

Traffic Engineering Services

El Car Wash

Pompano Beach

Queuing Study
Technical Memorandum

Prepared by:

HBC Engineering Company

8935 NW 35th Lane, Suite 201

Doral, Florida, 33172

Certificate of Authorization No: 27160

October 4, 2023

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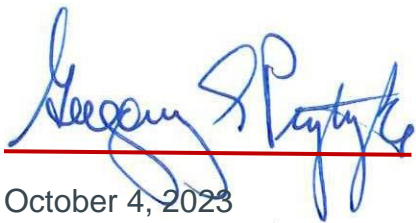
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Engineer's Certification

I, Gregory A. Prytyka, PE, PTOE, with Florida PE No. 36868, certify that I currently hold an active Professional Engineer's License in the State of Florida, and I am competent through education and experience to provide engineering services in the civil and traffic engineering disciplines contained in this report. I further certify that this report was prepared by me or under my responsible charge as defined in Chapter 61G15-18.001 F.A.C. and that all statements, conclusions, and recommendations made herein are true and correct to the best of my knowledge and ability.

Gregory A. Prytyka, P.E., PTOE



October 4, 2023

State of Florida
Professional Engineer
License No. 36868
PTOE No. 758

The official record of this document is the electronic file digitally signed and sealed under Rule 61G15-23, F.A.C.



INTRODUCTION

National Express Wash, LLC is proposing a car wash at 3685 N Federal Hwy, Pompano Beach, FL, 33064, located approximately 400 feet north of the SR 834/Sample Road and US 1.

The project site consists of one parcel of land with a total area of 37,497 square feet (0.861 Ac.), (Parcel ID. 484318010100). The existing location consists of a one-story restaurant, 2-story medical office building, and a parking lot. The proposed car wash will have a single attended wash tunnel with three gated entry lanes and 21 self-service vacuum stations. **Figure 1** shows the location map of the proposed development. **Appendix A** shows the site plan for the proposed development.

According to the site plan, the storage capacity is **seventeen (17) vehicles** and three (3) more vehicles can be stacked in the drive-in lane between the tunnel and the car wash control gates. The on-site stacking distance from the pay station to the property line was calculated. A queuing analysis has been performed based on the data collected for two surrogate locations.

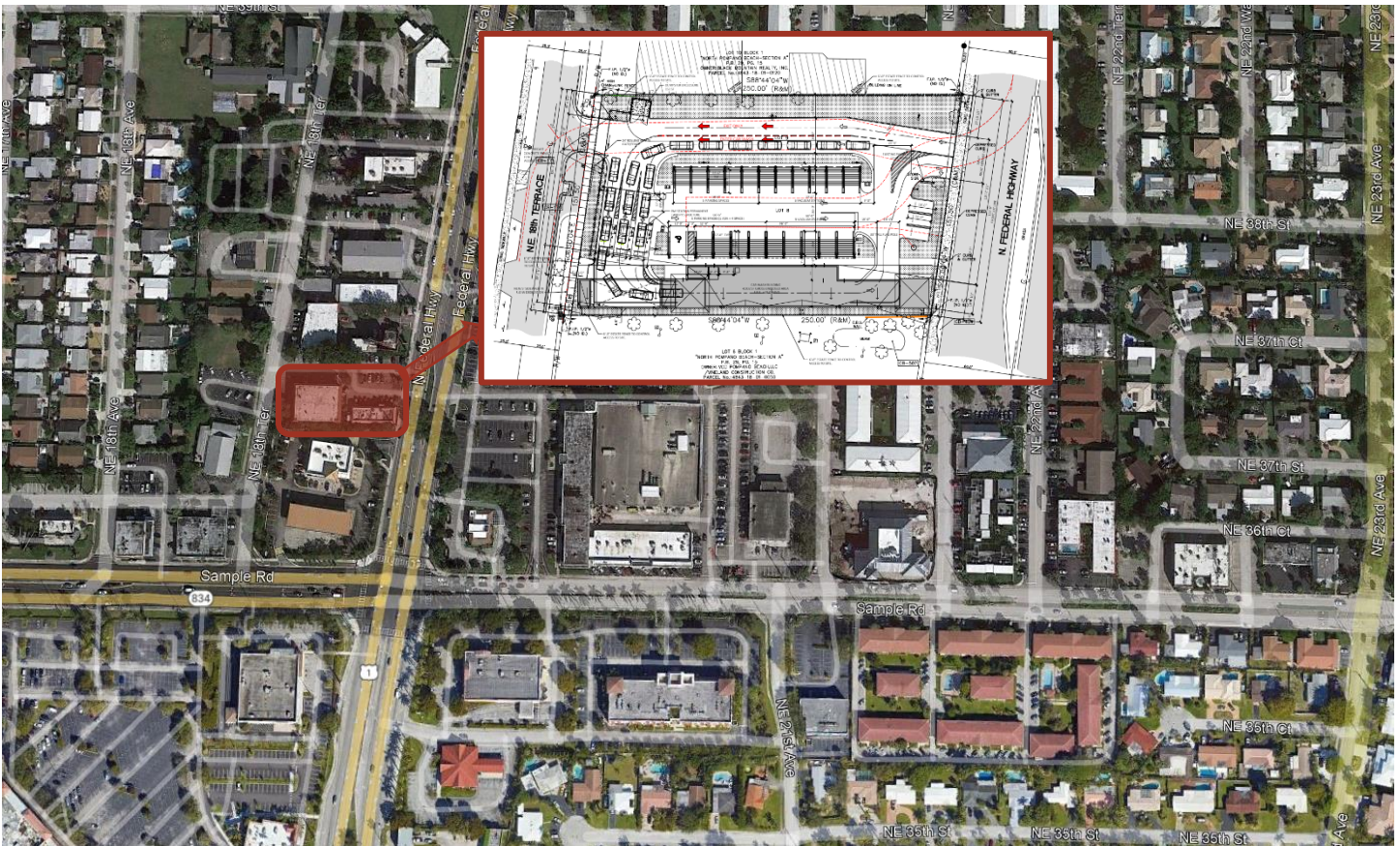


Figure 1: El-Car Wash – Pompano Beach Location Map

METHODOLOGY

HBC conducted a queuing analysis for the El Car Wash “Pompano Beach” using the queuing data at two surrogate sites similar to the proposed El Car Wash. The two surrogate sites included El Car Wash Miami - West Hialeah located at 2851 W Okeechobee Rd, Hialeah, FL 33010 and El Car Wash Miami – North Hialeah located at 1270 W 49th Street, Hialeah FL 33012.

DATA COLLECTION

HBC installed cameras at each surrogate location to collect queuing data on Friday, May 19, 2023, and Saturday, May 20, 2023. Car wash management provided sales data for two weeks (all seven days of the week) as shown in **Appendix B**. The sales data were reviewed, analyzed, and summarized to determine the peak hour demand occurrence at both sites. The weekday peak period was determined to be Friday from 2:00 PM to 7:00 PM, while the weekend peak period was determined to be Saturday from 8:00 AM to 2:00 PM. Videos were captured at both surrogate sites on Friday and Saturday from 8:00 AM to 7:00 PM. The videos were later observed continuously by Engineering Technicians in a controlled environment who recorded the maximum queues occurring during each 5-minute period. For the West Hialeah site, **nine (9)** vehicles and **twelve (12)** vehicles were observed to be the maximum queue for Friday and Saturday respectively. For the North Hialeah site, **ten (10)** and **eight (8)** vehicles site were observed to be the maximum queue for Friday and Saturday respectively. However, all queues dissipated within five minutes. **Table 1** shows the maximum queues observed at the surrogate sites. The details of the 5-minute queue data are shown in **Appendix C**.

Table 1: Summary of the Queue Data for The Two Surrogate Sites

			West Hialeah Site	North Hialeah Site
Day	Date	Time	Max Queue	Max Queue
Friday	5/19/2023	2:00 PM - 7:00 PM	9 vehicles	10 vehicles
Saturday	5/20/2023	8:00 AM - 2:00 PM	12 vehicles	8 vehicles

QUEUING ANALYSIS

Based on the site plan provided for El Car Wash – Pompano Beach (**Appendix A**), the storage capacity is **seventeen (17) vehicles**, more than the maximum queue identified in the study as **twelve (12)** vehicles. Further three (3) more vehicles can be stacked in the drive-in lane between the tunnel and the car wash control gates.

CONCLUSION

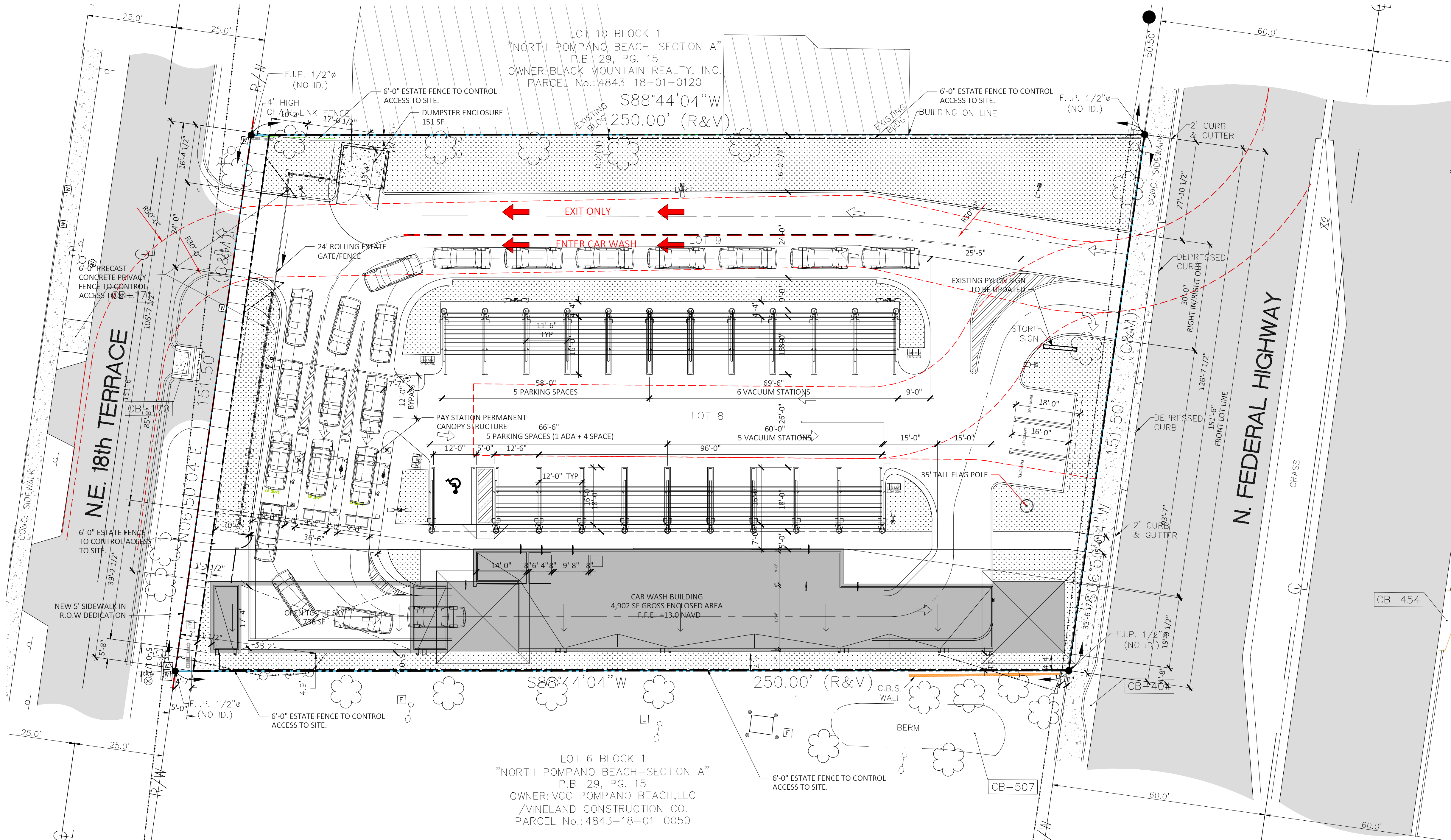
Based on the site plan provided for El Car Wash – Pompano Beach, the storage capacity is more than the maximum queue identified in the two surrogate locations. Therefore, no off-site queuing is anticipated.



