs using grout technologies.							\$773,744
	Outside Consulting Design	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000		
	Permit Fees	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000		
	Construction	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000	\$725,000		
	Professional Fees	\$0	\$0	\$0	\$0	\$0	\$0		
	<b>Total</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>		
10-123	City Parking Lots/ADA	<b>Project Description:</b> This project consists of improvements to parking lots at city facilities, including resurfacing and other improvements to comply with the Americans with Disability Act (ADA). For FY 2024, the plan is to expand parking at the Senior Center. FY 2025 Emma Lou Civic Center driveway improvements and FY 2026 Highlands Park parking lot.							\$54,329
	Construction	\$765,000	\$90,000	\$75,000	\$0	\$0	\$930,000		
	<b>Total</b>	<b>\$765,000</b>	<b>\$90,000</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$930,000</b>		
16-275	Implement Wayfinding Signage	<b>Project Description:</b> The City has adopted a new standard for signage, which includes gateway, directional, facility and destination sign types. However, many of the existing signs are in disrepair and must be replaced independent of new construction or redevelopment. Implementing this program will ensure a consistent theme throughout the city. In addition to the ongoing annual schedule, funding has been adjusted to fund Cultural Arts Center Monument Sign for FY 2024.							\$672,052
	Construction	\$210,000	\$150,000	\$150,000	\$150,000	\$150,000	\$810,000		
	<b>Total</b>	<b>\$210,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$810,000</b>		

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
16-276	Canal Dredging	<b>Project Description:</b> Dredging critically shoaled canals is necessary to improve the quality of boating and alleviate water safety hazards. A canal study was performed in FY16 to determine which canals need to be dredged to accommodate drainage and boating.						\$91,441
	Construction	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000	
	<b>Total</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$100,000</b>	
98-711	LEEP Grant Program	<b>Project Description:</b> This project involves the City providing matching funds for capital improvements in the rights-of-way for entranceways, landscaping and neighborhood identification signage. The matching grant program is aimed at enhancing the appearance and quality of life within the City's various neighborhoods.						\$119,448
	Construction	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000	
	<b>Total</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$240,000</b>	
24-013	Hillsboro Inlet Discharge Improvement Project	<b>Project Description:</b> Design and permitting to extend jetty to reduce turbidity at the beach/shoreline.						\$0
	Design	\$175,000	\$225,000	\$0	\$0	\$0	\$400,000	
	Construction	\$0	\$0	\$5,000,000	\$0	\$0	\$5,000,000	
	<b>Total</b>	<b>\$175,000</b>	<b>\$225,000</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,400,000</b>	
22-150	Hillsboro Marina Seawall and Dock Replacement	<b>Project Description:</b> Replace the seawall and dock at Hillsboro Marina. Design funding of \$150K was approved in FY 2023.						\$84,600
	Design	\$0	\$0	\$0	\$0	\$0	\$0	
	Construction	\$600,000	\$600,000	\$0	\$0	\$0	\$1,200,000	
	<b>Total</b>	<b>\$600,000</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>	
24-014	Replace Hillsboro Inlet Park Railing	<b>Project Description:</b> Remove existing wood railing on North side of Park and replace with stainless steel cable railing to match the railing recently installed on the east side of the park.						\$0
	Construction	\$150,000	\$0	\$0	\$0	\$0	\$150,000	
	<b>Total</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	
20-395	FPL Light Fixtures Conversion Project	<b>Project Description:</b> Design, construction and upgrade of existing lighting system equipment to City neighborhoods.						\$272,990
	Outside Consulting Design	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	
	Construction	\$460,000	\$460,000	\$460,000	\$460,000	\$460,000	\$2,300,000	
	<b>Total</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,500,000</b>	
24-015	Fencing of City Amenities	<b>Project Description:</b> Install security and decorative fence at city owned properties and adjacent right of ways throughout the city. In FY 2024, McNair Civic Center is scheduled for replacement. FY 2026: Highlands Park fencing improvements \$175K and decorative fence along Federal Hwy. \$250K.						\$0

