






FY2018-2023-2033 Strategic Plan - Strategies 2018-2019 - Q4 Progress Report

FY18-19 Strategies

Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
SP GOALS					
 Goal 1: Preferred Place to Live					
 (ARCHIVE) STREET LIGHT POLICY AND EXPANSION	Policy - High	9/30/19	9/30/19	This project aims to promote Pompano Beach as a "Smart City" by replacing City and FPL owned streetlights with LED fixtures and providing Wi-Fi throughout the City. There are approximately 6,500 Streetlights in the City: 5,400 owned by FPL and 1,100 owned by City. Building Maintenance has verified the City-owned Streetlight inventory. This inventory will now be used to establish street lighting agreement, authorizing upgrading all with LED fixtures and transition ownership and maintenance to FPL, with FPL to include the associated cost. Timeline and cost (paid via monthly tariff) still to be determined. FPL has provided a Proposed LED Lighting Plan with quantity of lights and associated costs which will be incorporated into the Streetlighting Agreement to upgraded all FPL owned lights to LED. Before this agreement can be finalized the City Commission must approve separate streetlighting agreements for several neighborhoods which will be receiving additional lighting (e.g. Collier City, Liberty Park, Cresthaven). Streetlighting Agreements have been accomplished, costed, and funds identified (GO Bond). Date for review TBD. FPL will not provided a street lighting agreement until FPL makes decision to accept streetlights for installation on aluminum poles. Date TBD. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).	25 %




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 PUBLIC-PRIVATE PARTNERSHIPS (P-3): IMPLEMENTATION	Policy - High	5/31/19	9/30/19	(Oceanside Site) Consist of developing the Oceanside site to include a parking garage and preparation of adjoining pads for commercial uses. RFQ, for a master developer to develop the Oceanside site, issued in February 2019 for Oceanside site 2nd parking garage development. Responses received in June 2019. RFQ Selection Evaluation Committee met in July 2019 and ranked/short listed firms for commission approval scheduled for September 10, 2019. City commission approved RFQ rankings on September 10, 2019. Schedule to issue Step 2 RFP in October 2019. Issued RFP on October 17, 2019. Due 1/28/20. On June 23, 2020, the City Commission authorized staff to proceed with negotiating a development agreement with a selected developer. Staff is currently negotiating a Development Agreement with a Developer for the Oceanside site development. (Innovation District) The CRA is entering into Phase 2 in seeking a Master Developer by issuing an RFP to those qualified under the Phase 1 process. Phase 2 RFP consist of solicitation for a complete design and financial proposals. Proposals are due on February 6, 2020. City/CRA received 1 submittals. A panel of reviewers is being assembled to evaluate the packages and provide a recommendation to City Commission. The panel agreed to host a presentation by the proposing firm to further evaluate the merits of their proposal. No action is planned for until after the presentation. The City continues to evaluate the only valid submittal received earlier in the year. A presentation by the Applicant is scheduled to occur before the end of 2020.	75 %
 Restroom Improvements: Dog Park, Kester Park, Community Park	Major Projects	6/30/19	6/30/19	The Dog Park restroom is complete. Community Park restroom is 30% complete. Kester Park restroom will be rebid. Project has minor delays from Hurricane Dorian. All restrooms are 90% complete. Due to COVID-19, some inspections are delayed and it is challenging to procure material/subcontractor. All restrooms are complete. Obtaining final close-out documents to obtain CO from building department.	99 %
 Mullet Alley Open Space/Beer Garden	Major Projects	6/30/19	6/30/19	DRC review approval with comments recieved for final design options/budget. Unity of Use agreement between property owners have been approved. Waiting for final site plan approval. Revised site to DRC for review/approval. Contractor working with design team to prepare a Guaranteed Maximum Price (GMP) quote for construction. Finalizing construction documents to go out for build. Project was approved by the Architectural Advisory Committee. Currently securing permits and cost from contractor for the improvements. Contractor is working on cost for construction. Design is complete and contract award anticipated to go on the May 19, 2020 CRA agenda for approval. Once approved construction is anticipated to take 6-8 months. CMAR ranking approval to go to the CRA Board on 7/21/2020. Contract for services to follow a the next available CRA meeting (anticipated September). CMAR contract approved by CRA Board on 9/15/2020.	80 %




