Pompano Beach Community Redevelopment Agency Prepared by: RMA Pompano Beach CRA 100 West Atlantic Boulevard 2<sup>nd</sup> Floor, Suite 276 Pompano Beach, FL 33060

# Northwest District Financing and Implementation Plan (2019-2023)



*"Stimulating redevelopment activity in order to strengthen the economic base of the redevelopment area"* 



# Pompano Beach Community Redevelopment Agency Northwest District

### **Financing and Implementation Plan**

Summary Statement by Project (1),(2)

|  |                    |            | Bank Loan     |    | Proposed            | Forecasted          | F  | orecasted | F        | orecasted | Fe       | orecasted |
|--|--------------------|------------|---------------|----|---------------------|---------------------|----|-----------|----------|-----------|----------|-----------|
|  |                    | Total      | Series 2019   |    | FY 2019             | FY 2020             |    | FY 2021   |          | FY 2022   |          | FY 2023   |
| Source (Povenue)   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Source (Revenue)   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Carryforward   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Carryforward of Project Appropriations   | \$                 | 7,323,313  |               |    | 7,323,313           |                     |    |           |          |           |          |           |
| Total Estimated Carryforward Balances  | \$                 | 7,323,313  | \$-           | \$ | 7,323,313           |                     |    |           |          |           |          |           |
| Revenues   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
|  |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Tax Increment Revenue (TIR) Allocation   | ¢                  | 20.976.627 | ¢             | ¢  | 2 996 600           | ¢ 4 400 400         | ¢  | 4 044 004 | ¢        | 4 206 459 | ¢        | 4 202 200 |
| City of Pompano Beach  | \$                 | 20,876,637 | <b>Ъ</b> -    | \$ | , ,                 | \$ 4,100,199        | \$ | 4,211,224 | ф        | 4,296,158 | \$       | 4,382,366 |
| Broward County   | \$                 | 8,495,676  | -             |    | 4,134,288           | 4,361,388           |    | -         |          | -         |          | -         |
| North Broward Hospital District  | \$                 | 1,941,168  | -             |    | 944,638             | 996,530             |    | -         |          | -         |          | -         |
| Children's Services Council of Broward County  | \$                 | 759,175    | -             | ¢  | 369,440             | 389,735             | ¢  | -         | <i>c</i> | -         | •        | -         |
| Subtotal - Tax Increment   | \$                 | 32,072,656 | \$-           | \$ | 9,335,056           | \$ 9,847,852        | \$ | 4,211,224 | \$       | 4,296,158 | \$       | 4,382,366 |
| Intergovernmental  | •                  | 40.000.000 |               |    |                     |                     |    | F 000 000 |          | 2 200 000 |          | 4 500 000 |
| Taxing Authorities Interlocal (Approved Project Funding)   | \$                 | 10,000,000 | -             |    | -                   | -                   |    | 5,200,000 |          | 3,300,000 |          | 1,500,000 |
| Miscellaneous  |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Micro-Enterprise Loan Program (repayments)   | \$                 | 72,000     | -             |    | 20,000              | 17,000              |    | 15,000    |          | 12,000    |          | 8,000     |
| Building Rentals   | \$                 | 1,020,551  | -             |    | 155,666             | 214,331             |    | 205,987   |          | 211,981   |          | 232,586   |
| Green Market   | \$                 | 93,000     | -             |    | 18,000              | 18,300              |    | 18,600    |          | 18,900    |          | 19,200    |
| Investment Earnings  | \$                 | 84,900     | -             |    | 30,000              | 23,700              |    | 10,200    |          | 10,400    |          | 10,600    |
| Financing  |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| (3) Tax Increment Bank Loan, Series 2019 (Proposed)  | \$                 | 15,110,000 | 15,110,000    | _  | -                   | -                   |    | -         |          | -         | _        | -         |
| Total Forecasted Revenues  | \$                 | 58,453,107 | \$ 15,110,000 | \$ | 9,558,722           | \$ 10,121,183       | \$ | 9,661,011 | \$       | 7,849,439 | \$       | 6,152,752 |
| 7.10   |                    |            |               |    |                     | <b>*</b> 10 101 100 | •  |           |          |           | •        |           |
| Total Sources  | \$                 | 65,776,420 | \$ 15,110,000 | \$ | 16,882,035          | \$ 10,121,183       | \$ | 9,661,011 | \$       | 7,849,439 | \$       | 6,152,752 |