General Capital Improvement Plan Project #	EXPENDITURES Project		Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023	
		Construction	\$150,000	\$0	\$425,000	\$0	\$0	\$575,000		
		<b>Total</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$575,000</b>		
24-016	Restrooms Concessions	<b>Project Description:</b> Rehabilitate, repair and construct restroom concessions at city owned facilities to ensure all amenities are in good condition for residents and visitors. For FY 2024, the plan is to perform repairs to baseball dugouts at the Community Park. FY 2025: Enhance locker rooms at Mitchell Moore Community Center and McNair Community Center. FY 2026: Community Park Four Fields Baseball Restrooms and Community Park Concession/Restrooms.								\$0
		Construction	\$50,000	\$200,000	\$300,000	\$0	\$0	\$550,000		
		<b>Total</b>	<b>\$50,000</b>	<b>\$200,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$550,000</b>		
24-017	Citywide Feasibility Studies/Masterplans	<b>Project Description:</b> Funding requested in FY 2024 is to develop a Master Plan for all parks. The goal is to evaluate the condition of each park and identify improvements and allocate funding as needed.								\$0
		New Equipment	\$150,000	\$0	\$0	\$0	\$0	\$150,000		
		<b>Total</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>		
		<b>Total Various Public Works</b>	<b>\$2,950,000</b>	<b>\$2,050,000</b>	<b>\$6,735,000</b>	<b>\$935,000</b>	<b>\$935,000</b>	<b>\$13,605,000</b>		
<b>Parks &amp; Recreation Projects</b>										
02-821	Citywide Park Amenities	<b>Project Description:</b> Rehabilitation and replacement of dilapidated park amenities at existing city parks. Park amenities include playground equipment, shade structures, benches, trash receptacles, lighting, fence, grills, etc. In FY 2024, funding also new pickleball complex at Kip Jacoby Park. FY 2025: Improvements to North Pompano Dog Park, North Pompano Park Mobile Bleacher Canopy, installation of gazebo(s) in the garden area at the Senior Center. FY 2028: To enclose existing outdoor basketball structure at McNair Park.								\$24,937
		Construction	\$900,000	\$600,000	\$200,000	\$200,000	\$500,000	\$2,400,000		
		<b>Total</b>	<b>\$900,000</b>	<b>\$600,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$2,400,000</b>		
09-985	Athletics Courts Resurfacing	<b>Project Description:</b> The City has an inventory of over 60 athletic courts which include tennis, basketball, handball, volleyball, shuffleboard, and bocce ball. The city routinely performs rehabilitation and replacement of these courts to maintain safety and enjoyment for all park patrons. In FY 2024, funding also includes resurfacing the pickleball court at the Tennis Center.								\$6,148
		Construction	\$66,000	\$30,000	\$30,000	\$30,000	\$30,000	\$186,000		
		<b>Total</b>	<b>\$66,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$186,000</b>		
23-007	Replace Park Playground Equipment	<b>Project Description:</b> There are 44 playground modules in various parks throughout the City that must be replaced on a regular, recurring basis to ensure all are safe for use.								\$150,000
		New Equipment	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000		
		<b>Total</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,200,000</b>		

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
22-110	Fitness Amenities	<b>Project Description:</b> Design and construct an outdoor fitness pad with a variety of exercise equipment (fitness court) at various locations in the city. FY 2024: Sandspur Park Exercise Equipment and Kip Jacoby Fitness Equipment. FY 2025: North Pompano Park Exercise Equipment and walking path. FY 2028: Cresthaven Park Exercise Equipment.						\$100,000
	New Equipment	\$110,000	\$275,000	\$0	\$0	\$100,000	\$485,000	
	<b>Total</b>	<b>\$110,000</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$485,000</b>	
23-008	Replace Four Fields Athletic Ball Field Lighting	<b>Project Description:</b> Replaces antiquated degraded lighting for all four baseball fields with energy efficient lighting fixtures.						\$25,000
	Design	\$0	\$0	\$0	\$0	\$0	\$0	
	Construction	\$505,000	\$0	\$0	\$0	\$0	\$505,000	
	<b>Total</b>	<b>\$505,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$505,000</b>	
21-410	Wahoo Bay Seahive	<b>Project Description:</b> This project consists of constructing a floating dock and gangway as a swim/snorkel platform for park patrons to access the water, thus enabling underwater observation of the artificial reef and sea life. The intention is to promote marine habitat protection, and mitigate beach erosion from storm surge while providing an educational experience. The project will begin in FY 2024 with design of the Wahoo Bay Park \$125K and replacement of the seawall cap \$300K, followed by construction of the Wahoo Bay Park \$750K in FY 2025.						\$54,913
	Design	\$125,000	\$0	\$0	\$0	\$0	\$125,000	
	Construction	\$300,000	\$750,000	\$0	\$0	\$0	\$1,050,000	
	<b>Total</b>	<b>\$425,000</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,175,000</b>	
24-018	Aquatics Restrooms and Locker Rooms Renovation	<b>Project Description:</b> This project consists of renovating the restrooms and locker rooms at the Pompano Beach Aquatic Center, including replacement of current flooring with nonskid tile and to bring matching or complementing tile 3-4 feet up the transitions/ walls to facilitate a cleaner and more aesthetic appearance. Paint all walls and ceiling to compliment new tile work. Replace shower stalls and update drain system to ensure proper drainage. Replace all lighting fixtures with recessed LED bathroom lighting for energy efficiency and aesthetic. Update locker-room with new locker systems and benches to increase patron usability. Improve ventilation and insulation of bathrooms for increased air quality.						\$0
	Design	\$0	\$0	\$0	\$0	\$0	\$0	
	Construction	\$350,000	\$0	\$0	\$0	\$0	\$350,000	
	<b>Total</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	
24-020	Golf Driving Range Repair	<b>Project Description:</b> This project consists of rehabilitating and reconfiguring the golf driving range.						\$0
	Construction	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
	<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	