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 (ARCHIVE) Palm Aire Community Main Entry Way Beautification: Sign	Major Projects	4/30/19	12/31/19	Coordination underway to take ownership of Broward property where sign is currently erected. Per Broward County Appraiser, property now belongs to FDOT. Seeking District 5 Commissioner input to proceed with revisions to sign. Will coordinate with Palm Aire Community to determine if they desire to match color scheme with the Gateway sign that was recently completed on SW 36th Ave. Coordinating with Vice-Mayor Moss to arrange meeting with Club Link Management who must provide electrical and irrigation utility to incorporate in the proposed sign design. Expect to have meeting in January. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).	10 %
SP GOALS					
 Goal 2: Preferred Place to Do Business					
 INNOVATION DISTRICT DEVELOPMENT	Policy - Top	2/29/20	2/29/20	Request for letters of interest seeking a Master Developer was issued with an end date of 7/15/2019. EDA grant submitted, but was not accepted....staff anticipates reapplying when grant is reopened. Contracting with PMG to provide traffic analysis and economic analysis for future entitlements (add resident units). Economic impact study for the land use plan amendment was completed by 5/31/2019. The LUPA is scheduled to go before the Planning & Zoning Board on August 24th meeting. 1st reading on the Land Use Plan Amendment to add additional residential units approval received by City Commission 9/24/2019. The item has been forwarded to Broward County for their review and approval which is 6 month plus process. Broward County approval received in March 2020. State approved on 5/14/2020. Must go back to Broward County Commission for second reading on October 22, 2020. Request For Proposal to be issued to Master Developers who qualified under the Phase. Staff continues to promote the Innovation District as the future downtown area of Pompano Beach. Master Developer Request For Proposal due by February 5, 2020. Request for Proposal due March 5, 2020. One submittal was received out of the three who qualified. Selection Committee will review when conditions are conducive to hold meetings. Review by Committee completed. Presentation by proposer to be at a future in person special CRA Board meeting. Approved at second reading by Broward County Commission on 9/22/2020. Will be placed on 10/22/2020 City Commission agenda for 2nd and final approval.	80 %



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 (ARCHIVE) COMMUTER RAIL STATION IN DOWNTOWN	Policy - Top	4/30/19	4/30/19	<p>A strategic parcel of land has recently been purchased by an industrial developer who plans to build a warehouse on the site. This parcel is strategically placed to allow for Tri-Rail to switch over from CSX RR tracks to the FEC RR tracks. On August 6th key staff met with Brightline to discuss a future commuter rail station in the downtown area. Staff has had multiple conversations with the Broward MPO, SFRTA and FDOT regarding an Industrial REIT (First Industrial, Chicago) purchase of a strategic piece of vacant property adjacent to the existing FEC spur that lies in close proximity to the CSX tracks, which Tri-Rail operates on. This vacant parcel is strategic because it is where the spur would curve north and connect the two rail lines. This is the LONE spur in Broward County that places the two rail lines in close proximity. NONE of the agencies say that they are in position to purchase the vacant parcel from the developer, who has stated that they were open to the transaction. This vacant parcel is one of the two or three places in so Fla where this can happen and the only place in Broward County. Brightline/Virgin trains are developing new stations in Boca Raton and Aventura, they have given no indication that another Broward station will be added, this makes sense as its purpose is to be a high speed rail line and NOT a commuter rail line, as Tri-Rail is. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).</p>	0 %
 (ARCHIVE) AIR PARK DEVELOPMENT	Policy	12/31/19	12/31/19	<p>The lease for development of Parcel Y has been negotiated and approved. An update to the AirPark Master Plan is underway. First of two Public Meetings was held April 9, 2019 to seek community input to the Plan. Estimated completion date of the Plan still on schedule for November 2019. Plan Review Committee will meet in November to review draft master plan prior to final Public Information Open House meeting for comment to be held in December. Estimated date to bring Proposed Plan to City Commission is February 25, 2020. Planning Review Committee (PRC) Meeting was held in December. Expect to have final public meeting in February, finalize draft and present to City Commission in April for approval. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).</p>	60 %



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 PIER AREA DEVELOPMENT	Mgmt - High	12/31/19	12/31/20	<p>Parcel R2 (Kilwins, Cannoli Kitchen and BurgerFi) received final building permit. Parcel R3 is still in negotiations. And Hotel is under construction and progressing steadily. Pertaining to the Pier Street West/A1A traffic signal - design and signal permits are done, but construction cannot start until roadway permit is executed. The Construction Manager at Risk (CMAR) to work on final budgets (GMP) beginning in September. The CRA Board approved the rankings and staff is working on a CMAR contract for a late September approval. Final plans were modified based on FDOT's comments. Staff is working on Construction Manager at Risk (CMAR) contract with Burkhardt Construction (no. 1 ranked firm). Design team continues to address County comments. Oceanic is open for business. Construction of Alvin's Retail, Parcel R2, Lucky Fish and Hilton Hotel continues. Completion of most of these sites is expected by mid-2020. The arch was installed, but the sign(s) were ordered and will not be ready until early 2020. Construction progress is steady. Other than Lucky Fish, all other parcels are on target to be complete by mid-2020. Lucky Fish continues construction of Tiki Bar and interior upgrades to Concession area. The same applies to Parcel R2 (BurgerFi, Cannoli Kitchen and Kilwins). Parcel R3 continues to be on hold for an occupant. The arch at the entry point to the Pier is complete and operational. Lucky Fish and Alvin's retail are open for business. Parcel R2 (BurgerFi, Cannoli Kitchen and Kilwins) exterior work is done and interior is progressing as planned. Hilton Hotel is under construction and grand opening is now January.</p>	85 %
 (ARCHIVE) PARCEL "Y" AIR PARK DEVELOPMENT	Mgmt	12/31/19	11/30/20	<p>Parcel Y lease has been executed by the City. The developer is now designing the project. Design, permitting, and construction is estimated to be 18 months. Parcel Y development has not proceeded per lease agreement. City is considering other options for parcel. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).</p>	75 %