APPENDIX A

Site Plan





PROPERTY DETAILS

Address: 3685 N FEDERAL HWY, POMPANO BEACH FL 33064
 Owner(s): KAIA PROPERTIES INC
 Folio: NORTH POMPANO BEACH SEC A 29-15 B LOTS 7,8,9, BLK 1
 Parcel ID: 4843 18 01 0100

PLANNING & COMMUNITY DEVELOPMENT

Zoning Designation: B-3
 Zoning Description: B-3 GENERAL COMMERCIAL
 Designating Agency: POMPANO BEACH
 Future Land-Use Designation: COMMERCIAL

LOT Size (Current)	37497	SF	0.861	Acres	
Less ROW Dedication - Federal	-139	SF	11"	-0.003	Acres
Less ROW Dedication 18th Terrace	-758	SF	5'-0"	-0.017	Acres
LOT Size (Proposed)	36600	SF	0.840	Acres	
Proposed Use:	Sec 155-4219 (H) Automatic dragline car wash with self service vacuums				

FANJUL & ASSOCIATES, LLC
 ARCHITECTURE, PLANNING & INTERIOR DESIGN

AA26000725

ARTURO G. FANJUL, RA
 PRESIDENT

5455 SW 8TH STREET, SUITE 240
 CORAL GABLES, FLORIDA 33134

PH. 305 726.8313
 FAX 305 356.3686

arturo@fanjularchitects.com
 "A BETTER LIFE THROUGH DESIGN"

B-3 DIMENSIONAL REQUIREMENTS

REQUIREMENT	REQUIRED	EXISTING	PROPOSED
MAX BUILDING HEIGHT	105'	35'	35'
MIN LOT SIZE	10,000	37497	36600
MIN LOT WIDTH	100'	150'	151'-6"
MAX LOT COVERAGE	60%	4902	13%
MIN PERVIOUS AREA	20%	8627	24%
BUILDING SETBACKS			
MINIMUM FRONT SETBACK (FT)	0'	N. Federal	1'-11" (E)
MINIMUM SIDE YARD (FT)	0'		(N)115' (S)5'
MINIMUM FRONT SETBACK (FT)	0'	18th Terrace	1'-1" (W)

PARKING DIMENSIONS TABLE

STANDARD	CODE SECTION	REQUIRED	PROPOSED
PARKING DIMENSIONS	9'-0" X 18'		12'X18'
MIN. DRIVE AISLE WITH 90 DEGREE		24'	26'
2 WAY DRIVE AISLE WIDTH		24'	MIN 24'
1 WAY DRIVE AISLE WIDTH		12'	MIN 12'

VEHICULAR PARKING REQUIREMENT

REQUIRED SPACES	AREA (SF)	RATIO	TOTAL REQUIRED
USE			
CARWASH, FULL SERVE AUTOMATIC	4790	1/500 SF	10
PROVIDED SPACES			
PARKING SPACES	9	ADA	1
VACUUM STATIONS			10
			11

AUTO WASH STACKING REQUIREMENTS

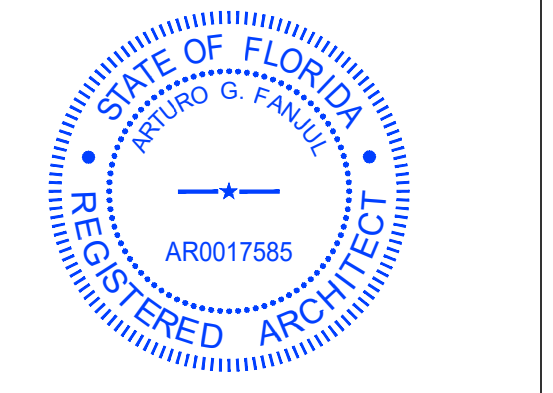
USE	REQ. INBOUND	REQUIRED	PROVIDED
TICKET GATE (AUTO PAY KIOSK)	2 SPACES/EA	6	30 Car Capacity

GENERAL ZONING USE:
 155-4219 (H) Car Wash or Auto Detailing

2. Definition
 A car wash or auto detailing use is an establishment providing the washing of the exterior of vehicles where vehicles are manually driven or pulled by a conveyor through a system of rollers and/or brushes. Interior cleaning and/or drying may be conducted manually by vehicle operator or on-site attendants. Interior cleaning and/or drying may be conducted manually by the vehicle operator or on-site attendants.
3. Standards
 A car wash or auto detailing use shall comply with the following standards:
 a. The use shall be designed to ensure proper functioning of the site as related to vehicle stacking, circulation, and turning movements.
 b. No overhead doors shall face the front lot line.
 c. Each lane shall be covered with a permanent canopy which shall have a maximum clearance height of 14 feet above grade, except where state or federal law requires a higher clearance.

MISCELLANEOUS SITE EQUIPMENT

ITEM	QTY
MAT BRUSHER & PAD - J-KO MODEL BB-X	4
MAT SINK	1
FLAG POLE - MODEL ECH-35	1
VACUUM ARCHES WITH AIR	23
OTT STANDS	2
XPT POINTS OF SALE	2
WAIT / GO SIGN & POST	1



This item has been electronically signed and sealed by:
 Printed copies of electronically signed, dated, and sealed documents are not considered signed and sealed and the digital authentication code must be verified on any electronic copies.