General Capital Improvement Plan Project #	EXPENDITURES Project	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
24-021	Palms Golf Course Improvements	<b>Project Description:</b> Paspalum grass sod to sprig on all 18 fairways.						\$0
	Construction	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
	<b>Total</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	
24-019	Apollo Park Improvements	<b>Project Description:</b> This project seeks to connect the new Ultimate Park with Apollo Park. Ultimate Sports Park sits eastward of Apollo Park and the proposed work would construct improvements between both parks as well as upgrades to the existing Apollo Park. Improvements include the construction of a jogging/walking track supported by a lighting system and a circuit of outdoor exercise equipment at various locations adjacent to the jogging/walking path. In addition, the project proposes to construct a new system of pedestrian sidewalks connecting both parks with adequate lighting. Furthermore, the work would add a picnic shelter area with supporting lighting and electrical outlets; a gathering plaza with a bandshell with electrical outlets system of sufficient capacity for music equipment, speakers, etc.; construction of an open and active green space; and, modification of the existing parking area. To carry out the work the City plans to retain a State of Florida Licensed Professional Engineer (P.E.) or Registered Architect (R.A.) to assist with design and permitting followed by a State of Florida Licensed General Contractor to procure and install the improvements.						\$0
	Design	\$130,000	\$0	\$0	\$0	\$0	\$130,000	
	Construction	\$0	\$500,000	\$0	\$0	\$0	\$500,000	
	<b>Total</b>	<b>\$130,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$630,000</b>	
	<b>Total Parks and Recreation</b>	<b>\$2,686,000</b>	<b>\$2,455,000</b>	<b>\$530,000</b>	<b>\$530,000</b>	<b>\$930,000</b>	<b>\$7,131,000</b>	
	<b>Total All Projects</b>	<b>\$15,211,000</b>	<b>\$25,280,800</b>	<b>\$12,140,000</b>	<b>\$5,140,000</b>	<b>\$5,290,000</b>	<b>\$63,061,800</b>	
	<b>Operating Expenses</b>							
302-0000-599-48-60	Art in Public Places	\$206,000	\$212,180	\$218,545	\$225,101	\$231,854	\$1,093,680	
302-0000-599-99-65	Project Admin Fee	\$1,131,404	\$0	\$0	\$0	\$0	\$1,131,404	
302-0000-599-31-60	Other Professional	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	
302-0000-599-99-20	Working Capital Reserve	\$717,596	\$200,000	\$200,000	\$200,000	\$200,000	\$1,517,596	
	<b>TOTAL EXPENDITURES</b>	<b><u>\$17,566,000</u></b>	<b><u>\$25,992,980</u></b>	<b><u>\$12,858,545</u></b>	<b><u>\$5,865,101</u></b>	<b><u>\$6,021,854</u></b>	<b><u>\$68,304,480</u></b>	

**Fiscal Year 2024-2028  
Building Inspections Capital Improvement Plan**

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Totals	AVAILABLE BALANCE AS OF 5/25/2023
<b>REVENUES</b>									
	Interest Earnings		\$0	\$0	\$0	\$0	\$0	\$0	\$0
327-0000-381.12-15	Transfer from Fund 110		\$5,400,000	\$0	\$0	\$0	\$0	\$5,400,000	
		<b>TOTAL REVENUES</b>	<b>\$5,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,400,000</b>	

Project #	EXPENDITURES Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Totals	AVAILABLE BALANCE AS OF 5/25/2023
24-001	Municipal Complex/Building Inspections	<b>Project Description:</b> This project consists of constructing a Municipal Complex to house general government services and a state-of-the-art Commission Chambers facility with supporting parking and related site work. The building will anchor proposed improvements and redevelopment in the Innovation District, an area bounded by Dixie HWY to the east; Dr. Martin Luther King Jr. BLVD to the north, I95 to the west, and Atlantic BLVD. to the south. The Building Permit Department is currently located on the 3rd floor of the existing City Hall. This area receives a large number of customers each day. It is being proposed that this function be located on the first floor of the Municipal Complex.							
		Construction	\$5,400,000	\$0	\$0	\$0	\$0	\$5,400,000	\$9,600,000
		<b>Total Capital Projects</b>	<b>\$5,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,400,000</b>	
		<b>Operating Expenses</b>							
		Working Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
		<b>TOTAL APPROPRIATIONS</b>	<b>\$5,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,400,000</b>	



**Fiscal Year 2024-2028  
Renewal & Replacement Capital Improvement Plan**

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
<b>REVENUES</b>									
	Interfund Transfer from Utilities Fund 412		\$4,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$28,000,000	
	Interest Earnings		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	
	Budgetary Fund Balance		\$4,326,439	\$0	\$1,057,000	\$1,257,000	\$1,007,000	\$7,647,439	
		<b>TOTAL REVENUES</b>	<b>\$8,526,439</b>	<b>\$6,200,000</b>	<b>\$7,257,000</b>	<b>\$7,457,000</b>	<b>\$7,207,000</b>	<b>\$36,647,439</b>	

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
02-828	Manhole Rehabilitation	<b>Project Description:</b> This project involves the rehabilitation of deteriorated brick manholes located throughout the City. Rehabilitation consists of covering the interior surfaces with an cementitious mortar, non-permeable material. Citywide there are 4,400 manholes.	\$95,000	\$95,000	\$95,000	\$95,000	\$95,000	\$475,000	\$119,309
04-870	WW Collection Main Lining	<b>Project Description:</b> This annual CIP allows for relining sanitary sewer gravity mains throughout the City to minimize infiltration of groundwater. Wherever possible, this is accomplished through trenchless methods. However, from time to time, open cut point repairs are appropriate.	\$1,100,000	\$1,200,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,200,000	\$979,270
05-886	WTP Maintenance	<b>Project Description:</b> This project includes various maintenance, rehabilitation, replacement and operational enhancements to the existing water treatment plant and membrane plant. Sub projects include, security, chemical feed system repairs, replacement and installations, electrical switch gear maintenance, and rehabilitation and replacement.	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$208,418
05-887	Reuse Treatment Plant Maintenance	<b>Project Description:</b> Allocated for maintenance, replacement, reconditioning and installation of reuse plant pumps, motors, piping, valves, electrical switch gear and equipment, chemical feed equipment and infrastructure as needed.	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$134,632
06-904	Reuse Distribution Expansion	<b>Project Description:</b> This annual project continues with the installation of the reuse distribution system in Service Areas 1 through 4, as detailed in the Reuse Water Master Plan, which represents service to over 1,000 acres. The City has an inter- local agreement with Lighthouse Point to construct a transmission line and piping in order to provide reuse water to Pompano Beach water customers in their city (about 500 connections).	\$400,000	\$425,000	\$425,000	\$425,000	\$425,000	\$2,100,000	\$34,198
07-931	Water Main Replacement Prog	<b>Project Description:</b> This annual program involves perpetual enhancements to the water distribution system by means of replacing or upgrading aged infrastructure and undersized water mains, installing new fire hydrants and replacing deteriorated galvanized service lines throughout the City's service areas.	\$460,000	\$510,000	\$510,000	\$510,000	\$510,000	\$2,500,000	\$63,267
07-932	Well Maintenance Program	<b>Project Description:</b> This ongoing project includes various maintenance, rehabilitation, and operational enhancements to the existing well fields and may include routine maintenance and rehabilitation where circumstances dictate. In addition, the project will include well field assessments, telemetry enhancements, upgrades and replacement. Ongoing maintenance is required by State and Federal Regulations Monitoring.	\$700,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,300,000	\$1,170,812