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 MLK Boulevard Reconstruction Project: Phase 3 – Design	Major Projects	7/31/19	7/31/19	Desing team continues to prepare construction documents for final bids. The complete package is expected to be ready by the end of July 2019. MPO reported plans to be near completion and the agency and FDOT are preparing to advertise for construction services in late November. MPO reported FDOT advertised for final Design/Build services and awaits responses to solicitation. Closure and recommendations are due in November. MPO will host a pre-bid meeting on October 24 to interview firms that will conduct the construction work. A contract isn't expected to be ready until March 2020. MPO held a pre-proposal meeting for the 2016 TIGER project. This meeting was scheduled for Wednesday, October 23, 2019. Over a dozen would-be applicants were in attendance. MPO advised the applicants of the scope and informed them about the upcoming solicitation to be posted in December. Awaiting contract award to firm ranked no. 1 in March. FDOT expected to enter into contract by June 15, but COVID-19 has caused the process to be delayed. Design is nearly complete, but permitting process is lagging behind.	88 %
 335 MLK Boulevard: Phase 3 - Ali Cultural Arts Center - Development Agreement	Mgmt in Progress	8/31/18	8/31/18	Interlocal agreement between City and CRA was approved by CRA Board on October 17th, 2018. RFP drafted for interior buildout of office space. Project cancelled...direction for build-out to be used by CRA office space has changed. Cultural Affairs Dept. will perform build out to be used for cultural purposes. Commencing design phase. Venue address is 353 Dr. Martin Luther King Jr. Awaiting proposed design scope of work from architect. Preliminary sketch scope of work being developed for work order approval to an existing professional design consultant agreement. Project delayed due to COVID-19 pandemic conditions and restrictions. Identification of project design funding source and design plans are needed for development agreement.	25 %
SP GOALS  Goal 3: Preferred Place to Visit					
 MAJOR HOTEL DEVELOPMENT	Policy - Top	12/31/20	12/31/20	Staff met with Prime Group back in Oct / Nov, but nothing has materialized. RLI to be issued for master developer for the innovation district, responses due 7/15/2019. DRC review completed and Site Plan submitted for permits. Groundbreaking for the Hilton hotel is anticipated for May, on the barrier island...broke ground and received permits for vertical construction. Request For Letters of Interest were received. Two of the respondents will move forward into the next phase of submitting a Request For Proposals for Master Developer. The Hilton hotel is currently under construction and anticipated to be completed by mid 2020. The hotel for the Innovation District will be part of the overall development of the Innovation District and fall under the Master Developer when selected. The Hilton Hotel's 5th Floor topped off and still anticipated to be completed by March 2021. Construction is ongoing.	80 %



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 ISLE OF CAPRI DEVELOPMENT	Policy - High	9/30/19	9/30/19	Staff has met with the new partners, the Cordish Group, at the Isle, but no plans have officially been submitted to the City. The Isle Casino and Cordish Group have made the lead agencies (FDOT, Broward MPO and SFRTA) aware of their desire to create and pay for a Tri-Rail station on the Isle property. I believe all the agencies were favorable to the concept, as long as the Isle/Cordish Group is paying for the development of it. The Cordish Group has recently changed the land use, zoning, plat(s) for the Isle Casino development BACK to industrial space (from the significant amount of office space they had changed to FROM industrial). Whereas Pompano Beach has over a quarter of all the industrial property in Broward County and given the vacancy rate on that space, this change back to industrial makes complete sense and will only add to strengthen the city's primary market sector. The space will also work to service the Isle development and its future warehousing needs, as well as, act as a buffer between the RR and the proposed development. The Commission just approved land use, zoning and platting changes, as well as, removal of the Development of Regional Impact (DRI) requirements for the property.	25 %
 CULTURAL ARTS MASTER PLAN: UPDATE	Policy	7/31/19	7/31/19	RFP Scope of Work under development. Developing Master Plan Update scope of work and cost in conjunction with the cultural arts consultant. Consultant's work plan was approved and Notice to Proceed issued. Selected consultant and determined estimated service delivery cost. Conducted initial departmental staff meeting with consultant to discuss the master plan update work plan and schedule, and performed a preliminary assessment of existing and future venue operations and programming challenges and opportunities. Department staff held a project kick-off meeting with Master Plan Consultant. Consultant is preparing project schedule and initial plan draft for review and comment by various stakeholders. Adoption date has been extended to early 2021 due to COVID-19 pandemic conditions and restrictions. Adoption date has been extended to early 2021 due to COVID-19 pandemic conditions and restrictions. Consultant scope and cost defined.	60 %
 NYC Harbor	Major Projects	3/31/19	4/30/20	New contractor is working on sewer tie in, which was left undone by previous team. Grand opening is expected for April 2020. Little progress and no communication from Developer. Staff attempted to get an update but received no response. Staff attempted (again, multiple times) to get an update but received no response. Staff has been unable to obtain an update from the owner. Site visits seem to indicate little progress on the restaurant, but a slight improvement on the Promenade shops. Owner's representatives are not connecting with Staff and no updates are available.	60 %