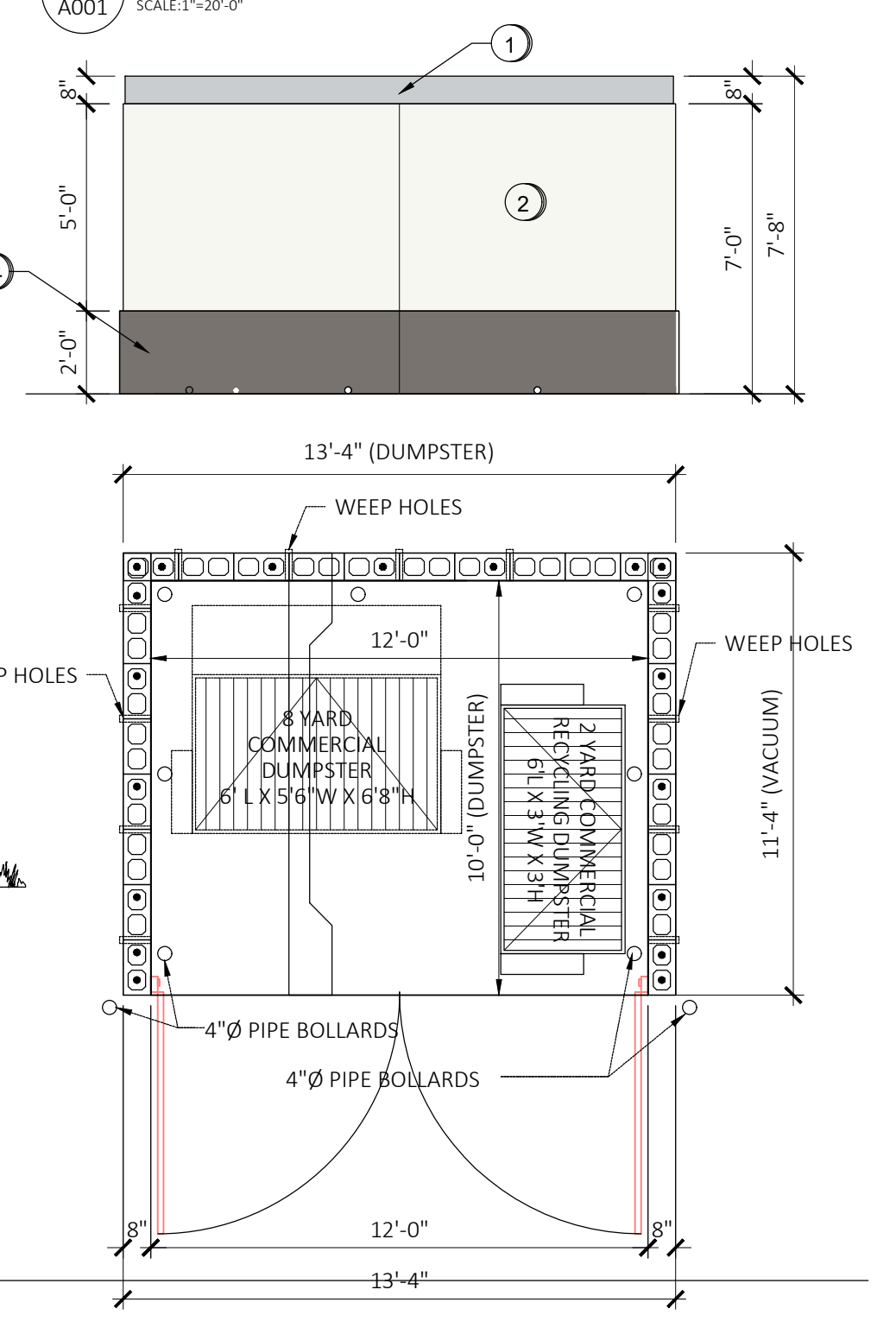
EL CAR WASH

SITE PLAN APPROVAL

NATIONAL EXPRESS WASH LLC
EL CAR WASH
POMPANO BEACH

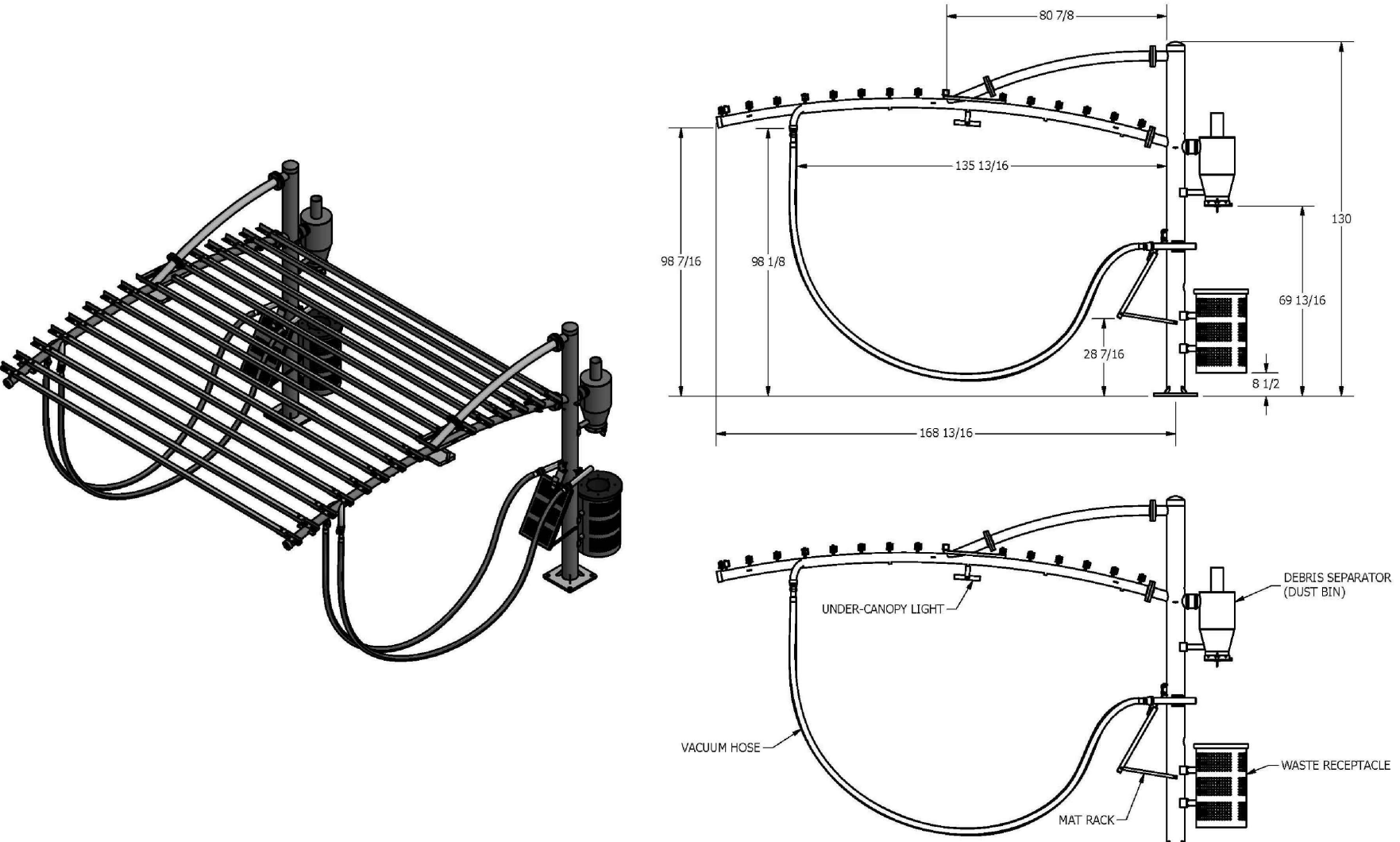
3685 N. FEDERAL HWY
 POMPANO BEACH, FL

CONCEPTUAL SITE PLAN



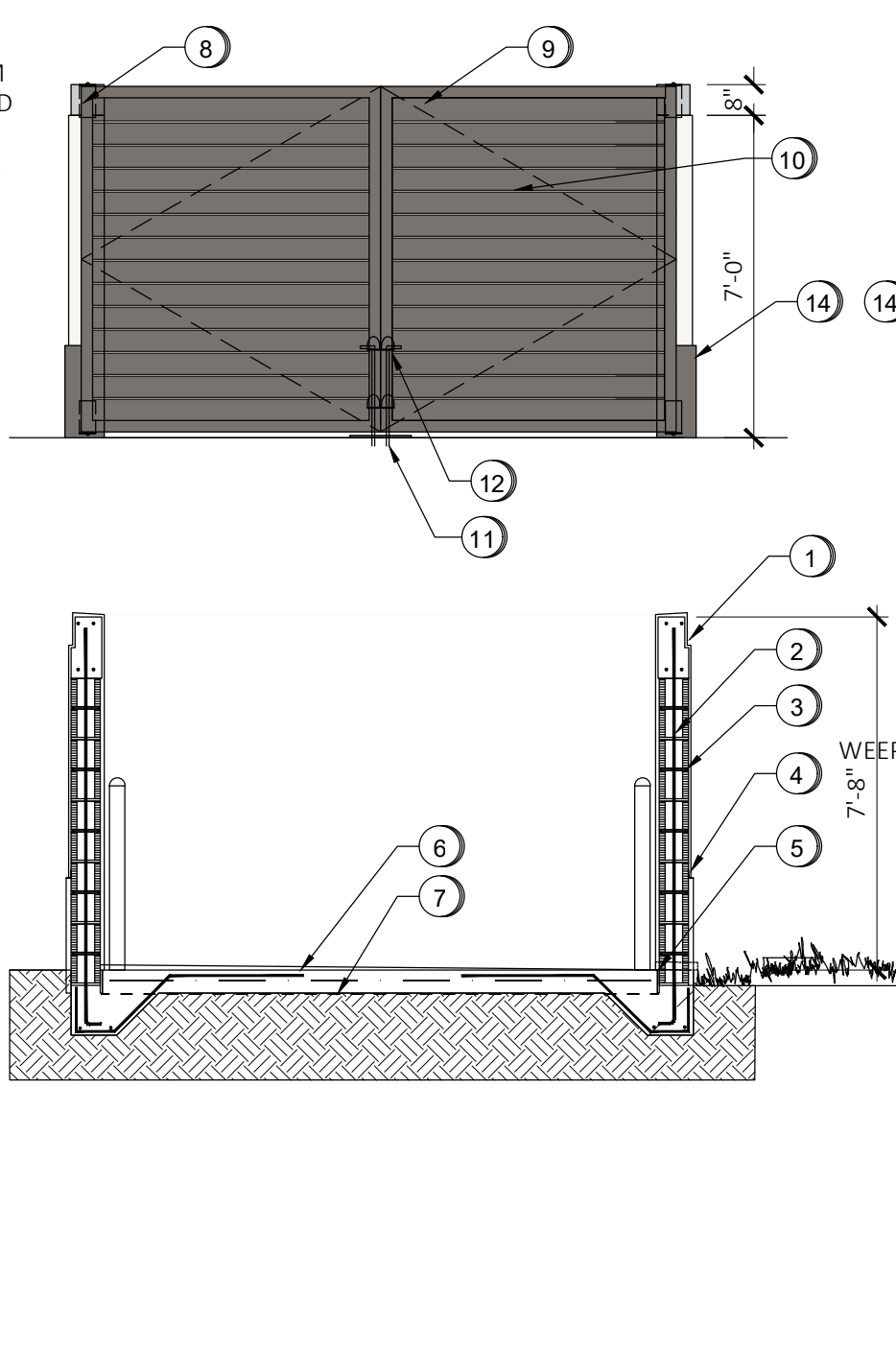
ENCLOSURE KEY NOTES:

- CAST IN PLACE CONCRETE CAP WITH 2 #5 CONT. TOP & BOTTOM
- CMU WALL WITH #5 BAR IN GROUT FILLED CELLS @ 32" O.C. AND ALL CORNERS.
- PROVIDE 9 GA WIRE TYPE REINFORCING AT EVERY OTHER BLOCK COURSE.
- 5/8" 3 COAT SMOOTH STUCCO FINISH. WITH TOOLED 1/4" VERTICAL REVEAL. PROVIDE PLASTIC J BEAD AT TRANSITION TO STUCCO BASE.
- PROVIDE 1/2" EXPANSION JOINT FILLER.
- 6" THICK SLOPPED CONCRETE 3000 PSI NORMAL WEIGHT CONCRETE SLAB ON GRADE WITH W6X6X10 WWM.
- PROVIDE 5 MIL VAPOR BARRIER.
- HEAVY DUTY HINGES.
- PROVIDE 1X3 TUBE STEEL FRAME.
- 3/4" X 6" HORIZONTAL TUBE SLATS @ 6.5" O.C. PAINTED TO CREATE OPAQUE GATE.
- STEEL PLATE WITH (2) 1" Ø HOLES FOR DROP PINS. DRILL ASPHALT 2" DEEP MIN.
- PROVIDE HEAVY DUTY 3/4" ALUMINUM STOP PIN (CAIN BOLT) CLOSING DEVICE.
- FOOTING SEE SCHEDULE.
- PROVIDE 1-1/4" SMOOTH STUCCO 24" HIGH BASE WITH ACCENT COLOR. TERMINATE 6" BELOW GRADE.



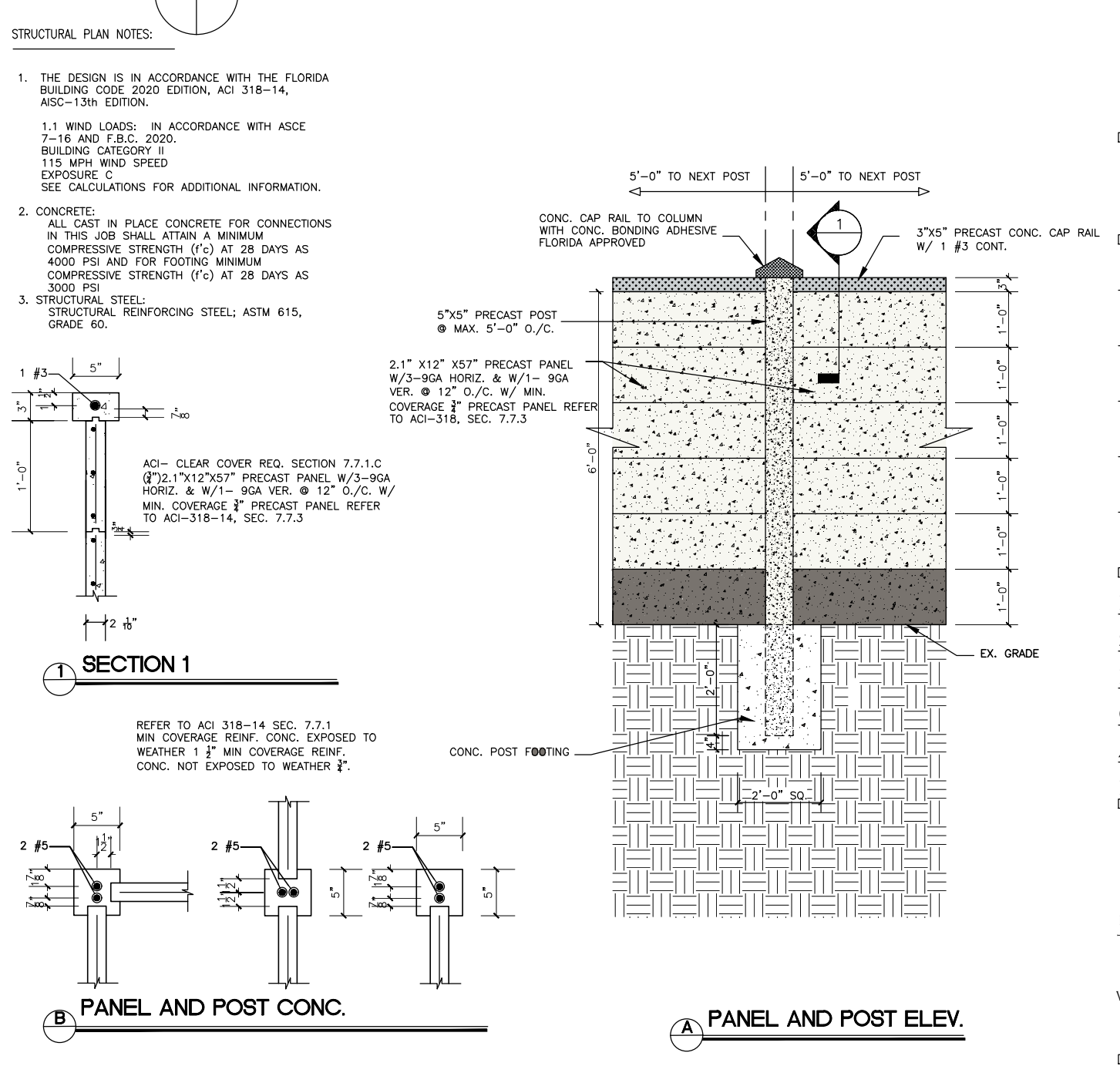
A TYPICAL VACUUM TOWER
 SCALE: AS NOTED

B TYPICAL PAY STATION CANOPY
 SCALE: AS NOTED



C DUMPSTER ENCLOSURE
 SCALE: 1/4" = 1'-0"

C PRECAST WALL DETAILS
 SCALE: AS NOTED



REVISION NO.

REVISION	NO.

PREAPP-COMMENTS

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DATE: 8/18/2023
 SCALE: AS NOTED
 DRAWN: AGF
 CHECKED: AGF
 JOB NO.: 230701
 PERMIT NO.

OWNERSHIP
 OF THESE DOCUMENTS & SPECIFICATIONS AS INSTRUMENTS OF SERVICE ARE AND SHALL REMAIN THE PROPERTY OF THE ARCHITECT WHETHER THE PROJECT THEY ARE MADE FOR IS EXECUTED OR NOT. THEY SHALL NOT BE USED BY OWNER OR OTHERS ON OTHER PROJECTS OR FOR ADDITIONS TO THIS PROJECT BY OTHERS, EXCEPT BY AGREEMENT IN WRITING AND WITH APPROPRIATE COMPENSATION TO THE ARCHITECT.

SP-1



APPENDIX B

Sales Data/Labor Statistics



ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Fri, 05/12/2023
 Thru Fri, 05/12/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.08	0.00	94862.30	0.68	0.00	0.0%
6:00 am	0	0.00	2.50	0.00	0.00	34.54	0.00	0.0%
7:00 am	42	1.27	3.22	13.06	16.64	36.30	0.86	67.8%
8:00 am	73	1.25	4.05	18.02	22.47	42.64	0.58	46.9%
9:00 am	62	2.15	5.00	12.40	26.70	42.64	0.69	31.9%
10:00 am	85	2.68	5.00	17.00	45.59	42.64	0.50	18.7%
11:00 am	87	1.70	5.00	17.40	29.55	42.64	0.49	28.9%
12:00 pm	81	3.16	4.28	18.91	59.83	42.64	0.53	16.6%
1:00 pm	79	2.36	4.82	16.40	38.72	42.78	0.54	22.9%
2:00 pm	81	2.70	4.90	16.53	44.64	41.70	0.51	19.1%
3:00 pm	76	0.99	5.13	14.81	14.61	34.54	0.45	46.1%
4:00 pm	101	1.71	5.00	20.20	34.60	34.54	0.34	20.0%
5:00 pm	89	1.22	4.17	21.36	26.16	34.54	0.39	31.7%
6:00 pm	108	2.08	4.13	26.13	54.37	16.47	0.15	7.3%
7:00 pm	99	2.41	3.50	28.29	68.07	8.10	0.08	3.4%
8:00 pm	77	2.88	4.00	19.25	55.50	8.10	0.11	3.6%
9:00 pm	0	0.00	2.18	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	1.38	0.00	0.00	5.67	0.00	0.0%
<hr/>								
Average Hour:	63	9.00	3.80	16.68	150.10	28.85	0.46	5.1%
Average Day:	1140	9.00	68.35	16.68	150.10	519.24	0.46	5.1%
Range Total:	1140	9.00	68.35	16.68	150.10	519.24	0.46	5.1%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Thu, 05/11/2023
 Thru Thu, 05/11/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	1	236.51	1.60	0.63	147.82	6.48	6.48	2.7%
7:00 am	37	0.81	2.20	16.82	13.64	9.72	0.26	32.4%
8:00 am	61	2.05	3.93	15.51	31.78	40.88	0.67	32.7%
9:00 am	65	0.95	4.00	16.25	15.50	42.64	0.66	68.8%
10:00 am	70	2.59	4.00	17.50	45.31	42.64	0.61	23.5%
11:00 am	86	1.81	4.00	21.50	38.88	42.64	0.50	27.4%
12:00 pm	78	1.33	3.52	22.18	29.43	42.64	0.55	41.2%
1:00 pm	61	1.47	4.00	15.25	22.38	42.64	0.70	47.6%
2:00 pm	47	2.61	4.28	10.97	28.66	37.38	0.80	30.4%
3:00 pm	77	0.55	4.03	19.09	10.41	33.87	0.44	80.6%
4:00 pm	91	1.79	4.00	22.75	40.75	34.54	0.38	21.2%
5:00 pm	103	0.94	3.45	29.86	28.06	20.00	0.19	20.7%
6:00 pm	94	2.42	3.00	31.33	75.92	8.10	0.09	3.6%
7:00 pm	97	1.54	3.00	32.33	49.83	8.10	0.08	5.4%
8:00 pm	82	1.57	3.00	27.33	42.83	8.10	0.10	6.3%
9:00 pm	0	0.00	2.43	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	1.70	0.00	0.00	6.89	0.00	0.0%
Average Hour:	62	10.07	3.30	18.70	188.36	25.61	0.41	4.1%
Average Day:	1050	10.07	56.15	18.70	188.36	435.34	0.41	4.1%
Range Total:	1050	10.07	56.15	18.70	188.36	435.34	0.41	4.1%