Fiscal Year 2024-2028 Renewal & Replacement Capital Improvement Plan								Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
Project #	Project	Project Description												
17-305	Water Meter Testing and Replacement Program	<b>Project Description:</b> The Automated Meter Infrastructure (AMI) project was completed in 2012. As part of that project, Siemens replaced all meters greater than 5 years old and updated meters that were less than 5 years old by March, 2011. This project resumes the meter replacement program in 2019 and will replace meters that were not replaced during the AMI project. A schedule will be prepared to replace meters to ensure no more than 10% of the meters are older than 10 years old at any given time. This program is needed to ensure that water sales information is accurate and that the percent of water loss for the system remains low. The American Water Works Association (AWWA) standards specify that water meters to be tested after 10 years of service.												
19-345	Force Main Replacement Assessment /Design	<b>Project Description:</b> The City of Pompano Beach owns and operates a 59-mile wastewater force main system of various sizes and material. These pipelines serve critical needs throughout the City conveying residential and commercial wastewater to the Broward County North Regional Wastewater Treatment Plant. A comprehensive force main replacement, assessment and design is required to provide current and future uninterrupted wastewater services. An annual design and replacement program of the critical sanitary force mains within the City's service area will follow the professional review of the condition assessment.												
20-386	Reuse Connection Services	<b>Project Description:</b> This project provides reuse connection services to single family residential properties. This will lower our drinking water consumption.												
08-952	Membrane Element Replacement	<b>Project Description:</b> This ongoing project consists of replacing the membrane elements when needed. The membrane elements are used to purify water to make it potable and requires replacement every 5 years. Funding will be budgeted over a multi-year period to provide for full replacement.												
08-968	Lift Station Rehabilitation	<b>Project Description:</b> This annual CIP allows for upgrading and rehabilitating wastewater lift stations as prioritized by the Utilities Department. A lift station rehab consists of replacement of all major components, including plumbing, mechanical and electrical.												
20-384	Water Treatment and Reuse Storage Tank Cleaning	<b>Project Description:</b> This is for the periodic cleaning of the finished product storage tanks.												
21-402	Reuse Plant Emergency Power Supply/Electric Rehab Upgrade	<b>Project Description:</b> This is a new generator for backup power and to build a new Motor Control Center. This Project will assess current aging electrical infrastructure and plan what rehab will be needed for the next 20 years.												

Fiscal Year 2024-2028 Renewal & Replacement Capital Improvement Plan									
Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
19-349	Wellfield Performance and Relocation (design and Construction)	<b>Project Description:</b> This study will be a comprehensive assessment of both wellfields. Each individual well in the west wellfield will be evaluated for sand production, specific capacity tests and evaluation of conversion to submersible pump technology, which will improve operational efficiency and eliminate regulatory compliance inspection deficiencies. Wells in the east wellfield located in the Air Park property will be evaluated for relocation or abandonment and replacement.	\$0	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000	\$1,010,445
22-160	Force Main Isolation Valve Replacement Assessment /Design/Repair	<b>Project Description:</b> Evaluate locations of existing wastewater force main valves and identify areas of concern with regards to additional valving requirements and or replacement and repair of existing valves.	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000	\$1,000,000
22-165	Lift Station Emergency By-pass Pump	<b>Project Description:</b> To provide uninterrupted wastewater services through the City's force main during FPL power and control failures associated with long duration weather events including lightning strikes and hurricanes.	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$200,000
21-403	Water Treatment Plant Nanofiltration Plant Expansion & Process Improv.	<b>Project Description:</b> Plan for expansion & process improvements. Add funding for the design and permitting of membrane skid # 6, sand strainers and permeate discharge line to degasified replacement.	\$0		\$350,000	\$0	\$0	\$350,000	\$25,077
22-170	Meter Data Collection Infrastructure Program	<b>Project Description:</b> Allocated for as needed maintenance, replacement, reconditioning and installation of water and reuse distribution metering data collection equipment and software. The infrastructure collects metering data on demand that details consumptive use, daily leaks, reverse water flow and no flow events. The data is utilized for billing, leak notification, regulatory documentation, infrastructure maintenance and to prevent and identify any illegal use.	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$160,000
24-003	Monitor Well Replacement	Plug and abandon lower MW-1 and drill new lower zone well.	\$100,000						\$0
24-004	Water Supply Plan	Identifies and plans for water supply sources and facilities needed to serve existing and new development. Due every 5 years by the SFWMD.	\$100,000						\$0
24-005	Water Master Plan 5 Year Update	The Water master plan feeds into the Water Supply Plan. It is a comprehensive water service planning document to shape policy decisions related to future infrastructure.	\$200,000						\$0