| Use (Expenditures)   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Expenditures   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Experiatures   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Operations   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| (4) Dedicated Personnel Allocation (City staff)  | \$                 | 2,061,910  | \$-           | \$ | 380,688             | \$ 395,912          | \$ | 411,746   | \$       | 428,217   | \$       | 445,347   |
| City Administrative Cost Allocation  | \$                 | 504,992    | -             |    | 98,992              | 100,000             |    | 101,000   |          | 102,000   |          | 103,000   |
| Miscellaneous Operating Expense  | \$                 | 1,780,322  | -             |    | 335,302             | 345,370             |    | 355,750   |          | 366,450   |          | 377,450   |
| Subtotal - Operations  | \$                 | 4,347,224  | \$-           | \$ | 814,982             | \$ 841,282          | \$ | 868,496   | \$       | 896,667   | \$       | 925,797   |
| Debt Service   |                    |            |               |    |                     |                     |    |           |          |           |          |           |
| Tax Increment Bond. Series 2003A   | \$                 | 273,237    | \$-           | \$ | 273,237             | \$ -                | \$ | -         | \$       | -         | \$       | -         |
| Tax Increment Bond, Series 2004A   | \$                 | 273,237    | -             |    | 273,237             | -                   |    | -         |          | -         | · ·      | -         |
| City Loan (790/800 Hammondville Rd; Base Payment)  | \$                 | 901,960    |               |    | 180,392             | 180,392             |    | 180,392   |          | 180,392   |          | 180,392   |
| City Loan (790/800 Hammondville Rd; Additional Paymer  | · ·                | 309,000    |               |    | 16,000              | 29,300              |    | 58,600    |          | 87,900    |          | 117,200   |
| City Loan (790/800 Hammondville Rd; Prepayment)  | \$                 | 500,000    |               |    | 100,000             | 100,000             |    | 100,000   |          | 100,000   |          | 100,000   |
| (3) Tax Increment Bank Loan, Series 2019 (Proposed)  | \$                 | 5,875,000  | -             |    | 1,175,000           | 1,175,000           |    | 1,175,000 |          | 1,175,000 |          | 1,175,000 |
| Subtotal - Debt Service  | \$                 | 8,132,434  | \$-           | \$ |                     | \$ 1,484,692        | \$ |           | \$       | 1,543,292 | \$       | 1,572,592 |
|  | ŕ                  | -, - , -   | r             | ŕ  | ,- ,                | , , . ,             |    | ,,        |          | ,, -      |          | ,- ,      |
| Redevelopment Area Investment<br>Infrastructure and Streetscape Initiatives                            | ¢                  | 28 800 066 | \$ 15,110,000 | ¢  | 8,690,066           | \$ 5,000,000        | ¢  | 5 200 000 | ¢        | 3,300,000 | ¢        | 1,500,000 |
|  | \$                 |            |               | \$ |                     | 1 - 1 - 1 - 1       | φ  |           | φ        |           | Ф        |           |
| Vertical Project Development and Assistance<br>Redevelopment Initiatives, Marketing and Special Events | \$                 | 2,880,896  | -             |    | 1,046,361           | 446,842             |    | 454,547   |          | 462,488   |          | 470,658   |
|  | <del>م</del><br>\$ | 2,455,000  | -             |    | 817,000<br>570,000  | 447,000             |    | 397,000   |          | 397,000   |          | 397,000   |
| Housing and Neighborhood Stabilization   |                    | 2,400,000  | -             |    | ,                   | 570,000             |    | 420,000   |          | 420,000   |          | 420,000   |
| Recreational, Educational and Cultural Initiatives   | \$                 | 300,000    |               |    | 60,000<br>2,445,760 | 60,000              |    | 60,000    |          | 60,000    |          | 60,000    |
| Property Acquisition   | \$                 | 2,945,760  | -             |    |                     | 200,000             |    | 100,000   |          | 100,000   |          | 100,000   |
| Consultants and Professional/Design Services   | \$                 | 1,856,000  | -             |    | 395,000             | 365,100             | *  | 365,200   | *        | 365,300   | <u> </u> | 365,400   |
| Subtotal - Redevelopment Area Investment   | \$                 | 51,637,722 | \$ 15,110,000 | \$ | 14,024,187          | \$ 7,088,942        | \$ | 6,996,747 | Þ        | 5,104,788 | \$       | 3,313,058 |
| Total Forecasted Expenditures  | \$                 | 64,117,380 | \$ 15,110,000 | \$ | 16,857,035          | \$ 9,414,916        | \$ | 9,379,235 | \$       | 7,544,747 | \$       | 5,811,447 |