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 Fishing Village Development: Concession Arts 3/19, Oceanic Restaurant 4/19	Major Projects	4/30/19	4/30/19	<p>Oceanic is under construction - completion is expected by early summer 2019. The fishing village concession is under renovation. Parcel E (Lucky Fish) is under renovation and Oceanic Restaurant were granted extension dates through Amendment 5 to the Pier Development extends the completion dates for both. Fishing Village date is extended to February 28, 2020 and Oceanic is extended to August 31, 2019. As of end of FY 19, Oceanic is open and in full operation. The Concession Arts is under renovation and anticipated to be complete February 2020. Tiki Bar and Lucky Fish are still under renovations. Pier arch and sign are installed. Access to Pier is open. Lucky Fish/Tiki Bar is completed and operational as of July 2020.</p>	100 %
SP GOALS					
 Goal 4: Superior Capacity for Growth Through Quality, Sustainable Development					
 GARDEN ISLE ENTRANCE BRIDGE	Policy - High	7/31/19	7/31/19	<p>Staff will review proposals to conduct an evaluation and assist with preliminary design. An agenda item is expected to be presented to the City Commission in May. Preliminary design is complete. Report by design team recommended full replacement to resolve alignment issues. Staff is preparing an agenda item to award final design services. The RLI was not published in September as initially planned. It will be published in October. A RFQ was advertised and four (4) solicitations were received. The packages were reviewed and ranked. A recommendation for approval of ranking is being presented to the City Commission in December. City Commission approved an agenda item awarding a contract to Kimley-Horn to assist the City with design services,. Firm is scheduled to start immediately. Construction will be timed to start as soon as the SE 5th Avenue bridge is done or overlap a little to minimize impact to boaters. Staff is coordinating initial design efforts with Kimley-Horn. Design team received a contract to provide engineering services. Design is under way with surveying efforts nearly complete and conceptual layout plans in progress.</p>	55 %

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 DIXIE ATLANTIC IMPROVEMENTS	Mgmt - Top	7/31/19	7/31/19	<p>Team received a Notice to Proceed and is preparing for the first public meeting (May 15th) and second presentation (July 17th). Input reflected support for conceptual design to do a road diet on Atlantic Boulevard and provide important upgrades to Dixie Highway. Design team is evaluating final cross sections and meeting with FDOT and County staff to plan review address comments. At the suggestion and request from RMA (City's consultants), the team modified the proposed cross section north of Atlantic Boulevard to accommodate on-street parking on the west side of the roadway. In addition, the cross section of Atlantic Boulevard was re-evaluated and plans were shared with FDOT. FDOT advised that they would support the design subject to demonstrating no impact to I-95. Team was given green light to finalize plans for the south half of the project from McNab Road to SW 3rd Street. Team finalize cross sections on Atlantic Boulevard and submitted plans for approval to FDOT. Team also worked on cross sections north of NE 6th Street. Plans for south section are done and GMP is complete. Plans for mid section and north are 50% complete. A preliminary GMP is nearly ready. Permits from Broward County are on hand for south section and in progress for the rest. FEC received plans, but has not provided feedback, yet. FEC plans will affect crossings at Atlantic Boulevard and NE 3rd Street.</p>	65 %
 TREE INVENTORY, POLICY AND PROGRAM	Mgmt - High	9/30/19	9/30/19	<p>Tree inventory is now complete with 24,000 records (includes trees and vacancies (removed trees and stumps). Management of the trees will be done in the Arbor Tree software. Working on implementing a tree bank policy. Currently replacing missing trees identified in the tree inventory with the \$75K allocated this Fiscal Year. Coordinating the Tree Bank Policy with Development Services Department; expected completion January 30, 2020. Assuming City Commission approves policy February 2020, City staff education program will begin in March by issuing memo to all City Departments that may need to mitigate trees to explain new policy. Project completion date is anticipated by March 2020. Ten percent (10%) of the \$75k has been expended to replaced missing trees. Currently developing a Tree Bank Policy draft to review with Development Services. Estimated date to bring proposed policy before Commission for approval is February 25, 2020. Assuming City Commission approves policy February 2020, education will begin in March issuing memo to all City Departments that may need to mitigate trees to explain new policy. Project completion date is anticipated by March 2020. 25% of the \$75k has been expended to replaced missing trees. Currently developing a draft policy to review with Development Services. Expect to have draft policy for Tree Bank by Jan 30th, 2021. If Commission approves in February 2021, adopt in March 2021. Afterwards, provide education to staff in April 2021.</p>	35 %