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	1	453.94	1.82	0.55	249.87	7.43	7.43	1.6%
7:00 am	35	0.00	2.17	16.15	0.00	9.45	0.27	0.0%
8:00 am	70	1.46	3.00	23.33	34.11	16.20	0.23	15.8%
9:00 am	81	1.48	4.00	20.25	29.88	16.20	0.20	13.6%
10:00 am	80	1.14	4.97	16.11	18.32	41.76	0.52	45.9%
11:00 am	62	1.88	5.00	12.40	23.25	42.64	0.69	36.7%
12:00 pm	72	3.54	4.08	17.63	62.39	42.64	0.59	16.7%
1:00 pm	76	2.32	5.05	15.05	34.92	42.78	0.56	24.3%
2:00 pm	70	1.63	5.32	13.17	21.49	44.40	0.63	38.9%
3:00 pm	62	1.74	4.27	14.53	25.33	34.54	0.56	32.0%
4:00 pm	85	1.10	4.82	17.65	19.46	34.54	0.41	36.8%
5:00 pm	100	2.11	4.33	23.08	48.72	16.91	0.17	8.0%
6:00 pm	107	1.16	4.00	26.75	31.13	8.10	0.08	6.5%
7:00 pm	107	1.86	4.00	26.75	49.69	8.10	0.08	4.1%
8:00 pm	66	2.47	4.00	16.50	40.75	8.10	0.12	5.0%
9:00 pm	1	0.00	2.22	0.45	0.00	8.10	8.10	0.0%
10:00 pm	0	0.00	1.67	0.00	0.00	6.75	0.00	0.0%
<hr/>								
Average Hour:	63	9.75	3.81	16.62	161.96	22.86	0.36	3.7%
Average Day:	1075	9.75	64.70	16.62	161.96	388.63	0.36	3.7%
Range Total:	1075	9.75	64.70	16.62	161.96	388.63	0.36	3.7%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Tue, 05/09/2023
 Thru Tue, 05/09/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/ \$ /Car	Labor \$/ Sales \$
5:00 am	0	0.00	1.20	0.00	5996.21	12.32	0.00	0.2%
6:00 am	0	0.00	3.00	0.00	141.49	34.54	0.00	8.1%
7:00 am	24	1.95	3.13	7.66	14.92	35.62	1.48	76.2%
8:00 am	73	1.67	4.03	18.10	30.20	42.64	0.58	35.0%
9:00 am	90	1.59	5.00	18.00	28.70	42.64	0.47	29.7%
10:00 am	85	3.11	5.85	14.53	45.26	49.53	0.58	18.7%
11:00 am	76	1.64	6.00	12.67	20.83	50.74	0.67	40.6%
12:00 pm	80	2.70	5.42	14.77	39.92	35.32	0.44	16.3%
1:00 pm	87	2.80	4.20	20.71	58.08	17.69	0.20	7.3%
2:00 pm	65	3.38	4.30	15.12	51.05	18.90	0.29	8.6%
3:00 pm	64	1.42	3.30	19.39	27.58	8.10	0.13	8.9%
4:00 pm	88	1.26	3.78	23.26	29.25	8.10	0.09	7.3%
5:00 pm	88	1.08	4.00	22.00	23.65	8.10	0.09	8.6%
6:00 pm	94	1.23	3.35	28.06	34.48	8.10	0.09	7.0%
7:00 pm	105	0.59	3.95	26.58	15.63	8.10	0.08	13.1%
8:00 pm	79	1.10	3.50	22.57	24.86	4.18	0.05	4.8%
9:00 pm	0	0.00	2.58	0.00	0.00	10.13	0.00	0.0%
Average Hour:	65	8.71	3.92	16.49	143.57	23.22	0.36	4.1%
Average Day:	1098	8.71	66.60	16.49	143.57	394.74	0.36	4.1%
Range Total:	1098	8.71	66.60	16.49	143.57	394.74	0.36	4.1%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Mon, 05/08/2023
 Thru Mon, 05/08/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.07	0.00	117468.82	0.54	0.00	0.0%
6:00 am	1	823.96	1.03	0.97	797.41	8.10	8.10	1.0%
7:00 am	31	0.65	2.00	15.50	10.00	8.10	0.26	40.5%
8:00 am	73	1.02	2.07	35.32	36.08	8.10	0.11	10.9%
9:00 am	84	1.92	3.00	28.00	53.75	8.10	0.10	5.0%
10:00 am	86	1.23	3.00	28.67	35.33	8.10	0.09	7.6%
11:00 am	89	1.77	3.00	29.67	52.53	8.10	0.09	5.1%
12:00 pm	78	1.77	2.53	30.79	54.38	8.10	0.10	5.9%
1:00 pm	78	1.18	2.70	28.89	33.98	8.10	0.10	8.8%
2:00 pm	99	0.67	3.18	31.10	20.73	8.24	0.08	12.5%
3:00 pm	80	0.83	4.15	19.28	16.09	8.10	0.10	12.1%
4:00 pm	86	1.79	4.00	21.50	38.44	8.10	0.09	5.3%
5:00 pm	101	1.82	3.03	33.30	60.66	8.10	0.08	4.4%
6:00 pm	103	1.76	3.95	26.08	45.89	8.10	0.08	4.5%
7:00 pm	112	1.19	4.00	28.00	33.44	8.10	0.07	6.1%
8:00 pm	89	2.67	3.02	29.50	78.88	8.10	0.09	3.4%
9:00 pm	0	0.00	2.05	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	0.17	0.00	0.00	0.68	0.00	0.0%
Average Hour:	66	8.77	2.61	25.35	222.19	7.28	0.11	1.3%
Average Day:	1190	8.77	46.95	25.35	222.18	130.95	0.11	1.3%
Range Total:	1190	8.77	46.95	25.35	222.18	130.95	0.11	1.3%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Sun, 05/07/2023
 Thru Sun, 05/07/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.08	0.00	94208.04	0.68	0.00	0.0%
6:00 am	0	0.00	1.87	0.00	0.00	8.10	0.00	0.0%
7:00 am	17	2.06	3.00	5.67	11.67	8.10	0.48	23.1%
8:00 am	39	2.49	3.93	9.92	24.66	8.10	0.21	8.4%
9:00 am	54	0.37	4.00	13.50	5.00	8.10	0.15	40.5%
10:00 am	62	1.63	4.00	15.50	25.25	8.10	0.13	8.0%
11:00 am	86	1.96	4.00	21.50	42.19	8.10	0.09	4.8%
12:00 pm	97	2.40	3.60	26.94	64.63	8.10	0.08	3.5%
1:00 pm	101	3.31	3.95	25.57	84.65	8.10	0.08	2.4%
2:00 pm	105	2.08	4.40	23.86	49.55	9.99	0.10	4.6%
3:00 pm	98	2.24	4.00	24.50	54.94	8.10	0.08	3.7%
4:00 pm	89	2.59	3.62	24.61	63.80	8.10	0.09	3.5%
5:00 pm	107	1.95	4.00	26.75	52.19	8.10	0.08	3.9%
6:00 pm	108	2.67	3.50	30.86	82.29	8.10	0.08	2.8%
7:00 pm	113	1.61	3.53	31.98	51.51	8.10	0.07	4.5%
8:00 pm	68	2.47	4.00	17.00	41.94	8.10	0.12	4.8%
9:00 pm	1	10.00	2.40	0.42	4.17	8.10	8.10	81.0%
10:00 pm	0	0.00	1.00	0.00	0.00	8.10	0.00	0.0%
11:00 pm	0	0.00	0.70	0.00	0.00	5.67	0.00	0.0%
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Average Hour:	60	9.05	3.14	19.22	173.89	7.68	0.13	1.4%
Average Day:	1145	9.05	59.58	19.22	173.90	145.94	0.13	1.4%
Range Total:	1145	9.05	59.58	19.22	173.90	145.94	0.13	1.4%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Sat, 05/06/2023
 Thru Sat, 05/06/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	0.08	0.00	0.00	0.68	0.00	0.0%
7:00 am	47	2.53	3.48	13.49	34.09	21.76	0.46	18.3%
8:00 am	96	2.65	4.97	19.33	51.31	34.54	0.36	13.6%
9:00 am	102	2.92	5.00	20.40	59.55	34.54	0.34	11.6%
10:00 am	105	2.35	5.38	19.50	45.79	34.54	0.33	14.0%
11:00 am	100	3.10	6.00	16.67	51.67	34.54	0.35	11.1%
12:00 pm	101	3.55	5.55	18.20	64.68	34.54	0.34	9.6%
1:00 pm	91	1.96	5.63	16.15	31.63	35.35	0.39	19.8%
2:00 pm	100	3.57	7.07	14.15	50.48	35.49	0.35	9.9%
3:00 pm	102	2.32	6.12	16.68	38.72	34.54	0.34	14.6%
4:00 pm	99	2.66	5.43	18.22	48.45	28.81	0.29	10.9%
5:00 pm	74	3.31	4.82	15.36	50.86	8.10	0.11	3.3%
6:00 pm	100	1.78	4.23	23.62	42.00	8.10	0.08	4.6%
7:00 pm	77	2.31	4.00	19.25	44.50	8.10	0.11	4.6%
8:00 pm	53	2.42	4.00	13.25	32.13	8.10	0.15	6.3%
9:00 pm	1	0.00	2.02	0.50	0.00	8.10	8.10	0.0%
10:00 pm	0	0.00	0.13	0.00	0.00	0.54	0.00	0.0%
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Average Hour:	73	9.11	4.35	16.88	153.80	21.79	0.30	3.3%
Average Day:	1248	9.11	73.92	16.88	153.79	370.36	0.30	3.3%
Range Total:	1248	9.11	73.92	16.88	153.79	370.36	0.30	3.3%

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept., Management, New Site Opening, Off)

From Fri, 05/05/2023
Thru Fri, 05/05/2023

ECW 10 - S Kendall/Zoo Miami
ECW 03 - North Hialeah

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.12	0.00	71909.08	0.95	0.00	0.0%
6:00 am	0	0.00	1.32	0.00	735.45	8.10	0.00	0.8%
7:00 am	34	1.38	2.00	17.00	23.38	8.10	0.24	17.3%
8:00 am	67	1.49	3.93	17.03	25.42	8.10	0.12	8.1%
9:00 am	75	1.41	4.62	16.25	22.96	24.40	0.33	23.0%
10:00 am	81	1.08	5.00	16.20	17.49	34.54	0.43	39.5%
11:00 am	84	2.47	4.35	19.31	47.70	29.28	0.35	14.1%
12:00 pm	84	3.51	4.73	17.75	62.22	34.54	0.41	11.7%
1:00 pm	94	2.50	5.03	18.68	46.74	34.81	0.37	14.8%
2:00 pm	109	1.83	5.42	20.12	36.82	37.51	0.34	18.8%
3:00 pm	87	2.49	5.07	17.17	42.68	34.54	0.40	16.0%
4:00 pm	114	2.01	5.00	22.80	45.75	34.54	0.30	15.1%
5:00 pm	90	1.46	4.13	21.77	31.88	11.63	0.13	8.8%
6:00 pm	115	2.08	3.90	29.49	61.22	8.10	0.07	3.4%
7:00 pm	115	2.66	3.15	36.51	97.22	8.10	0.07	2.6%
8:00 pm	69	0.29	3.05	22.62	6.56	8.10	0.12	40.5%
9:00 pm	4	8.03	2.37	1.69	13.56	8.10	2.03	25.2%
10:00 pm	0	0.00	0.82	0.00	0.00	3.38	0.00	0.0%
Average Hour:	68	9.67	3.56	19.09	184.54	18.71	0.28	2.9%
Average Day:	1222	9.67	64.00	19.09	184.55	336.81	0.28	2.9%
Range Total:	1222	9.67	64.00	19.09	184.55	336.81	0.28	2.9%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Fri, 05/05/2023
 Thru Fri, 05/05/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.12	0.00	71909.08	0.95	0.00	0.0%
6:00 am	0	0.00	1.32	0.00	735.45	8.10	0.00	0.8%
7:00 am	34	1.38	2.00	17.00	23.38	8.10	0.24	17.3%
8:00 am	67	1.49	3.93	17.03	25.42	8.10	0.12	8.1%
9:00 am	75	1.41	4.62	16.25	22.96	24.40	0.33	23.0%
10:00 am	81	1.08	5.00	16.20	17.49	34.54	0.43	39.5%
11:00 am	84	2.47	4.35	19.31	47.70	29.28	0.35	14.1%
12:00 pm	84	3.51	4.73	17.75	62.22	34.54	0.41	11.7%
1:00 pm	94	2.50	5.03	18.68	46.74	34.81	0.37	14.8%
2:00 pm	109	1.83	5.42	20.12	36.82	37.51	0.34	18.8%
3:00 pm	87	2.49	5.07	17.17	42.68	34.54	0.40	16.0%
4:00 pm	114	2.01	5.00	22.80	45.75	34.54	0.30	15.1%
5:00 pm	90	1.46	4.13	21.77	31.88	11.63	0.13	8.8%
6:00 pm	115	2.08	3.90	29.49	61.22	8.10	0.07	3.4%
7:00 pm	115	2.66	3.15	36.51	97.22	8.10	0.07	2.6%
8:00 pm	69	0.29	3.05	22.62	6.56	8.10	0.12	40.5%
9:00 pm	4	8.03	2.37	1.69	13.56	8.10	2.03	25.2%
10:00 pm	0	0.00	0.82	0.00	0.00	3.38	0.00	0.0%
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Average Hour:	68	9.67	3.56	19.09	184.54	18.71	0.28	2.9%
Average Day:	1222	9.67	64.00	19.09	184.55	336.81	0.28	2.9%
Range Total:	1222	9.67	64.00	19.09	184.55	336.81	0.28	2.9%