Fiscal Year 2024-2028 Renewal & Replacement Capital Improvement Plan									
Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
24-006	Reuse Master Plan 5 Year Update	The Reuse master plan feeds in the the Water Supply Plan. The master plan will evaluate the existing system and estimate demand projections. Identify system sizing deficiencies and develop CIP program to accommodate future demands.	\$120,000						\$0
16-299	Wastewater Master Plan Update	Identifies and plans for the wastewater systems and facilities needed to serve existing and new development. Translates future needs into estimated costs and timing for capital expenditures.				\$250,000			\$0
<b>Total Capital Projects</b>			<b>\$7,710,000</b>	<b>\$5,735,000</b>	<b>\$7,125,000</b>	<b>\$7,325,000</b>	<b>\$7,075,000</b>	<b>\$34,200,000</b>	
<b>Operating Expenses</b>									
	Project Admin Fee		\$683,439	\$0	\$0	\$0	\$0	\$683,439	
	Working Capital Reserve		\$133,000	\$465,000	\$132,000	\$132,000	\$132,000	\$994,000	
<b>TOTAL APPROPRIATIONS</b>			<b><u>\$8,526,439</u></b>	<b><u>\$6,200,000</u></b>	<b><u>\$7,257,000</u></b>	<b><u>\$7,457,000</u></b>	<b><u>\$7,207,000</u></b>	<b><u>\$36,647,439</u></b>	

Fiscal Year 2024-2028 Stormwater Capital Improvement Plan									
Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
<b>REVENUES</b>									
		Interfund Transfer form Stormwater Operating Fund 425	\$2,175,490	\$666,000	\$666,000	\$1,016,000	\$666,000	\$5,189,490	
		Budgetary Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	
		<b>TOTAL REVENUES</b>	<b>\$2,175,490</b>	<b>\$666,000</b>	<b>\$666,000</b>	<b>\$1,016,000</b>	<b>\$666,000</b>	<b>\$5,189,490</b>	
<b>EXPENDITURES</b>									
Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
08-969	Stormwater -Drainage Headwall	<b>Project Description:</b> Repairing storm drain headwalls/seawalls.	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$17,500
14-235	Stormwater- Backflow Valves	<b>Project Description:</b> This project is to install check valves on tidal outfalls. The valve will prevent backflow of tide onto streets during extreme high tides, when tidal waters are higher than the roadway.	\$51,000	\$51,000	\$51,000	\$51,000	\$51,000	\$255,000	\$51,000
17-308	Stormwater - Pipe Lining and Miscellaneous Projects	<b>Project Description:</b> This project is for lining stormwater pipes to repair deteriorated pipes including small projects to replace or add stormwater facilities; such as, stormwater pipes that discharge to canals and the Intra-coastal between homes and under roads. It also includes repairs to piping that requires replacement and repairs to French drain systems.	\$275,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,475,000	\$206,122
22-180	Stormwater- NW 22nd Court	<b>Project Description:</b> This project area is an isolated right-of- way area with heavy flooding problems just south of Copan's Road and just east of Powerline Road. This study area mainly consists of industrial and commercial properties, with only two City roadways (NW 22nd Court and NW 18th Avenue) with significant impervious ground coverage, which can limit the infiltration of stormwater runoff into the ground surface. The problem area is located along NW 22nd Court between NW 18th Avenue and NW 15th Avenue.	\$1,120,256	\$0	\$0	\$0	\$0	\$1,120,256	\$96,000
23-010	Manhole Rehabilitation	<b>Project Description:</b> Rehabilitating deteriorated brick manholes located throughout the City.	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$40,000
23-011	Grass Swales	<b>Project Description:</b> Installation or rehab to grass swales throughout the City.	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	\$25,000
11-187	Storwater Master Plan	To updated current master plan in regard to regulations and new construction projects requirements.				\$350,000		\$350,000	\$0
		<b>Total Capital Projects</b>	<b>\$1,561,256</b>	<b>\$466,000</b>	<b>\$466,000</b>	<b>\$816,000</b>	<b>\$466,000</b>	<b>\$3,775,256</b>	
		<b>Operating Expenses</b>							
		Project Admin Fee	\$249,288	\$0	\$0	\$0	\$0	\$249,288	
		Working Capital Reserve	\$364,946	\$200,000	\$200,000	\$200,000	\$200,000	\$1,164,946	
		<b>TOTAL APPROPRIATIONS</b>	<b>\$2,175,490</b>	<b>\$666,000</b>	<b>\$666,000</b>	<b>\$1,016,000</b>	<b>\$666,000</b>	<b>\$5,189,490</b>	