### Pompano Beach Community Redevelopment Agency Northwest District

### **Financing and Implementation Plan**

#### Summary Statement by Project (1),(2)

|                                   | Total            | ank Loan<br>eries 2019 | Proposed<br>FY 2019 |                 | orecasted<br>FY 2020 | orecasted<br>FY 2021 | F  | orecasted<br>FY 2022 | orecasted<br>FY 2023 |
|-----------------------------------|------------------|------------------------|---------------------|-----------------|----------------------|----------------------|----|----------------------|----------------------|
| Reserve (5)                       |                  |                        |                     |                 |                      |                      |    |                      |                      |
| Redevelopment Project Contingency | \$<br>1,659,040  | \$<br>-                | \$<br>25,000        | \$              | 706,267              | \$<br>281,776        | \$ | 304,692              | \$<br>341,305        |
| Total Forecasted Reserves         | \$<br>1,659,040  | \$<br>-                | \$<br>25,000        | \$              | 706,267              | \$<br>281,776        | \$ | 304,692              | \$<br>341,305        |
| Total Uses                        | \$<br>65,776,420 | \$<br>15,110,000       | \$<br>16,882,035    | \$ <sup>-</sup> | 10,121,183           | \$<br>9,661,011      | \$ | 7,849,439            | \$<br>6,152,752      |
| Surplus/(Deficit)                 | \$<br>-          | \$<br>-                | \$<br>-             | \$              | -                    | \$<br>-              | \$ | -                    | \$<br>-              |

#### Notes:

(1) Readers should refer to the Supporting Schedules for detailed information involving: tax increment revenue forecasts; miscellaneous operating expenditure forecasts; and Source & Use Statements for each Redevelopment Area Investment type that specifies the individual projects and associated funding sources.

(2) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(3) Forecasted debt service is based on the following components: Principal Amount = \$15.5 million (\$15.1 million for redevelopment projects/\$390K for issuance costs); Amortization Period = 22 years (maturity on or before 9/30/2040); Fixed Tax-Exempt Interest Rate = 5%.

(4) Includes partial/full funding for the following positions: Capital Improvements and Innovation Director; Real Property Manager; Administrative Coordinator; CRA Director; CRA Project Manager; CRA Project Coordinator; CRA Marketing Coordinator; Part-Time staff (interns).

(5) Reserves are included to cover deficiencies in revenue collection/forecasting as well as to provide funding flexibility for redevelopment projects. Any unused funding will carry forward into the next fiscal year.



### **Financing and Implementation Plan**

#### Supporting Schedule - Infrastructure and Streetscape Initiatives Project Listing (1)

|   | Total         | Bank Loan<br>Series 2019 | Proposed<br>FY 2019 | Forecasted<br>FY 2020 | Forecasted<br>FY 2021 | Forecasted<br>FY 2022 | Forecasted<br>FY 2023 |
|---|---------------|--------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Source (Revenue)  |               |                          |                     |                       |                       |                       |                       |
| Tax Increment Revenue (TIR) Allocation                  | \$ 6,733,753  | \$-                      | \$ 1,733,753        | \$ 5,000,000          | \$ -                  | \$ -                  | \$ -                  |
| Intergovernmental Funding                               |               |                          |                     |                       |                       |                       |                       |
| Taxing Authorities Interlocal (Approved Project Funding | \$ 10,000,000 | -                        | -                   | -                     | 5,200,000             | 3,300,000             | 1,500,000             |
| Financing   |               |                          |                     |                       |                       |                       |                       |
| Tax Increment Revenue Bank Loan, Series 2019            | \$ 15,110,000 | 15,110,000               | -                   | -                     | -                     | -                     | -                     |
| Carryforward Fund Balance                               | \$ 6,956,313  | -                        | 6,956,313           | -                     | -                     | -                     | -                     |
| Total Sources   | \$ 38,800,066 | \$ 15,110,000            | \$ 8,690,066        | \$ 5,000,000          | \$ 5,200,000          | \$ 3,300,000          | \$ 1,500,000          |
| <u>Use (Expenses)</u>                                   |               |                          |                     |                       |                       |                       |                       |
| Infrastructure and Streetscape Initiatives              |               |                          |                     |                       |                       |                       |                       |
| Downtown Pompano Drainage                               | \$ 400,000    | \$-                      | \$ 400,000          | \$-                   | \$-                   | \$-                   | \$-                   |
| Downtown Pompano Above Ground Improvements              | \$ 232,670    | -                        | 232,670             | -                     | -                     | -                     | -                     |
| Innovation District Drainage Design                     | \$ 1,980,000  | -                        | 1,980,000           | -                     | -                     | -                     | -                     |
| Innovation District Construction                        | \$ 25,785,000 | 15,110,000               | 5,675,000           | 5,000,000             | -                     | -                     | -                     |
| Annie Gillis Park Plaza Improvements                    | \$ 152,396    | -                        | 152,396             | -                     | -                     | -                     | -                     |
| Collier City Gateway Feature                            | \$ 250,000    | -                        | 250,000             | -                     | -                     | -                     | -                     |
| Approved Projects (Taxing Authorities Interlocal)       | \$ 10,000,000 | -                        | -                   | -                     | 5,200,000             | 3,300,000             | 1,500,000             |
| Total Uses  | \$ 38,800,066 | \$ 15,110,000            | \$ 8,690,066        | \$ 5,000,000          | \$ 5,200,000          | \$ 3,300,000          | \$ 1,500,000          |
| Surplus/(Deficit)                                       | -             | -                        | -                   | -                     | -                     | -                     | -                     |
| Notes:  |               |                          |                     |                       |                       |                       |                       |