All/Paid Labor Statistics

From Mon, 05/04/2023

ECW 10 - S Kendall/Zoo Miami
ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept., Management, New Site Opening, Off

From Thu, 05/04/2023
Thru Thu, 05/04/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	1	505.44	1.45	0.69	348.58	6.89	6.89	1.4%
7:00 am	23	0.70	2.17	10.62	7.38	9.45	0.41	59.1%
8:00 am	69	0.58	3.50	19.71	11.43	29.42	0.43	73.6%
9:00 am	71	2.17	4.00	17.75	38.44	42.64	0.60	27.7%
10:00 am	64	2.49	4.00	16.00	39.88	42.64	0.67	26.7%
11:00 am	93	2.16	4.00	23.25	50.31	42.64	0.46	21.2%
12:00 pm	75	1.29	3.30	22.73	29.32	42.64	0.57	44.1%
1:00 pm	87	2.14	3.15	27.62	59.12	42.78	0.49	23.0%
2:00 pm	79	2.60	6.32	12.51	32.53	44.80	0.57	21.8%
3:00 pm	80	2.35	5.65	14.16	33.23	37.40	0.47	19.9%
4:00 pm	97	1.72	4.00	24.25	41.82	8.10	0.08	4.8%
5:00 pm	118	1.50	4.62	25.56	38.28	8.10	0.07	4.6%
6:00 pm	95	1.56	4.88	19.45	30.41	8.10	0.09	5.5%
7:00 pm	103	2.02	4.62	22.31	45.08	8.10	0.08	3.9%
8:00 pm	99	1.56	5.00	19.80	30.95	8.10	0.08	5.2%
9:00 pm	1	0.00	3.40	0.29	0.00	8.10	8.10	0.0%
10:00 pm	0	0.00	0.42	0.00	0.00	1.76	0.00	0.0%
Average Hour:	68	10.12	3.79	17.92	181.36	23.04	0.34	3.3%
Average Day:	1155	10.12	64.47	17.92	181.36	391.64	0.34	3.3%
Range Total:	1155	10.12	64.47	17.92	181.36	391.64	0.34	3.3%

All/Paid Labor Statistics

From Wed, 05/03/2023

ECW 10 - S Kendall/Zoo Miami
ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept., Management, New Site Opening, Off

From Wed, 05/03/2023
Thru Wed, 05/03/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
12:00 am	0	0.00	0.85	0.00	0.00	0.00	0.00	0.0%
1:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
2:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
3:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
4:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
5:00 am	0	0.00	0.55	0.00	14622.20	7.51	0.00	0.0%
6:00 am	0	0.00	2.92	0.00	0.00	34.54	0.00	0.0%
7:00 am	19	1.37	3.30	5.76	7.88	36.97	1.95	142.2%
8:00 am	69	1.52	4.00	17.25	26.30	42.64	0.62	40.5%
9:00 am	73	1.96	4.90	14.90	29.13	42.64	0.58	29.9%
10:00 am	71	2.10	5.00	14.20	29.75	42.64	0.60	28.7%
11:00 am	74	3.88	5.00	14.80	57.37	42.64	0.58	14.9%
12:00 pm	71	1.89	4.67	15.21	28.82	42.64	0.60	31.7%
1:00 pm	73	1.27	5.23	13.95	17.72	44.53	0.61	48.0%
2:00 pm	63	2.42	4.43	14.21	34.35	26.34	0.42	17.3%
3:00 pm	83	2.44	3.27	25.41	61.97	8.10	0.10	4.0%
4:00 pm	83	1.14	4.00	20.75	23.71	8.10	0.10	8.5%
5:00 pm	81	1.89	4.00	20.25	38.25	8.10	0.10	5.3%
6:00 pm	101	1.08	3.82	26.46	28.69	8.10	0.08	7.4%
7:00 pm	80	1.96	3.20	25.00	49.02	8.10	0.10	5.2%
8:00 pm	79	1.58	3.80	20.79	32.76	8.10	0.10	6.5%
9:00 pm	0	0.00	2.43	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	2.00	0.00	0.00	8.10	0.00	0.0%
11:00 pm	0	0.00	0.70	0.00	0.00	2.84	0.00	0.0%
Average Hour:	43	9.78	2.84	14.99	146.51	17.95	0.42	4.3%
Average Day:	1020	9.78	68.07	14.99	146.51	430.72	0.42	4.3%
Range Total:	1020	9.78	68.07	14.99	146.51	430.72	0.42	4.3%

S Kendall/Zoo Miami
North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept., Management, New Site Opening, Off

From Mon, 05/01/2023
Thru Mon, 05/01/2023

Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car
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ECW 10 - S Kendall/Zoo Miami
ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept., Management, New Site Opening, Off

From Tue, 05/02/2023
Thru Tue, 05/02/2023

Hour	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.45	0.00	18756.98	0.00	0.00	0.0%
6:00 am	0	0.00	0.82	0.00	1593.57	0.41	0.00	0.0%
7:00 am	25	2.11	1.65	15.15	31.99	22.84	0.91	43.3%
8:00 am	58	1.21	3.00	19.33	23.33	42.64	0.74	60.9%
9:00 am	74	1.82	3.93	18.81	34.20	42.64	0.58	31.7%
10:00 am	69	2.41	4.00	17.25	41.56	42.64	0.62	25.6%
11:00 am	84	3.34	4.00	21.00	70.19	45.50	0.54	16.2%
12:00 pm	73	1.89	4.00	18.25	34.53	57.28	0.78	41.5%
1:00 pm	76	1.26	4.00	19.00	23.88	59.91	0.79	62.7%
2:00 pm	70	2.35	4.63	15.11	35.56	58.29	0.83	35.4%
3:00 pm	79	1.30	4.13	19.11	24.92	47.76	0.60	46.4%
4:00 pm	82	2.16	5.00	16.40	35.45	47.76	0.58	26.9%
5:00 pm	101	1.20	4.38	23.04	27.60	23.30	0.23	19.3%
6:00 pm	93	2.29	4.00	23.25	53.19	8.10	0.09	3.8%
7:00 pm	82	2.29	3.45	23.77	54.35	8.10	0.10	4.3%
8:00 pm	16	1.25	3.58	4.47	5.58	11.95	0.75	59.7%
9:00 pm	0	0.00	2.82	0.00	0.00	12.15	0.00	0.0%
10:00 pm	0	0.00	2.00	0.00	0.00	12.15	0.00	0.0%
Average Hour:	55	11.88	3.33	16.41	194.92	30.19	0.55	4.7%
Average Day:	982	11.88	59.85	16.41	194.93	543.42	0.55	4.7%
Range Total:	982	11.88	59.85	16.41	194.93	543.42	0.55	4.7%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Mon, 05/01/2023
 Thru Mon, 05/01/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	1.30	0.00	0.00	7.29	0.00	0.0%
7:00 am	35	1.51	2.22	15.79	23.80	9.86	0.28	18.7%
8:00 am	65	1.73	3.00	21.67	37.58	16.20	0.25	14.4%
9:00 am	68	1.13	3.93	17.29	19.58	16.20	0.24	21.0%
10:00 am	83	1.93	4.00	20.75	40.07	16.20	0.20	10.1%
11:00 am	97	3.40	4.00	24.25	82.50	16.20	0.17	4.9%
12:00 pm	71	1.30	3.48	20.38	26.41	16.20	0.23	17.6%
1:00 pm	78	2.53	2.98	26.15	66.24	10.53	0.14	5.3%
2:00 pm	78	1.51	3.83	20.35	30.72	13.77	0.18	11.7%
3:00 pm	81	2.18	3.93	20.59	44.94	8.10	0.10	4.6%
4:00 pm	98	1.74	4.00	24.50	42.69	8.10	0.08	4.7%
5:00 pm	84	1.43	3.47	24.23	34.62	8.10	0.10	6.8%
6:00 pm	92	1.44	3.47	26.54	38.29	8.10	0.09	6.1%
7:00 pm	108	0.82	3.88	27.81	22.85	8.10	0.08	9.1%
8:00 pm	80	1.53	3.07	26.09	40.03	8.10	0.10	6.6%
9:00 pm	0	0.00	2.42	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	2.00	0.00	0.00	8.10	0.00	0.0%
11:00 pm	0	0.00	0.60	0.00	0.00	2.43	0.00	0.0%
Average Hour:	62	9.58	3.09	20.11	192.66	10.54	0.17	1.8%
Average Day:	1118	9.58	55.58	20.11	192.66	189.68	0.17	1.8%
Range Total:	1118	9.58	55.58	20.11	192.66	189.68	0.17	1.8%

All/Paid Labor Statistics

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept., Management, New Site Opening, Off

From Sun, 04/30/2023
Thru Sun, 04/30/2023

ECW 10 - S Kendall/Zoo Miami
ECW 03 - North Hialeah

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	1.05	0.00	0.00	7.56	0.00	0.0%
7:00 am	26	0.77	2.02	12.89	9.92	8.10	0.31	40.5%
8:00 am	64	1.97	3.45	18.55	36.52	8.10	0.13	6.4%
9:00 am	58	1.41	4.00	14.50	20.44	8.10	0.14	9.9%
10:00 am	46	1.80	3.75	12.27	22.07	8.10	0.18	9.8%
11:00 am	26	0.00	3.20	8.13	0.00	8.10	0.31	0.0%
12:00 pm	43	1.28	3.67	11.73	15.00	8.10	0.19	14.7%
1:00 pm	49	1.73	3.00	16.33	28.33	8.10	0.17	9.5%
2:00 pm	56	2.59	4.25	13.18	34.18	9.18	0.16	6.3%
3:00 pm	72	1.84	4.00	18.00	33.06	8.10	0.11	6.1%
4:00 pm	94	1.90	4.00	23.50	44.75	8.10	0.09	4.5%
5:00 pm	100	2.08	3.78	26.43	54.87	8.10	0.08	3.9%
6:00 pm	93	1.72	4.00	23.25	39.88	8.10	0.09	5.1%
7:00 pm	99	1.44	3.83	25.83	37.24	8.10	0.08	5.7%
8:00 pm	59	0.61	3.63	16.24	9.91	8.10	0.14	22.5%
9:00 pm	1	0.00	2.07	0.48	0.00	8.10	8.10	0.0%
10:00 pm	0	0.00	1.50	0.00	0.00	6.08	0.00	0.0%
<hr/>								
Average Hour:	52	2.18	3.25	16.05	35.02	8.01	0.15	7.0%
Average Day:	886	2.18	55.20	16.05	35.02	136.22	0.15	7.0%
Range Total:	886	2.18	55.20	16.05	35.02	136.22	0.15	7.0%

All/Paid Labor Statistics

ECW 10 - S Kendall/Zoo Miami
ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
Management, New Site Opening, Off

From Sat, 04/29/2023
Thru Sat, 04/29/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.17	0.00	4238.93	0.81	0.00	0.1%
6:00 am	0	0.00	2.75	0.00	0.00	26.61	0.00	0.0%
7:00 am	37	1.65	4.00	9.25	15.25	34.54	0.93	56.6%
8:00 am	75	2.30	4.97	15.10	34.78	34.54	0.46	20.0%
9:00 am	98	2.35	5.12	19.15	45.02	34.54	0.35	15.0%
10:00 am	92	2.78	6.00	15.33	42.59	34.54	0.38	13.5%
11:00 am	98	2.15	5.55	17.66	37.97	34.54	0.35	16.4%
12:00 pm	84	3.10	5.82	14.44	44.83	33.87	0.40	13.0%
1:00 pm	99	2.50	5.13	19.29	48.17	30.76	0.31	12.4%
2:00 pm	89	2.55	6.42	13.87	35.42	35.81	0.40	15.8%
3:00 pm	93	2.15	4.00	23.25	49.94	8.10	0.09	4.1%
4:00 pm	92	3.02	4.00	23.00	69.50	8.10	0.09	2.9%
5:00 pm	91	2.17	3.55	25.63	55.63	8.10	0.09	4.1%
6:00 pm	92	2.39	3.23	28.45	67.89	8.10	0.09	3.7%
7:00 pm	95	1.44	3.00	31.67	45.58	8.10	0.09	5.9%
8:00 pm	26	2.57	2.75	9.45	24.27	8.10	0.31	12.1%
9:00 pm	0	0.00	1.25	0.00	0.00	2.03	0.00	0.0%
10:00 pm	0	0.00	0.28	0.00	0.00	0.00	0.00	0.0%
<hr/>								
Average Hour:	65	2.99	3.78	17.08	51.05	19.51	0.30	10.1%
Average Day:	1161	2.99	67.98	17.08	51.05	351.18	0.30	10.1%
Range Total:	1161	2.99	67.98	17.08	51.05	351.18	0.30	10.1%