**Fiscal Year 2024-2028  
Airpark Capital Improvement Plan**

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
<b>REVENUES</b>									
	FAA Grant/New Air Traffic Control Tower Design and Construction		\$0	\$0	\$0	\$0	\$2,632,500	\$2,632,500	
	FAA Grant/Rehabilitate Runway 10/28 & Mitigate RWY 28/33 at TXWY ECHO		\$0	\$4,050,000	\$0	\$0	\$0	\$4,050,000	
	FDOT/Rehabilitate Runway 10/28 & Mitigate RWY 28/33 at TXWY ECHO		\$0	\$225,000	\$0	\$0	\$0	\$225,000	
	FAA Runway 10-28 Rehabilitation		\$0	\$405,000	\$3,106,530	\$0	\$0	\$3,511,530	
	FDOT Runway 10-28 Rehabilitation		\$0	\$22,500	\$172,585	\$0	\$0	\$195,085	
	FAA Standard Runway Safety Area on Runway 24		\$0	\$225,000	\$2,250,000	\$0	\$0	\$2,475,000	
	FDOT Standard Runway Safety Area on Runway 24		\$0	\$12,500	\$125,000	\$0	\$0	\$137,500	
	FAA Runway 15 and 24 RVZ Corrections		\$0	\$90,000	\$450,000	\$0	\$0	\$540,000	
	FDOT Runway 15 and 24 RVZ Corrections		\$0	\$5,000	\$25,000	\$0	\$0	\$30,000	
	FAA Runway 6-24 Rehabilitation with Markings		\$0	\$0	\$450,000	\$8,640,000	\$0	\$9,090,000	
	FDOT Runway 6-24 Rehabilitation with Markings		\$0	\$0	\$25,000	\$480,000	\$0	\$505,000	
	FDOT Taxiway L Rehab and Relocate Connectors		\$0	\$0	\$0	\$240,000	\$2,400,000	\$2,640,000	
	FAA Hot Spot 1 Mitigation		\$0	\$0	\$0	\$270,000	\$2,700,000	\$2,970,000	
	FDOT Hot Spot 1 Mitigation		\$0	\$0	\$0	\$15,000	\$150,000	\$165,000	
	Interest Earnings		\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	
	Interfund Transfer from Airpark Operating Fund 462		\$87,470	\$330,000	\$420,000	\$620,000	\$1,100,000	\$2,557,470	
	Budgetary Fund Balance		\$0	\$0	\$0	\$0	\$0	\$0	
		<b>TOTAL REVENUES</b>	<b>\$95,470</b>	<b>\$5,373,000</b>	<b>\$7,032,115</b>	<b>\$10,273,000</b>	<b>\$8,990,500</b>	<b>\$31,764,085</b>	

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
06-910	Airpark Pavement Repair (Rehab)	<b>Project Description:</b> This project funds the repairs and maintenance of airside pavements including crack sealing, rejuvenation and miscellaneous structural repairs.	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$81,298
21-406	New Air Traffic Control Tower	<b>Project Description:</b> A study will need to be conducted in order to determine where and how tall the new air traffic control tower will be located on the airport. In conjunction with the tower siting study an engineering firm (TBD) can be designing the new air traffic control tower.	\$0	\$0	\$0	\$0	\$2,925,000	\$2,925,000	\$494,700
23-012	Rehabilitate Runway 10/28 & Mitigate RWY 28/33 at TXWY ECHO	<b>Project Description:</b> Per FAA recommendation as detailed in the Airport Master Plan Update. The rehabilitation will also include an extension on the Runway 28 end by 185' and reconfigure Taxiway Echo to mitigate the Runway 28/33 intersection. The extension will allow for a longer takeoff run for aircraft in the effort to mitigate aircraft noise for the surroundings areas. The runway is past due for an overlay of existing asphalt. Currently this intersection does not meet FAA design standards for safety.	\$0	\$4,500,000	\$0	\$0	\$0	\$4,500,000	\$350,000
24-AP-001 NEW	Runway 10-28 Rehabilitation and correction of expanses of pavement on Runway 10 end	<b>Project Description:</b> This project consists of the design and construction of the Runway 10-28 Rehabilitation and correction of expanses of pavement on the Runway 10 end (Taxiway Alpha, Kilo, and Lima). Runway 10-28 is in need of rehabilitation which consists of milling and overlay of the runway pavement. Runway 10-28 is in poor to fair condition based on the FDOT airfield pavement evaluation report 2021. This runway was last rehabilitated circa 1971. The rehabilitation of Runway 10-28 is shown in the FAA approved airport master plan and ALP update.	\$0	\$450,000	\$3,451,700	\$0	\$0	\$3,901,700	\$0
24-AP-002	Standard Runway Safety Area on Runway 24	<b>Project Description:</b> This project consists of the Design and Construction of the Runway Safety Area on Runway 24 in order to meet compliance standards per the FAA's recently approved Airport Master Plan Update and ALP. The airport sponsor is required to improve the RSA for Runway 24. Currently the RSA is a safety issues for aircraft. The RSA is an area of graded turf just off the end of the runway.	\$0	\$250,000	\$2,500,000	\$0	\$0	\$2,750,000	\$0