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 <p>(ARCHIVE) CITY/BROWARD NEXT COMPREHENSIVE PLAN: UPDATE</p>	Mgmt	12/31/20	12/31/20	<p>This project is required by the City's Strategic Plan in order to be in compliance with any State requirements and also the County's recent BrowardNEXT comprehensive plan amendment. On 12/11/2019, City Commission accepted the committee's rankings and authorized staff to prepare a contract with the highest ranked vendor - Calvin Giodano and Associates. The contract was approved by City Commission. Additional P&Z interviews and City Commission interviews scheduled in April. There is an additional all day meeting set up to coordinate with all stakeholders. The Comprehensive Plan will travel to P&Z/ City Commission early 2020. At the December 11th City Commission meeting, the Commission accepted the selection committee's ranking and authorized staff to prepare a contract with the highest ranked vendor - Calvin Giordano and Associates. The goal is to take the contract to a City Commission meeting in February 2019. First community meeting occurred in June 2019. Second community meeting took place on October 24th. The consultants are finalizing the Data and Analysis sections of the 14 Plan Elements and staff is drafting the Goals, Objectives and Policies for the 14 Plan Elements. The Comprehensive Plan will travel to P&Z/ City Commission early 2020. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	80 %
 <p>(ARCHIVE) WATER TREATMENT PLANT ELECTRICAL SYSTEM REHABILITATION</p>	Mgmt	9/30/19	9/30/19	<p>The electrical engineer is completing the Electrical Master Plan update. Upon completion, Staff will apply for State Revolving Funding, then go out to bid for construction. Drafting the solicitation for consulting services is on-going. Work continues on solicitation for consulting services. Working with Engineering, the final revisions for the Electrical Master Plan Update, design and Consulting Services RFQ was sent to Purchasing for solicitation on 11/25/19. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	18 %



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 (ARCHIVE) Mobile Maps System Replacement	Mgmt in Progress	9/30/18	4/30/19	<p>City Staff testing found an issue when saving the utility inspections back to the database with the offline applications. After consulting support staff from Geocortex, ESRI and City IT staff and executing several possible solutions to this issue, we have decided on a new course of action. This new course of action will require the GIS staff to reconfigure the GIS datasets, republish the service and rebuild the data replicas. The GIS staff is also consulting with the Utility staff to consider using the online applications in the field. This option would require all of the Utility field vehicles to be able to access the online system. The GIS staff is working both online and offline options to bring this project to be fully operational. The three new Geocortex mobile applications which are replacing the original Mobile Maps System are fully functional. The GMAF Viewer software has been installed on all of the Utility staff laptops. Training has been scheduled for the Water staff, Waste Water staff, and the Storm Water staff in mid-January. When the training is complete, the Utility staff will conduct their software testing. We anticipate to be fully functional by early February. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	99 %
 (ARCHIVE) Wastewater Force Main Assessment	Mgmt in Progress	12/31/18	6/30/21	<p>Survey was distributed to various Utilities to determine what methodology, sonic testing, for assessing force mains is being utilized by others. Due to the scope of work and complexity a qualified engineering firm will be needed to develop a project scope statement, define roles and responsibilities, and assist in project management. We will locate and interview a specialized engineering consultant to restructure the inspection plan and rank the objectives. We are anticipating a completion of the design/report for January 2020 with portions of the current 240K going to design. Met internally to discuss options for a services contract to employ an engineering firm as a liaison for the project. We will have a utility engineering contract prepared for Commission the first week of March 2020. The engineering firm will develop a force main phasing map and an RFP for force main assessment in April 2020. Professional services and scope of services contract was prepared for Chen Moore and Associates. CMA will assist the wastewater pumping division in the preparation of a program for a condition assessment of the critical sanitary force mains. The contract was prepared and sent to Chen Moore for review on 3/10/20. On 3/19/20 the contract signed by Chen Moore was sent to city hall for approval by the city manager. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).</p>	20 %




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 Climate Change and Sea Level Rise (Broward County): Report	Mgmt in Progress	12/31/18	8/31/19	<p>Reviewed the County Resiliency study at the October 25th, 2018 Marine Advisory Board meeting. Attended the County Regional Resiliency Workshop November 16th, 2018. Proposed code amendments to be discussed with Zoning and MAB regarding implementation of minimal seawall height requirements in January. Code amendment to establish minimum seawall height at 4 NAVD is being drafted by the Marine Advisory Board. Revised draft of seawall height code amendment (which includes proposed language from County for City adoption) was presented to Engineering by Marine Advisory Board (MAB) on July 25th for additional review and comments. Broward County Planning Council has requested comments from all 31 municipalities by July 31st for their public hearing scheduled for August 22. Following County's distribution of final report, MAB/Engineering will finalize proposed code amendment and share with City Legal for concurrence prior to presenting to Commission anticipated in October. Engineering and MAB met on Sept 26 to review draft code amendments. Next MAB scheduled Oct 24th to try and finalize. Draft code amendment with Marine Advisory Board (MAB) in process. MAB meeting in July. Anticipate bringing proposed code amendment to Commission in October.</p>	90 %
 (ARCHIVE) Water Supply Plan/Water Master Plan: Update	Mgmt in Progress	4/30/19	4/30/19	<p>The Water Supply Plan was approved by City Commission on 12/11/2018. Consultant is working with SCADA representatives to obtain the additional data needed to incorporate into the analysis. Consultant is working on verification of assets in the distribution system in order to conduct modeling efforts. Also, consultant is reviewing the population projections, peaking factors, per capita demand factors and finish water demands. On August 27, 2019, a progress meeting was held to address the projected population demand, hydraulic modeling efforts, storage capacity and benchmarking. The Utilities Department in conjunction with our consultant are currently working on the verification of pipe age and material found in the water distribution system. Water Distribution piping material verification complete. Consultant is currently working on the draft plans. The Utilities Department received the projected population and water demands. Additional data was provided to the consultant regarding future large users to incorporate in modeling efforts. A progress meeting was held on December 11, 2019 to discuss the data compiled and utility staff completed the conservation section of the master plans. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).</p>	60 %