ECW 10 - S Kendall/Zoo Miami
 ECW 03 - North Hialeah

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off)

From Fri, 04/28/2023
 Thru Fri, 04/28/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	1.45	0.00	17555.45	17.14	0.00	0.1%
7:00 am	36	9.38	3.05	11.80	110.76	34.95	0.97	10.3%
8:00 am	56	1.36	4.85	11.55	15.73	42.64	0.76	55.9%
9:00 am	81	3.05	5.00	16.20	49.45	42.64	0.53	17.2%
10:00 am	69	1.78	5.00	13.80	24.55	42.64	0.62	34.7%
11:00 am	64	1.62	5.00	12.80	20.70	42.64	0.67	41.2%
12:00 pm	72	2.26	5.00	14.40	32.60	42.64	0.59	26.2%
1:00 pm	46	1.93	5.00	9.20	17.75	42.64	0.93	48.0%
2:00 pm	86	0.87	6.45	13.33	11.63	46.42	0.54	61.9%
3:00 pm	91	1.24	5.48	16.60	20.61	36.57	0.40	32.4%
4:00 pm	90	2.00	4.45	20.22	40.39	34.54	0.38	19.2%
5:00 pm	116	1.77	4.00	29.00	51.40	8.10	0.07	3.9%
6:00 pm	104	2.18	3.52	29.57	64.41	8.10	0.08	3.6%
7:00 pm	92	1.76	3.77	24.42	43.07	8.10	0.09	5.0%
8:00 pm	84	1.48	3.20	26.25	38.75	8.10	0.10	6.5%
9:00 pm	0	0.00	2.13	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	0.62	0.00	0.00	5.00	0.00	0.0%
<hr/>								
Average Hour:	64	26.93	4.00	15.99	430.76	27.70	0.43	1.6%
Average Day:	1087	26.93	67.97	15.99	430.76	470.94	0.43	1.6%
Range Total:	1087	26.93	67.97	15.99	430.76	470.94	0.43	1.6%

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.45	0.00	8523.56	0.00	0.00	0.0%
6:00 am	0	0.00	2.87	0.00	7614.93	0.00	0.00	0.0%
7:00 am	41	0.73	2.98	13.74	10.06	0.00	0.00	0.0%
8:00 am	95	0.63	3.00	31.67	20.00	0.00	0.00	0.0%
9:00 am	99	1.45	3.50	28.29	41.07	4.05	0.04	2.8%
10:00 am	103	1.99	4.00	25.75	51.31	8.10	0.08	3.9%
11:00 am	88	1.53	4.00	22.00	33.63	8.10	0.09	6.0%
12:00 pm	75	1.33	4.00	18.75	24.88	8.10	0.11	8.1%
1:00 pm	97	1.87	4.08	23.76	44.51	8.10	0.08	4.5%
2:00 pm	107	0.77	5.28	20.25	15.52	8.10	0.08	9.9%
3:00 pm	113	1.25	4.97	22.75	28.49	12.57	0.11	8.9%
4:00 pm	126	1.17	5.00	25.20	29.45	13.00	0.10	8.8%
5:00 pm	94	0.53	4.63	20.29	10.79	13.00	0.14	26.0%
6:00 pm	106	1.74	5.00	21.20	36.90	13.00	0.12	7.0%
7:00 pm	128	1.39	5.00	25.60	35.50	13.00	0.10	7.3%
8:00 pm	101	0.44	5.00	20.20	8.86	13.00	0.13	29.3%
9:00 pm	0	0.00	3.63	0.00	0.00	13.00	0.00	0.0%
10:00 pm	0	0.00	0.10	0.00	0.00	0.43	0.00	0.0%
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Average Hour:	76	19.92	3.75	20.34	405.14	7.53	0.10	0.5%
Average Day:	1373	19.92	67.50	20.34	405.14	135.55	0.10	0.5%
Range Total:	1373	19.92	67.50	20.34	405.14	135.55	0.10	0.5%



ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Sat, 04/29/2023
 Thru Sat, 04/29/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	1.67	0.00	0.00	0.00	0.00	0.0%
7:00 am	72	2.22	2.92	24.69	54.81	0.00	0.00	0.0%
8:00 am	130	2.00	4.00	32.50	65.13	0.00	0.00	0.0%
9:00 am	118	1.45	4.00	29.50	42.64	0.00	0.00	0.0%
10:00 am	131	3.25	4.83	27.10	88.15	6.75	0.05	1.6%
11:00 am	128	1.56	5.00	25.60	39.95	8.10	0.06	4.1%
12:00 pm	126	2.55	5.00	25.20	64.27	8.10	0.06	2.5%
1:00 pm	119	2.48	5.10	23.33	57.96	8.32	0.07	2.8%
2:00 pm	106	2.06	6.87	15.44	31.80	21.10	0.20	9.7%
3:00 pm	123	2.03	6.00	20.50	41.54	21.10	0.17	8.5%
4:00 pm	116	1.32	6.00	19.33	25.50	21.10	0.18	13.8%
5:00 pm	124	2.13	6.00	20.67	44.06	21.10	0.17	8.0%
6:00 pm	117	2.28	4.50	26.00	59.17	14.89	0.13	5.6%
7:00 pm	117	1.40	4.00	29.25	40.88	13.00	0.11	8.0%
8:00 pm	81	1.15	4.00	20.25	23.19	13.00	0.16	14.0%
9:00 pm	0	0.00	3.00	0.00	0.00	13.00	0.00	0.0%
10:00 pm	0	0.00	0.95	0.00	0.00	4.12	0.00	0.0%
<hr/>								
Average Hour:	95	2.39	4.34	21.78	52.11	10.22	0.11	4.5%
Average Day:	1608	2.39	73.83	21.78	52.11	173.67	0.11	4.5%
Range Total:	1608	2.39	73.83	21.78	52.11	173.67	0.11	4.5%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Sun, 04/30/2023
 Thru Sun, 04/30/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	2	0.00	2.25	0.89	0.00	9.75	4.88	0.0%
7:00 am	39	0.92	3.62	10.78	9.95	13.00	0.33	36.1%
8:00 am	61	1.01	4.58	13.31	13.47	13.00	0.21	21.1%
9:00 am	58	1.17	5.00	11.60	13.60	13.00	0.22	19.1%
10:00 am	43	1.51	5.00	8.60	13.00	13.00	0.30	20.0%
11:00 am	53	1.34	5.00	10.60	14.20	13.00	0.25	18.3%
12:00 pm	52	0.19	4.07	12.79	2.46	13.00	0.25	130.0%
1:00 pm	67	0.54	4.02	16.68	8.96	13.00	0.19	36.1%
2:00 pm	99	2.04	3.75	26.40	53.80	12.06	0.12	6.0%
3:00 pm	117	2.81	3.00	39.00	109.67	8.10	0.07	2.5%
4:00 pm	121	1.47	3.00	40.33	59.33	8.10	0.07	4.6%
5:00 pm	114	1.57	3.00	38.00	59.50	8.10	0.07	4.5%
6:00 pm	122	1.73	3.00	40.67	70.20	8.10	0.07	3.8%
7:00 pm	116	1.27	3.00	38.67	48.92	8.10	0.07	5.5%
8:00 pm	74	0.58	3.00	24.67	14.25	8.10	0.11	18.9%
9:00 pm	0	0.00	3.00	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	1.72	0.00	0.00	6.75	0.00	0.0%
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Average Hour:	67	1.77	3.53	18.97	33.60	10.37	0.15	8.7%
Average Day:	1138	1.77	60.00	18.97	33.60	176.26	0.15	8.7%
Range Total:	1138	1.77	60.00	18.97	33.60	176.26	0.15	8.7%