Fiscal Year 2024-2028 Airpark Capital Improvement Plan									
Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Total	AVAILABLE BALANCE AS OF 7/10/2023
25-AP-003	Runway 15 and 24 RVZ Corrections	<b>Project Description:</b> Design of tree clearing and grading to bring the runway visibility zone (RVZ) into compliance. The ALP shows vegetation clearing in the north central airfield to establish a line of sight currently obstructed in the RVZ.	\$0	\$100,000	\$500,000	\$0	\$0	\$600,000	\$0
25-AP-002	Runway 6-24 Rehabilitation with Markings	<b>Project Description:</b> This project consists of hiring a consultant to design for the Runway 6-24 rehabilitation with Markings upgrades in accordance with the recommendations depicted in the FDOT airfield pavement evaluation report. Runway 6-24 is in poor to fair condition based on the FDOT airfield pavement evaluation report 2021. This runway was last rehabilitated in circa 1971. Over the past several years the FAA has established and published LNAV/RNAV instrument approaches to this runway. The Runway does not currently meet design standards for airfield markings. The rehabilitation of Runway 6-24 is shown in the FAA approved airport master plan update and ALP.	\$0	\$0	\$500,000	\$9,600,000	\$0	\$10,100,000	\$0
27-AP-001	Taxiway L Rehab and Relocate Connectors	<b>Project Description:</b> Taxiway L PCI is below the trigger for rehabilitation of GA taxiways. It also has two connectors providing direct access from the ramp to Runway 10-28. These connectors are shown in the ALP to be removed to enhance safety. Project will enhance capacity because Taxiway L is the most traveled pavement at PMP, it will help safety by reducing direct connections to the runway.	\$0	\$0	\$0	\$300,000	\$3,000,000	\$3,300,000	\$0
27-AP-002	Hot Spot 1 Mitigation	<b>Project Description:</b> This project will reconfigure the intersection of Taxiways L, M, and N on the southwest quadrant of the airfield, just east of Runway 6-24. The project improves safety by eliminating Hot Spot 1.	\$0	\$0	\$0	\$300,000	\$3,000,000	\$3,300,000	\$0
		<b>Total Capital Projects</b>	<b>\$50,000</b>	<b>\$5,350,000</b>	<b>\$7,001,700</b>	<b>\$10,250,000</b>	<b>\$8,975,000</b>	<b>\$31,626,700</b>	
		<b>Operating Expenses</b>							
		Project Admin Fee	\$25,469	\$0	\$0	\$0	\$0	\$25,469	
		Working Capital Reserve	\$20,001	\$23,000	\$30,415	\$23,000	\$15,500	\$111,916	
		<b>TOTAL APPROPRIATIONS</b>	<b>\$95,470</b>	<b>\$5,373,000</b>	<b>\$7,032,115</b>	<b>\$10,273,000</b>	<b>\$8,990,500</b>	<b>\$31,764,085</b>	

**Fiscal Year 2024-2028  
Parking Capital Improvement Plan**

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Totals	AVAILABLE BALANCE AS OF 5/25/2023
<b>REVENUES</b>									
	Transfer from Parking Operations Fund 472		\$100,000	\$0	\$0	\$0	\$0	\$100,000	
		<b>TOTAL REVENUES</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	

Project #	Project	Project Description	Recommended FY 2024	Projections FY 2025	Projections FY 2026	Projections FY 2027	Projections FY 2028	5-Year Totals	AVAILABLE BALANCE AS OF 5/25/2023
24 -002	Parking Amenities Improvements	<b>Project Description:</b> To construct an office space for parking employees.							\$0
		Construction	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
		<b>Total Capital Projects</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	
		<b>Operating Expenses</b>							
		Working Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0	
		<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
		<b>TOTAL APPROPRIATIONS</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	



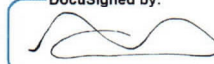
**PLANNING AND ZONING BOARD/ LOCAL PLANNING AGENCY  
MEMORANDUM #22-020**

**DATE:** June 22, 2022  
**TO:** City Commission  
**FROM:** Planning and Zoning Board/ Local Planning Agency  
**SUBJECT:** Recommended Capital Improvement Plan FY 2023 - 2027

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At a SPECIAL MEETING of the Planning and Zoning Board/ Local Planning Agency held on June 22, 2022, the Board reviewed the recommended CAPITAL IMPROVEMENT PLAN for Fiscal Years 2023 – 2027.

It is the unanimous recommendation of the Board that the CAPITAL IMPROVEMENT PLAN be accepted as submitted by staff.

DocuSigned by:  
  
A7799GDFAFBC48B...

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Fred Stacer  
Chairman  
Planning and Zoning Board/ Local Planning Agency



**AIRPARK ADVISORY BOARD MEMORANDUM 022-09.**

DATE: May 3, 2022

TO: Mayor and City Commission

FROM: Brittany Tilson, Secretary for the Airpark Advisory Board 

SUBJECT: **Recommendation to Adopt the Airpark Capital Improvement Plan**

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The Board was presented the Airpark portion of the City of Pompano Beach Recommended Capital Improvement Plan for Fiscal Years 2023-2027. The board discussed the Capital Improvement Plan as presented.

The result was a unanimous vote of the Board in favor of adoption/approval of the CIP as presented.



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Mr. Donald McNeil, Chairman  
Airpark Advisory Board



## **Sand and Spurs Advisory Board**

**Sand and Spurs Equestrian Park  
1600 NE 5<sup>th</sup> Avenue  
Pompano Beach, Florida 33060  
Phone: (954) 786-4133**

**Mailing Address:  
Public Works Administration  
P.O. Box 1300  
Pompano Beach, Florida 33061**

**To: Mayor Rex Hardin  
Vice Mayor Beverly Perkins  
Commissioner Andrea McGee  
Commissioner Rhonda Eaton  
Commissioner Tom McMahon  
Commissioner Cyndy Floyd  
Greg Harrison, City Manager  
Rob McCaughan, Public Works Director**

**June 2, 2022**

**From: Sand and Spurs Advisory Board ("Board")**

**Re: Request for approval of CIP 19-PW-002; originally submitted in 2018**

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Greetings Mayor, Vice Mayor, and City Commissioners:

First, thank you for your continued service to our beautiful City!