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 (ARCHIVE) Reuse Master Plan: Update	Mgmt in Progress	4/30/19	4/30/19	Staff has supplied the consultant GIS data for the distribution system. Data has been obtained for the treatment plant. A follow up meeting and plant tour was held on January 8th. Consultant is currently analyzing data received. The City received the first draft update of the Resue Master Plan. Review of draft completed and feedback was submitted to the consultant. Arranged progress meeting to clarify comments on the draft plan. We are in the process of deploying data loggers to the distribution system to capture pressure readings. This data will then be used to calibrate the hydraulic model. Our Consultant was provided with pump curves of low and high pressure pumps. The Utilities Department is currently in the process of identifying locations in the reuse system to install data loggers. Data loggers were installed and data collection is ongoing. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).	60 %
 Broward Outfall Shutdown	Mgmt in Progress	12/31/25	12/31/25	Broward County is required to close the ocean outfall for normal events by 2025. This project consist of running a large pipe to Palm Beach County and expansion of their reuse plant in accordance with their agreement, as part of the plans to shut down the outfall by 12/31/2025.	15 %
 Inter Utility Water Connections: Design, Funding (SRF) - Fort Lauderdale (7/18) Broward County (1/19)	Major Projects	1/31/19	1/31/19	Field meetings with Broward County and homeowners in Lighthouse Point resulted on the interconnect being moved down the street. Adjustment to the design is underway. Broward County has reviewed the revised plans for the Lighthouse Point interconnect. the interlocal agreement with Broward County and with the City of Fort Lauderdale are being finalized. An RFI was received from Broward County and a response is in progress. Following Broward County approval, the Bid Set documents will be provided to the City of Pompano Beach. The consultant is putting together the drawing and specification bid set. The City is finalizing the Interlocal Agreement with Broward County and submitted responses to Broward County questions. The City reached out to Fort Lauderdale on June 24th and is waiting for a response. A meeting was held with the City of Fort. They have verbally agreed to the inter -local agreement. Working on inner-local agreement with City of Fort Lauderdale and Broward County. City of Pompano executes the Interlocal Agreement and sent it to Broward County to process it also. City of Ft. Lauderdale has failed to respond to latest requests by COPB. City of Pompano Beach has reached out to City of Ft. Lauderdale; they are waiting on a response back from their City Attorney's office. Broward County is finalizing their review of the City Resolution for the Inner-local Agreement. Agreement approved by COPB and is headed to BC Commission in November. COPB is working on the last details with Ft. Lauderdale contract to send to our Commission.	25 %



Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) Annual Wastewater Collection System: Pipe Lining	Major Projects	12/31/18	9/30/19	<p>Wastewater Collection staff is continuing to televising and cleaning suspect areas of the City. We are gathering mains that will need to be re-lined this upcoming year. Our current contract is just expiring. Currently purchasing is working to get the relining contract posted back out for bid. Insituform (Lining) continues the re-lining of the laterals , they are on the last batch of laterals and expected to be completed in the next week. The lining of the gravity mains are completed. Work is expected to continue though Sept. Currently we have 1.94 of gravity mains and 86 laterals. Primary Wastewater gravity main lining area's by commissioners District</p> <ul style="list-style-type: none"> • LS 32 -- District 1 • LS 37 -- District 1 • LS 44 -- District 1 • LS 61 -- District 3 • LS 35 – District 1 <p>Our wastewater system is older to the east and demanding more lining and repair of the old. Our contractor got delayed on the final phase of lateral lining. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	95 %
 (ARCHIVE) Building Hardening: Water Treatment Building: Design Utility	Major Projects	12/31/18	12/31/18	<p>Received and reviewing 60% design...consultant incorporated Engineering and Water Treatment Plant comments into design. Final design sent to the Building Department to vet out any issues. Consultant continues to finalize bid specs and documents for coatings. Design is going through dry run at Building Department for comments. City staff reviewed and approved coatings specifications. Designs and bid specifications complete. Utilities worked with consultant on public notification and submittal of application for \$3.2M in hardening grant funding. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	25 %


Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) Reuse Storage Tank: NE 3rd Avenue: Land Acquisition	Major Projects	9/30/19	9/30/19	Two properties remain to be purchased for the assembly of 2212 NE 13th St. and 220 NE 13th St. The Natjack property is under contract for a private buyer to purchase, set to close in July 2019 for development as a medical office use. The purchaser has submitted a variance and special exception application for the July Zoning Board of Appeals meeting. Conceptual plan for Natjack Dixie Highway site for Televac South approved December 2018. Letter of intent for purchase of Dixie Highway site for \$850,000 (contingent upon appraisal) accepted by seller 12/20/2018. Price negotiations on hold to finalize purchase price based upon January 2019 appraised value of \$800,000. Televac South owner needs to sign relocation agreement prior to purchase of property. Owner is buying out partners and will not enter into an agreement to relocate and sell property until July 2019. Realtor for Natjack received offer on property April 8, 2019. Property may sell prior to owner entering into agreement with City. Property is still on the market as of May 30, 2019. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).	35 %
 Water Filter Rebuild (14)	Major Projects	9/30/19	9/30/19	Consultant in contact with membrane manufacturers, reviewing their submittals and will incorporate into the Technical Memorandum. Consultant received packages from microfiltration manufacturers and contacted ceramic membrane filtration manufacturer, awaiting response. Submitted current lime softening water quality data to consultant. Draft Study report scheduled to be completed in September. Consultant received detailed submittal from alternate technology (ultrafiltration) manufacturer which took additional time to review. Draft report to be received within the week with follow-up meeting for comments. Consultant presented opinion of costs for each filter technique consideration. Staff reviewing and will meet with consultant to discuss. Received final Study report. Decision on whether to rehab existing filters or pursue an alternate technology and source of funding remains open. Not determined whether we will be utilizing this treatment technique in the future.	18 %

Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) Water Wells Off Air Park: Study	Mgmt in Progress	12/31/20	12/31/20	Existing water wells on the Air Park property will need to be relocated. The FAA requires all facilities with non aviation use to be rented. The Study will help determine which site off the Air Park are best suited for relocation. Solicitation was finalized with the assistance from Engineering and sent to Purchasing. Purchasing posted the solicitation in May and scheduled to close mid July. Solicitation closed. received 3 submittals which are under review. Selection committee meets August 7th. Reviewed RLI submittals, committee met and ranked submittals, Purchasing to submit agenda item for Commission approval. Selection approval going before Commission October 7th and meeting to negotiate terms of contract with consultant scheduled. RLI awarded to selected consultant by Commission. City reviewed and commented on draft scope of work. Consultant working on cost for scope for contract. (In subsequent quarters, reporting will be provided under Wellfield Performance and Relocation Study in the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).	22 %
 (ARCHIVE) Palm Aire Western Well Sites: Protection	Mgmt in Progress	12/31/20	12/31/20	This project entails the development of eight future well locations in southern Palm Aire. Currently, working with consultant on the scope of work. A draft of the solicitation for consulting services have been sent to purchasing. Purchasing posted the solicitation in May. All three submittals received are under review. Selection committee meets August 7th. Reviewed RLI submittals, committee met and ranked submittals, Purchasing to submit agenda item for Commission approval. Selection approval going before Commission October 7th and meeting to negotiate terms of contract with consultant scheduled. RLI awarded to selected consultant by Commission. City reviewed and commented on draft scope of work. Consultant working on cost for scope for contract. (In subsequent quarters, reporting will be provided under Wellfield Performance and Relocation Study in the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).	22 %
SP GOALS					
■ Goal 5: Quality and Affordable City Services					
 (ARCHIVE) BSO STAFFING EVALUATION AND CONTRACT	Policy - Top	9/30/19	9/30/20	Discussions scheduled for September 2019...contract is set to expire on September 30th, 2020. On September 19th, 2019 a meeting was held between BSO and the City, to include legal representation, to discuss updates to renew the police services contract which expires September 30th, 2020. Currently, a draft is being developed and reviewed by both legal offices. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).	90 %

Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) CITY FACILITIES CONDITION ASSESSMENT AND PLAN	Mgmt	9/30/19	9/30/19	The City Commission approved a contract with Facility Dude to complete the assessment of 81 City facilities at the 1/23/2018 City Commission meeting. On site data collection on the facilities was completed in February 2019. Completed a review of the draft Facilities Condition Assessment Plan received in March 2019. A presentation of the Plan is scheduled for October 22nd, 2019. Proposed CIP projects in the Capital Forecasting Module will be considered for inclusion in the FY21-25 CIP 5-Year Plan...budget submission is due March 2020. Currently, finalizing the proposed preventative maintenance tasks, which will complete the Plan. Assessment of Facilities complete and final report now being prepared. Currently developing report which will identify projected capital investment and preventative maintenance required for City's infrastructure. Will provide to CM in January 2020. All facilities have been assessed. CIP projects generated by plan will be submitted in the FY 21 Budget. Deadline for submission of CIP projects expected to be February 2020. Assessment Plan present to city commission October 22, 2019. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019-2034 and Action Agenda 2019-2020).	50 %
 OPERATION AND MAINTENANCE PLAN FOR GO BOND PROJECTS	Mgmt	9/30/19	9/30/21	Preliminary estimates have been provided for the new SW Fire Station and new Senior Citizens Center. Staff will be reviewing the long term impact of these estimates during the FY 19-20 budget cycle. The Finance Dept., Fire Rescue and Parks & Recreation are collaborating on this endeavor, along with the Budget Office. All assumptions derived from the analysis will be provided to the Budget Office and used in the creation of multi-year financial projections. Staff will be reviewing the long term impact of these estimates during the FY 20-21 budget cycle.	15 %
 Personnel Files Scanning	Mgmt in Progress	9/30/18	9/30/18	Scanning has been delayed to provide proper training and incorporate new staff into the department's workflow. New employees have been hired and currently being trained. Finishing the preparation of process flow to continue the scanning of personnel files. Commenced training with internal staff but an additional person and work station is needed to assist with the project. Currently, a part time employee is scanning existing files into laserfiche. Due to COVID-19, project is on hold. Scanning equipment is located at city hall which has been closed during this pandemic. Progress on scanning has stopped due to City Hall being closed during the COVID-19 pandemic.	63 %

Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) Water Meter Replacement Program: 200 (AMI)	Mgmt in Progress	9/30/18	9/30/19	<p>Phase one and two of the meter change out program is complete. Phase three has started from SW 18th St. to McNab Rd., between Dixie Hwy. and Cypress Rd. Twelve hundred meters and aged dual check devices are in the process of being replaced. Due to the procurement of water meters, this phase shall conclude the second week of October. Phase four will start from McNab Rd. to SW 18 CT., between Dixie Hwy. and Cypress Rd - approximately 350 meters and dual check devices. For FY 2019, new water meter were changed outs alongside aged dual check devices and new dual check devices were added as needed. However, due to budgetary dilemmas, we fail short of our 10% goal of meter change outs for FY 2019; completing 72% of our intended goal. Therefore, we will add our unsuccessful percentage from FY 2019 to our FY 2020 meter change out goals. (This item is not included in the FY 2019/2020 Action Agenda. Therefore, this project is being closed out for reporting since it is an ongoing annual project).</p>	72 %
 Event Permits	Mgmt in Progress	9/30/18	5/31/20	<p>The new Geocortex software was recently purchased to aid in creating an entirely new application. The GIS staff started working to create a new basemap for use in this application. This application requires a basemap showing City parking in great detail. Several things need to happen to create the new basemap. We need to convert the AutoCAD City Parking drawings to GIS data layers. The City Tree GIS layer, the City Building GIS layer will need to be updated. The next step would be to create the new GIS Event Permit application. The new application will be built on top of the newly created City basemap. The City Building GIS layer has been completely updated by GIS staff working on the ArcGIS Online account from home. Next steps in this project will be to convert the City Parking drawings to GIS data layers add the City Tree GIS layer to the application. We expect to have this work completed by the end of October 2020. The GIS staff continues to work on the basemap for this project. The AutoCAD City Parking drawing files are ready to be geocoded. This is the process of referencing the AutoCAD drawing to real world coordinates. We have also added City Landscape areas, City buildings, and park amenities to this process. Next, the AutoCAD elements will be converted into new GIS layers. These new GIS layers will be used to create the Event Permits application along with other new City applications.</p>	55 %

Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) Risk Management Software: Replacement	Mgmt in Progress	9/30/18	9/30/18	<p>The Actuary reports have been created in new Risk Master report Writer and were used to successfully balance the data conversion from existing Risk Master to the New Risk Master v 18.2 We have received the amendment to the contract from DXC to move from a multi tenant environment to a single tenant environment which will allow the application to be secured via COPBFL IP address (access will go through COPBFL firewall for an extra level of security). Once the amendment has been signed off by all parties, it will take approx.. 6 weeks for the new environment to be created. Addendum is now fully executed. RiskMaster is building the new server. Due to the recent finding that the business intelligence portion of RiskMaster is not white listed, all efforts are on hold pending further information from RiskMaster. Contracts are now signed for the BI single tenant environment. It's estimated 6 weeks will be required to build the server. Server will be available to us to commence RiskMaster application testing next week, November 11, 2019. RiskMaster is now up and running. Staff is entering new claims into the system and continue performing data cleansing in order to rule out any issues. Awaiting CorVel import/automatic upload function. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	80 %
 (ARCHIVE) Fire Department Inventory System	Mgmt in Progress	9/30/19	9/30/19	<p>The Operative IQ inventory module is the software utilized by the Fire Dept. Logistics for inventory control of medical supplies, clothing, station cleaning supplies, and fire equipment. By maintaining accurate inventory levels and setting up customized reports, the F. D. will be able to improve forecast of inventory levels and reduce shortages and vendor delays. The program goal is to have a fully operational software system by 9/2020. Current status includes: clothing inventory software 100%, EMS inventory system 100%, Narcotics tracking is being tracked manuall - PO has been issued to purchase software. Training on the Operative IQ software is anticipated to be 100% complete by September 2019 and 60% of the program will be implemented. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	90 %

Strategies	Priority	Initial Due Date	Adjustment Due Date	Strategy Quarterly Progress	Percent Complete
 (ARCHIVE) Fire Life Safety Public Education Program: Expansion	Mgmt in Progress	9/30/18	9/30/19	<p>Fire Prevention has established a Public Education Group to create written S.O.P.'s for all public education programs. PBFR will be off track until we hire the Life safety Educator. Currently, creating a Job Description and planning the hiring process. A new Life Safety Public Educator position has been created. Staff is currently finalizing job description with HR. Life Safety Public Educator job description has been developed. HR is expected to post it in January. The completion of this project included hiring the Life Safety Educator position, approved in the FY 2020 budget. The position has unfortunately been frozen due to the pandemic and will thus not be advertised until further notice (or FY 2022) from the City Manager. Once the position is filled, the fire department will proceed with the further expansion of the program. (In subsequent quarters, reporting will be provided under the Strategic Plan 2019- 2034 and Action Agenda 2019-2020).</p>	80 %