All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor %/ Sales \$
5:00 am	0	0.00	0.17	0.00	45781.94	0.00	0.00	0.0%
6:00 am	0	0.00	1.98	0.00	0.00	0.00	0.00	0.0%
7:00 am	39	0.64	3.12	12.51	8.02	0.00	0.00	0.0%
8:00 am	96	1.12	4.42	21.74	24.24	3.38	0.04	3.2%
9:00 am	91	2.07	5.00	18.20	37.62	8.10	0.09	4.3%
10:00 am	96	1.14	5.00	19.20	21.90	8.10	0.08	7.4%
11:00 am	94	2.31	5.00	18.80	43.45	8.10	0.09	3.7%
12:00 pm	98	1.99	5.00	19.60	39.10	8.10	0.08	4.1%
1:00 pm	101	1.75	5.18	19.49	34.15	9.45	0.09	5.3%
2:00 pm	99	0.92	5.47	18.11	16.65	29.20	0.29	32.1%
3:00 pm	107	1.77	4.00	26.75	47.25	21.10	0.20	11.2%
4:00 pm	94	0.76	4.00	23.50	17.94	21.10	0.22	29.4%
5:00 pm	110	0.86	4.00	27.50	23.75	21.10	0.19	22.2%
6:00 pm	128	1.07	4.00	32.00	34.23	21.10	0.16	15.4%
7:00 pm	110	1.60	4.00	27.50	43.88	22.79	0.21	13.0%
8:00 pm	97	0.74	4.00	24.25	17.94	25.15	0.26	35.1%
9:00 pm	2	0.00	4.00	0.50	0.00	25.15	12.58	0.0%
10:00 pm	0	0.00	2.60	0.00	0.00	13.41	0.00	0.0%
11:00 pm	0	0.00	1.00	0.00	0.00	0.00	0.00	0.0%
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Average Hour:	72	6.96	3.79	18.93	131.82	12.91	0.18	2.6%
Average Day:	1362	6.96	71.93	18.93	131.82	245.33	0.18	2.6%
Range Total:	1362	6.96	71.93	18.93	131.82	245.33	0.18	2.6%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Mon, 05/01/2023
 Thru Mon, 05/01/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.43	0.00	16311.22	0.00	0.00	0.0%
6:00 am	0	0.00	2.95	0.00	0.00	7.70	0.00	0.0%
7:00 am	39	0.94	3.00	13.00	12.26	8.10	0.21	22.0%
8:00 am	116	1.04	3.58	32.37	33.77	12.83	0.11	10.6%
9:00 am	86	0.66	4.00	21.50	14.19	16.20	0.19	28.5%
10:00 am	98	0.62	4.00	24.50	15.25	16.20	0.17	26.6%
11:00 am	100	1.23	4.00	25.00	30.69	16.20	0.16	13.2%
12:00 pm	102	1.47	4.00	25.50	37.38	16.20	0.16	10.8%
1:00 pm	99	1.65	4.10	24.15	39.76	16.20	0.16	9.9%
2:00 pm	87	1.31	3.78	23.00	30.07	14.31	0.16	12.6%
3:00 pm	84	1.51	3.70	22.70	34.32	6.08	0.07	4.8%
4:00 pm	113	2.54	3.67	30.82	78.41	0.00	0.00	0.0%
5:00 pm	102	0.86	4.00	25.50	21.94	0.00	0.00	0.0%
6:00 pm	131	1.39	4.00	32.75	45.38	0.00	0.00	0.0%
7:00 pm	133	1.57	4.00	33.25	52.19	0.00	0.00	0.0%
8:00 pm	105	0.71	4.90	21.43	15.31	0.00	0.00	0.0%
9:00 pm	0	0.00	3.00	0.00	0.00	0.00	0.00	0.0%
10:00 pm	0	0.00	2.03	0.00	0.00	0.00	0.00	0.0%
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Average Hour:	78	6.35	3.51	22.09	140.30	7.22	0.09	1.5%
Average Day:	1395	6.35	63.15	22.09	140.30	130.01	0.09	1.5%
Range Total:	1395	6.35	63.15	22.09	140.30	130.01	0.09	1.5%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Thu, 05/04/2023
 Thru Thu, 05/04/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales %
5:00 am	0	0.00	0.37	0.00	20496.70	0.00	0.00	0.0%
6:00 am	0	0.00	1.52	0.00	0.00	0.00	0.00	0.0%
7:00 am	54	0.67	2.72	19.88	13.38	0.00	0.00	0.0%
8:00 am	90	0.89	3.00	30.00	26.67	0.00	0.00	0.0%
9:00 am	100	1.51	3.00	33.33	50.33	0.00	0.00	0.0%
10:00 am	109	1.89	3.00	36.33	68.58	0.00	0.00	0.0%
11:00 am	91	1.05	3.00	30.33	32.00	0.00	0.00	0.0%
12:00 pm	94	1.62	3.00	31.33	50.66	0.00	0.00	0.0%
1:00 pm	107	2.02	3.05	35.08	70.91	0.00	0.00	0.0%
2:00 pm	85	1.31	2.45	34.69	45.51	3.33	0.04	3.0%
3:00 pm	104	0.98	4.00	26.00	25.44	21.10	0.20	20.7%
4:00 pm	92	1.27	4.00	23.00	29.19	21.10	0.23	18.1%
5:00 pm	112	1.72	4.00	28.00	48.06	21.10	0.19	11.0%
6:00 pm	112	1.36	4.00	28.00	38.00	21.10	0.19	13.9%
7:00 pm	108	1.92	4.00	27.00	51.81	21.10	0.20	10.2%
8:00 pm	7	0.00	4.00	1.75	0.00	21.10	3.01	0.0%
9:00 pm	1	0.00	3.00	0.33	0.00	13.00	13.00	0.0%
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Average Hour:	74	7.37	3.06	24.30	179.17	8.41	0.11	1.5%
Average Day:	1266	7.37	52.10	24.30	179.17	142.93	0.11	1.5%
Range Total:	1266	7.37	52.10	24.30	179.17	142.93	0.11	1.5%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Wed, 05/03/2023
 Thru Wed, 05/03/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.23	0.00	32920.19	0.00	0.00	0.0%
6:00 am	0	0.00	1.72	0.00	0.00	0.00	0.00	0.0%
7:00 am	49	0.33	3.00	16.33	5.33	0.00	0.00	0.0%
8:00 am	87	2.19	4.00	21.75	47.56	8.10	0.09	4.3%
9:00 am	83	1.87	4.03	20.58	38.49	8.10	0.10	5.2%
10:00 am	97	0.88	5.00	19.40	17.00	8.10	0.08	9.5%
11:00 am	103	0.83	5.00	20.60	17.20	8.10	0.08	9.4%
12:00 pm	84	1.46	5.00	16.80	24.60	8.10	0.10	6.6%
1:00 pm	87	1.41	5.00	17.40	24.52	8.10	0.09	6.6%
2:00 pm	102	1.73	5.28	19.31	33.33	15.53	0.15	8.8%
3:00 pm	84	0.38	5.98	14.04	5.35	16.20	0.19	50.6%
4:00 pm	106	1.43	6.00	17.67	25.25	16.20	0.15	10.7%
5:00 pm	107	0.93	5.75	18.61	17.30	14.18	0.13	14.2%
6:00 pm	124	1.23	4.82	25.74	31.71	17.42	0.14	11.4%
7:00 pm	114	1.37	5.00	22.80	31.23	21.10	0.19	13.5%
8:00 pm	99	0.66	5.00	19.80	13.00	21.10	0.21	32.5%
9:00 pm	0	0.00	4.00	0.00	0.00	21.10	0.00	0.0%
10:00 pm	0	0.00	2.73	0.00	0.00	12.66	0.00	0.0%
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Average Hour:	74	7.01	4.31	17.10	119.81	11.34	0.15	2.2%
Average Day:	1326	7.01	77.55	17.10	119.81	204.08	0.15	2.2%
Range Total:	1326	7.01	77.55	17.10	119.81	204.08	0.15	2.2%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Thu, 05/11/2023
 Thru Thu, 05/11/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.63	0.00	12378.15	0.00	0.00	0.0%
6:00 am	0	0.00	2.67	0.00	0.00	0.00	0.00	0.0%
7:00 am	43	0.81	3.00	14.33	11.67	0.00	0.00	0.0%
8:00 am	84	1.04	3.98	21.09	21.95	0.00	0.00	0.0%
9:00 am	82	1.81	4.00	20.50	37.19	0.00	0.00	0.0%
10:00 am	88	1.34	4.00	22.00	29.49	0.00	0.00	0.0%
11:00 am	82	2.35	4.00	20.50	48.22	0.00	0.00	0.0%
12:00 pm	87	1.53	4.00	21.75	33.25	0.00	0.00	0.0%
1:00 pm	92	1.73	4.08	22.53	39.09	0.00	0.00	0.0%
2:00 pm	89	2.19	4.18	21.27	46.49	10.63	0.12	5.5%
3:00 pm	97	1.23	5.43	17.85	21.99	34.10	0.35	28.5%
4:00 pm	108	1.38	5.00	21.60	29.90	34.10	0.32	22.8%
5:00 pm	112	1.70	4.78	23.41	39.92	34.10	0.30	17.9%
6:00 pm	120	0.89	4.85	24.74	22.11	34.10	0.28	31.8%
7:00 pm	110	1.59	5.00	22.00	35.00	34.10	0.31	19.5%
8:00 pm	90	1.66	5.00	18.00	29.90	34.10	0.38	22.8%
9:00 pm	0	0.00	4.07	0.00	0.00	25.40	0.00	0.0%
10:00 pm	0	0.00	1.10	0.00	0.00	4.77	0.00	0.0%
Average Hour:	71	7.63	3.88	18.40	140.44	13.63	0.19	2.5%
Average Day:	1284	7.63	69.78	18.40	140.43	245.40	0.19	2.5%
Range Total:	1284	7.63	69.78	18.40	140.43	245.40	0.19	2.5%



All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.57	0.00	13938.64	0.00	0.00	0.0%
6:00 am	0	0.00	2.72	0.00	0.00	0.00	0.00	0.0%
7:00 am	51	0.71	3.00	17.00	12.00	0.00	0.00	0.0%
8:00 am	87	0.98	3.67	23.73	23.18	5.40	0.06	6.4%
9:00 am	76	2.93	4.98	15.25	44.75	8.10	0.11	3.6%
10:00 am	87	1.81	5.00	17.40	31.52	8.10	0.09	5.1%
11:00 am	110	1.02	5.00	22.00	22.55	8.10	0.07	7.2%
12:00 pm	85	1.01	5.00	17.00	17.20	8.10	0.10	9.4%
1:00 pm	85	1.94	5.00	17.00	32.90	8.10	0.10	4.9%
2:00 pm	103	1.54	4.43	23.23	35.70	18.75	0.18	11.8%
3:00 pm	95	1.37	4.18	22.71	31.05	11.21	0.12	8.6%
4:00 pm	110	1.16	4.00	27.50	31.94	8.10	0.07	6.3%
5:00 pm	99	1.19	3.10	31.94	37.98	8.10	0.08	6.9%
6:00 pm	121	0.77	3.00	40.33	30.92	8.10	0.07	8.7%
7:00 pm	123	1.63	3.00	41.00	66.98	8.10	0.07	4.0%
8:00 pm	74	2.30	3.00	24.67	56.67	8.10	0.11	4.8%
9:00 pm	0	0.00	2.00	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	1.07	0.00	0.00	4.32	0.00	0.0%
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Average Hour:	73	7.47	3.48	20.82	155.64	7.15	0.10	1.3%
Average Day:	1306	7.47	62.72	20.82	155.64	128.77	0.10	1.3%
Range Total:	1306	7.47	62.72	20.82	155.64	128.77	0.10	1.3%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Tue, 05/09/2023
 Thru Tue, 05/09/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
12:00 am	0	0.00	0.17	0.00	0.00	1.35	0.00	0.0%
1:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
2:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
3:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
4:00 am	0	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
5:00 am	0	0.00	0.12	0.00	55129.99	0.00	0.00	0.0%
6:00 am	0	0.00	2.08	0.00	0.00	0.00	0.00	0.0%
7:00 am	39	0.69	3.00	13.00	8.93	0.00	0.00	0.0%
8:00 am	82	0.45	4.73	17.32	7.76	7.02	0.09	19.1%
9:00 am	81	1.68	5.00	16.20	27.25	11.34	0.14	8.3%
10:00 am	99	2.22	5.00	19.80	43.90	12.15	0.12	5.5%
11:00 am	90	1.07	5.00	18.00	19.20	12.15	0.14	12.7%
12:00 pm	82	2.14	5.00	16.40	35.10	12.15	0.15	6.9%
1:00 pm	96	1.14	5.17	18.58	21.19	12.15	0.13	11.1%
2:00 pm	76	1.68	6.38	11.91	20.01	29.04	0.38	22.7%
3:00 pm	102	0.83	5.27	19.37	16.14	21.10	0.21	24.8%
4:00 pm	111	1.27	5.00	22.20	28.26	21.10	0.19	14.9%
5:00 pm	100	0.92	5.00	20.00	18.42	21.10	0.21	22.9%
6:00 pm	130	1.47	5.00	26.00	38.32	21.10	0.16	11.0%
7:00 pm	120	1.53	5.00	24.00	36.70	21.10	0.18	11.5%
8:00 pm	93	1.40	5.00	18.60	26.00	21.17	0.23	16.3%
9:00 pm	0	0.00	3.08	0.00	0.00	25.15	0.00	0.0%
10:00 pm	0	0.00	1.55	0.00	0.00	12.99	0.00	0.0%
Average Hour:	57	6.29	3.33	17.00	106.93	11.40	0.20	3.2%
Average Day:	1301	6.29	76.55	17.00	106.93	262.16	0.20	3.2%
Range Total:	1301	6.29	76.55	17.00	106.93	262.16	0.20	3.2%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Mon, 05/08/2023
 Thru Mon, 05/08/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.60	0.00	13448.85	0.00	0.00	0.0%
6:00 am	0	0.00	2.92	0.00	0.00	7.83	0.00	0.0%
7:00 am	56	0.36	3.00	18.67	6.67	8.10	0.14	40.5%
8:00 am	109	0.97	3.83	28.44	27.47	14.85	0.14	14.1%
9:00 am	108	1.22	4.00	27.00	32.94	16.20	0.15	12.3%
10:00 am	90	1.32	4.00	22.50	29.63	16.20	0.18	13.7%
11:00 am	90	1.15	4.00	22.50	25.88	16.20	0.18	15.7%
12:00 pm	107	1.62	4.00	26.75	43.44	16.20	0.15	9.3%
1:00 pm	99	1.84	4.15	23.86	43.98	16.20	0.16	8.9%
2:00 pm	101	1.38	5.28	19.12	26.33	15.39	0.15	11.1%
3:00 pm	115	1.25	5.37	21.43	26.81	8.10	0.07	5.6%
4:00 pm	104	2.54	6.00	17.33	44.10	8.10	0.08	3.1%
5:00 pm	119	0.99	6.00	19.83	19.67	8.10	0.07	6.9%
6:00 pm	131	1.37	6.00	21.83	29.92	8.10	0.06	4.5%
7:00 pm	128	0.80	6.00	21.33	17.02	8.10	0.06	7.9%
8:00 pm	102	1.47	6.00	17.00	24.96	8.10	0.08	5.4%
9:00 pm	0	0.00	4.00	0.00	0.00	8.10	0.00	0.0%
10:00 pm	0	0.00	3.35	0.00	0.00	8.10	0.00	0.0%
11:00 pm	0	0.00	1.00	0.00	0.00	8.10	0.00	0.0%
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Average Hour:	77	6.86	4.18	18.35	125.81	10.53	0.14	2.0%
Average Day:	1459	6.86	79.50	18.35	125.81	200.07	0.14	2.0%
Range Total:	1459	6.86	79.50	18.35	125.81	200.07	0.14	2.0%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Sun, 05/07/2023
 Thru Sun, 05/07/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	0.88	0.00	0.00	7.58	0.00	0.0%
7:00 am	35	0.00	3.90	8.97	0.00	20.70	0.59	0.0%
8:00 am	62	1.37	5.00	12.40	17.00	21.10	0.34	24.8%
9:00 am	78	0.59	5.00	15.60	9.20	21.10	0.27	45.9%
10:00 am	96	0.97	5.00	19.20	18.55	21.10	0.22	22.7%
11:00 am	88	1.91	5.00	17.60	33.65	21.10	0.24	12.5%
12:00 pm	89	2.08	5.00	17.80	36.95	21.10	0.24	11.4%
1:00 pm	126	2.59	5.08	24.79	64.29	21.10	0.17	6.5%
2:00 pm	119	1.45	5.77	20.64	29.91	20.79	0.17	12.1%
3:00 pm	108	1.76	4.00	27.00	47.51	13.00	0.12	6.8%
4:00 pm	117	2.16	4.00	29.25	63.09	13.00	0.11	5.2%
5:00 pm	129	1.15	4.00	32.25	37.03	13.00	0.10	8.8%
6:00 pm	128	2.34	4.00	32.00	74.75	13.00	0.10	4.3%
7:00 pm	132	1.53	4.00	33.00	50.53	13.00	0.10	6.4%
8:00 pm	94	1.26	4.00	23.50	29.63	13.00	0.14	11.0%
9:00 pm	0	0.00	4.00	0.00	0.00	13.00	0.00	0.0%
10:00 pm	0	0.00	2.53	0.00	0.00	8.23	0.00	0.0%
Average Hour:	82	7.13	4.19	19.69	140.32	16.17	0.20	2.8%
Average Day:	1401	7.13	71.17	19.69	140.32	274.90	0.20	2.8%
Range Total:	1401	7.13	71.17	19.69	140.32	274.90	0.20	2.8%