Pursuant to its duties established under City Code Section 33.101, the Board respectfully requests approval and funding of the above-cited CIP project to rehabilitate the facilities, including the Main Riding Arena, located at Sand and Spurs Equestrian Park, to be adopted as part of the Operating Budget for the 2022-2023 Fiscal Year. The City's current General Capital Fund Appropriations show that "Repair Sand & Spurs Equestrian Arenas [25-PW-001]" is not slated for funding until 2025, at the earliest.

Established in 1955, Sand and Spurs is a unique facility whereby Pompano Beach residents and non-residents alike can board and care for horses. Residents and non-residents pay a monthly stall/stable rental rate of \$317.09 or \$408.76, respectively. Plus, an additional \$25.00 maintenance fee is charged for all City-owned stalls. The total monthly revenue is roughly estimated at \$9,290.00, with annual revenue roughly estimated at \$111,480.00.

The Sand and Spurs Main Riding Arena is a critical part of the infrastructure of this unique park. Since 2016, the Arena has been plagued with multiple issues such as depth of footing, uneven footing, water retention and poor drainage. Proper footing within the Arena is extremely important for the safety of the riders, as well as the horses. Several horse shows and public events have been held at this park; however, due to these safety issues the number of events have declined.

Funding of this project will positively impact Sand and Spurs by offering a quality exercise ring for current and prospective tenants, as well as other authorized users. It will decrease short-term expenditures on sand, equipment usage, and labor focused solely on temporary fixes, such as patching surface problems as they arise. In the current inflationary environment and due to the age of this CIP (originally proposed in 2018), this Board feels that it is in the best interests of the City, as well as Sand and Spurs Equestrian Park, to address these issues now before the pricing of materials and cost of labor increase.

The Board approved this recommendation letter at its duly noticed public meeting held on May 25, 2022. It is consistent with the Board's vision to establish Sand and Spurs Equestrian Park as the "premier destination horse park" for the City of Pompano Beach. In addition, this effort advances the City's top priority of being the Preferred Place to Live. Acting now to approve and fund this CIP within FY 22-23 will move us closer to achieving these goals.

Respectfully Submitted,



Eve M. Lewis, Chairperson  
Sand and Spurs Advisory Board

cc:

Ms. Mary Ann Barker – Vice Chairperson, Sand and Spurs Advisory Board  
Mr. Jerry Bowman – Board Member, Sand and Spurs Advisory Board  
Ms. Marcia Kehl – Board Member, Sand and Spurs Advisory Board  
Mr. Andrew Miller – Board Member, Sand and Spurs Advisory Board  
Ms. Nancy Olsen – Board Member, Sand and Spurs Advisory Board



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**ERJETA DIAMANTI, Budget Director**

100 W. Atlantic Boulevard  
Pompano Beach, FL 33060  
Phone: (954) 786-4065  
Fax: (954) 786-4504



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**DATE:** July 16, 2022

**TO:** City Commission

**THRU:** Greg Harrison, City Manager

**FROM:** Erjeta Diamanti, Budget Director

**RE:** Response to Sand and Spurs Advisory Board Memo on Funding the Repair Sand and Spurs Equestrian Arenas Capital Improvement Project

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Dear Mayor, Vice Mayor and City Commissioners,

On June 2, 2022 the Sand and Spurs Advisory Board directed a memo to the City Commission and staff requesting to fund the Repair of Sand and Spurs Equestrian Arenas capital improvement project in FY 2023. As explained in the memo, the capital project is targeting to repair a total five equestrian arenas at the Sand and Spurs Equestrian Park (the "Park"). The repairs will remove the existing sand (footing material), grade the existing sub-base of the arena and install drainage.

Although we acknowledge the importance of this capital project, the Board's input on the Recommended Five-Year Plan FY 2023-2027, as well as the unique nature of the Park, we believe that the memo fails to provide the total operation and maintenance cost of the Park.

The estimated improvements on the arenas is \$130,000 and the capital project is scheduled to get funded in FY 2024. The total Park annual revenues are approximately \$118,000. The total expenditures estimated for FY 2023 are \$357,066, out of which, \$271,958 is estimated to be paid to the Airpark Fund as FAA land use. Additional maintenance expenses (not included in the total expenditures) for the Park grounds or City-owned stalls is estimated to be \$35,000 paid out of operational Public Works maintenance accounts.

In closing, the Park is not self-sustaining and staff's recommendation is to move forward with the funding of this capital improvement project in FY 2024, as shown in the Recommended Five-Year Capital Improvement Plan FY 2023-2027.

Respectfully, *Erjeta Diamanti*

Erjeta Diamanti, Budget Director

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**ERJETA DIAMANTI, Budget Director**

100 W. Atlantic Boulevard  
Pompano Beach, FL 33060  
Phone: (954) 786-4065  
Fax: (954) 786-4504



- cc. Suzette Sible, Assistant City Manager  
Brian Donovan, Assistant City Manager  
Earl Bosworth, Assistant City Manager  
Robert McCaughan, Public Works Director  
Harold Beard, Assistant Public Woks Director  
Brenda Joseph, Budget Analyst  
John Sfiropoulos, City Engineer  
Tammy Good, CIP Manager