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
6:00 am	0	0.00	2.57	0.00	0.00	10.40	0.00	0.0%
7:00 am	91	1.66	4.07	22.38	37.25	13.00	0.14	8.6%
8:00 am	123	1.45	5.00	24.60	35.75	13.00	0.11	7.3%
9:00 am	113	0.63	5.02	22.52	14.30	13.00	0.12	18.1%
10:00 am	125	2.56	6.00	20.83	53.29	13.00	0.10	4.1%
11:00 am	111	2.58	6.00	18.50	47.75	13.00	0.12	4.5%
12:00 pm	116	2.06	6.00	19.33	39.79	13.00	0.11	5.4%
1:00 pm	124	1.25	6.43	19.27	24.09	15.38	0.12	9.9%
2:00 pm	119	1.47	6.05	19.67	28.84	23.08	0.19	13.2%
3:00 pm	111	3.45	5.00	22.20	76.70	21.10	0.19	5.5%
4:00 pm	119	2.18	5.00	23.80	51.85	21.10	0.18	8.1%
5:00 pm	110	2.13	5.00	22.00	46.95	21.10	0.19	9.0%
6:00 pm	123	1.66	4.22	29.17	48.32	21.10	0.17	10.4%
7:00 pm	99	2.51	3.45	28.70	71.91	21.10	0.21	8.5%
8:00 pm	83	2.43	4.00	20.75	50.50	21.10	0.25	10.4%
9:00 pm	0	0.00	3.00	0.00	0.00	21.10	0.00	0.0%
10:00 pm	0	0.00	1.20	0.00	0.00	8.44	0.00	0.0%
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Average Hour:	92	5.96	4.59	20.09	119.67	16.65	0.18	3.0%
Average Day:	1567	5.96	78.00	20.09	119.67	283.00	0.18	3.0%
Range Total:	1567	5.96	78.00	20.09	119.67	283.00	0.18	3.0%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Fri, 05/05/2023
 Thru Fri, 05/05/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.53	0.00	15221.66	0.00	0.00	0.0%
6:00 am	0	0.00	2.55	0.00	0.00	0.00	0.00	0.0%
7:00 am	32	0.81	3.12	10.27	8.34	0.95	0.03	3.6%
8:00 am	96	2.03	4.00	24.00	48.63	8.10	0.08	4.2%
9:00 am	99	2.55	4.00	24.75	63.06	8.10	0.08	3.2%
10:00 am	106	2.32	4.00	26.50	61.59	8.10	0.08	3.3%
11:00 am	114	1.36	4.00	28.50	38.88	8.10	0.07	5.2%
12:00 pm	112	2.42	4.00	28.00	67.90	8.10	0.07	3.0%
1:00 pm	98	1.41	4.05	24.20	34.14	8.10	0.08	5.9%
2:00 pm	122	2.46	5.18	23.54	57.87	9.86	0.08	3.3%
3:00 pm	115	2.59	5.40	21.30	55.24	13.00	0.11	4.4%
4:00 pm	126	2.56	5.00	25.20	64.40	13.00	0.10	4.0%
5:00 pm	110	1.98	5.00	22.00	43.60	13.00	0.12	6.0%
6:00 pm	124	2.13	4.03	30.74	65.39	13.00	0.10	4.9%
7:00 pm	124	2.10	4.83	25.66	53.90	13.00	0.10	5.0%
8:00 pm	103	1.48	5.00	20.60	30.55	13.00	0.13	8.5%
9:00 pm	0	0.00	3.63	0.00	0.00	13.00	0.00	0.0%
10:00 pm	0	0.00	1.60	0.00	0.00	6.93	0.00	0.0%
Average Hour:	82	7.57	3.89	21.18	160.40	8.74	0.11	1.4%
Average Day:	1481	7.57	69.93	21.18	160.40	157.34	0.11	1.4%
Range Total:	1481	7.57	69.93	21.18	160.40	157.34	0.11	1.4%



ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Thu, 05/04/2023
 Thru Thu, 05/04/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.37	0.00	20496.70	0.00	0.00	0.0%
6:00 am	0	0.00	1.52	0.00	0.00	0.00	0.00	0.0%
7:00 am	54	0.67	2.72	19.88	13.38	0.00	0.00	0.0%
8:00 am	90	0.89	3.00	30.00	26.67	0.00	0.00	0.0%
9:00 am	100	1.51	3.00	33.33	50.33	0.00	0.00	0.0%
10:00 am	109	1.89	3.00	36.33	68.58	0.00	0.00	0.0%
11:00 am	91	1.05	3.00	30.33	32.00	0.00	0.00	0.0%
12:00 pm	94	1.62	3.00	31.33	50.66	0.00	0.00	0.0%
1:00 pm	107	2.02	3.05	35.08	70.91	0.00	0.00	0.0%
2:00 pm	85	1.31	2.45	34.69	45.51	3.33	0.04	3.0%
3:00 pm	104	0.98	4.00	26.00	25.44	21.10	0.20	20.7%
4:00 pm	92	1.27	4.00	23.00	29.19	21.10	0.23	18.1%
5:00 pm	112	1.72	4.00	28.00	48.06	21.10	0.19	11.0%
6:00 pm	112	1.36	4.00	28.00	38.00	21.10	0.19	13.9%
7:00 pm	108	1.92	4.00	27.00	51.81	21.10	0.20	10.2%
8:00 pm	7	0.00	4.00	1.75	0.00	21.10	3.01	0.0%
9:00 pm	1	0.00	3.00	0.33	0.00	13.00	13.00	0.0%
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Average Hour:	74	7.37	3.06	24.30	179.17	8.41	0.11	1.5%
Average Day:	1266	7.37	52.10	24.30	179.17	142.93	0.11	1.5%
Range Total:	1266	7.37	52.10	24.30	179.17	142.93	0.11	1.5%

ECW 10 - S Kendall/Zoo Miami
 ECW 07 - West Hialeah / Okee

All/Paid Labor Statistics

(For Roles: Cashier, Detailer, Full Service, Loader, Maint. Dept.,
 Management, New Site Opening, Off

From Fri, 05/12/2023
 Thru Fri, 05/12/2023

HOUR	Total Cars	Sales \$/ Total Cars	Labor Hours	Cars/ Labor Hr	Sales \$/ Labor Hr	Labor \$	Labor \$/Car	Labor \$/ Sales \$
5:00 am	0	0.00	0.53	0.00	14555.93	0.00	0.00	0.0%
6:00 am	0	0.00	2.67	0.00	0.00	0.00	0.00	0.0%
7:00 am	45	1.47	3.00	15.00	22.00	0.00	0.00	0.0%
8:00 am	90	1.73	3.02	29.83	51.66	0.14	0.00	0.1%
9:00 am	83	1.61	4.00	20.75	33.38	8.10	0.10	6.1%
10:00 am	97	1.42	4.00	24.25	34.44	8.10	0.08	5.9%
11:00 am	98	2.14	4.00	24.50	52.34	8.10	0.08	3.9%
12:00 pm	76	2.47	4.00	19.00	46.94	8.10	0.11	4.3%
1:00 pm	101	1.01	4.30	23.49	23.66	8.32	0.08	8.2%
2:00 pm	107	1.83	7.72	13.87	25.38	31.72	0.30	16.2%
3:00 pm	119	1.46	7.30	16.30	23.84	34.10	0.29	19.6%
4:00 pm	113	2.14	6.28	17.98	38.45	28.30	0.25	11.7%
5:00 pm	125	1.31	5.02	24.92	32.71	13.22	0.11	8.1%
6:00 pm	129	1.29	4.30	30.00	38.78	3.90	0.03	2.3%
7:00 pm	129	2.40	3.88	33.22	79.63	0.00	0.00	0.0%
8:00 pm	102	0.59	4.00	25.50	15.13	0.00	0.00	0.0%
9:00 pm	0	0.00	2.40	0.00	0.00	0.00	0.00	0.0%
<hr/>								
Average Hour:	83	7.12	4.14	20.08	142.96	8.95	0.11	1.5%
Average Day:	1414	7.12	70.42	20.08	142.96	152.08	0.11	1.5%
Range Total:	1414	7.12	70.42	20.08	142.96	152.08	0.11	1.5%



APPENDIX C

Queuing Data



	Friday 5/19/2023			Saturday 5/20/2023	
Time	North Hialeah	West Hialeah	Time	North Hialeah	West Hialeah
	Vehicles	Vehicles		Vehicles	Vehicles
2:00:00 PM	1	1	8:00:00 AM	2	2
2:05:00 PM	3	1	8:05:00 AM	3	2
2:10:00 PM	1	2	8:10:00 AM	4	1
2:15:00 PM	1	1	8:15:00 AM	2	1
2:20:00 PM	1	1	8:20:00 AM	2	1
2:25:00 PM	1	1	8:25:00 AM	2	3
2:30:00 PM	2	1	8:30:00 AM	4	4
2:35:00 PM	1	1	8:35:00 AM	3	5
2:40:00 PM	1	2	8:40:00 AM	2	5
2:45:00 PM	1	1	8:45:00 AM	5	4
2:50:00 PM	1	1	8:50:00 AM	5	4
2:55:00 PM	1	1	8:55:00 AM	3	2
3:00:00 PM	1	2	9:00:00 AM	3	4
3:05:00 PM	1	1	9:05:00 AM	2	6
3:10:00 PM	4	1	9:10:00 AM	2	5
3:15:00 PM	3	2	9:15:00 AM	5	3
3:20:00 PM	1	1	9:20:00 AM	3	4
3:25:00 PM	2	3	9:25:00 AM	3	3
3:30:00 PM	5	1	9:30:00 AM	7	2
3:35:00 PM	5	1	9:35:00 AM	6	3
3:40:00 PM	3	2	9:40:00 AM	3	6
3:45:00 PM	4	2	9:45:00 AM	3	5
3:50:00 PM	2	6	9:50:00 AM	3	3
3:55:00 PM	3	2	9:55:00 AM	4	4
4:00:00 PM	1	1	10:00:00 AM	4	7
4:05:00 PM	2	2	10:05:00 AM	1	6
4:10:00 PM	5	3	10:10:00 AM	3	5
4:15:00 PM	4	2	10:15:00 AM	3	8
4:20:00 PM	2	1	10:20:00 AM	4	7
4:25:00 PM	3	3	10:25:00 AM	3	5
4:30:00 PM	3	1	10:30:00 AM	5	4
4:35:00 PM	1	1	10:35:00 AM	7	5
4:40:00 PM	5	3	10:40:00 AM	5	7
4:45:00 PM	6	4	10:45:00 AM	4	12
4:50:00 PM	5	5	10:50:00 AM	5	7
4:55:00 PM	2	5	10:55:00 AM	7	6
5:00:00 PM	8	2	11:00:00 AM	5	6
5:05:00 PM	7	2	11:05:00 AM	6	6

	Friday 5/19/2023			Saturday 5/20/2023	
Time	North Hialeah	West Hialeah	Time	North Hialeah	West Hialeah
	Vehicles	Vehicles		Vehicles	Vehicles
5:10:00 PM	5	2	11:10:00 AM	5	4
5:15:00 PM	4	4	11:15:00 AM	4	4
5:20:00 PM	2	5	11:20:00 AM	5	7
5:25:00 PM	2	3	11:25:00 AM	6	9
5:30:00 PM	2	2	11:30:00 AM	6	5
5:35:00 PM	5	1	11:35:00 AM	4	3
5:40:00 PM	5	2	11:40:00 AM	6	4
5:45:00 PM	2	2	11:45:00 AM	5	4
5:50:00 PM	7	1	11:50:00 AM	4	6
5:55:00 PM	2	4	11:55:00 AM	5	5
6:00:00 PM	4	4	12:00:00 PM	6	4
6:05:00 PM	3	5	12:05:00 PM	5	3
6:10:00 PM	2	7	12:10:00 PM	3	5
6:15:00 PM	2	8	12:15:00 PM	4	4
6:20:00 PM	2	6	12:20:00 PM	5	3
6:25:00 PM	2	6	12:25:00 PM	7	5
6:30:00 PM	2	7	12:30:00 PM	2	5
6:35:00 PM	3	8	12:35:00 PM	3	6
6:40:00 PM	2	5	12:40:00 PM	3	4
6:45:00 PM	10	6	12:45:00 PM	2	2
6:50:00 PM	6	7	12:50:00 PM	2	3
6:55:00 PM	8	9	12:55:00 PM	3	3
			1:00:00 PM	4	2
			1:05:00 PM	6	6
			1:10:00 PM	5	5
			1:15:00 PM	5	2
			1:20:00 PM	8	3
			1:25:00 PM	7	4
			1:30:00 PM	4	5
			1:35:00 PM	2	4
			1:40:00 PM	2	4
			1:45:00 PM	2	3
			1:50:00 PM	3	3
			1:55:00 PM	2	2