Notes:



### **Financing and Implementation Plan**

#### Supporting Schedule - Vertical Project Development and Assistance Project Listing (1),(2)

|  | Total           | Bank Loan<br>Series 2019 | Proposed<br>FY 2019 | orecasted<br>FY 2020 | recasted<br>Y 2021 | orecasted<br>TY 2022 | recasted<br>Y 2023 |
|--|-----------------|--------------------------|---------------------|----------------------|--------------------|----------------------|--------------------|
| Source (Revenue)                       |                 |                          |                     |                      |                    |                      |                    |
| Tax Increment Revenue (TIR) Allocation | \$<br>1,493,345 | \$-                      | \$<br>523,695       | \$<br>232,511        | \$<br>248,560      | \$<br>250,507        | \$<br>238,072      |
| Miscellaneous                          |                 |                          |                     |                      |                    |                      |                    |
| Building Rentals (731 MLK Blvd)        | \$<br>266,638   | -                        | 50,921              | 51,939               | 52,978             | 54,580               | 56,220             |
| Building Rentals (11 NE 1st St.)       | \$<br>360,926   | -                        | -                   | 84,823               | 87,377             | 89,998               | 98,728             |
| Building Rentals (41 NE 1st St.)       | \$<br>23,418    | -                        | 4,500               | 4,590                | 4,682              | 4,775                | 4,871              |
| Building Rentals (44 NE 1st St.)       | \$<br>207,708   | -                        | -                   | 47,857               | 49,143             | 50,467               | 60,241             |
| Building Rentals (50 NE 1st St.)       | \$<br>45,486    | -                        | 31,827              | 13,659               | -                  | -                    | -                  |
| Building Rentals (35 N. Dixie Hwy)     | \$<br>59,086    | -                        | 11,129              | 11,463               | 11,807             | 12,161               | 12,526             |
| Building Rentals (814 MLK Blvd)        | \$<br>57,289    | -                        | 57,289              | -                    | -                  | -                    | -                  |
| Carryforward Fund Balance              | \$<br>367,000   | -                        | 367,000             | -                    | -                  | -                    | -                  |
| Total Sources                          | \$<br>2,880,896 | \$-                      | \$<br>1,046,361     | \$<br>446,842        | \$<br>454,547      | \$<br>462,488        | \$<br>470,658      |
| Use (Expenses)                         |                 |                          |                     |                      |                    |                      |                    |
| Project Development and Assistance     |                 |                          |                     |                      |                    |                      |                    |
| Downtown Projects                      |                 |                          |                     |                      |                    |                      |                    |
| Tenant Improvements                    | \$<br>277,000   | \$-                      | \$<br>277,000       | \$<br>-              | \$<br>-            | \$<br>-              | \$<br>-            |
| 450 NW 27th Avenue                     | \$<br>150,000   | -                        | 150,000             |                      | -                  |                      | -                  |
| MLK Capital Project                    | \$<br>150,000   | -                        | 150,000             | -                    | -                  | -                    | -                  |
| (2) CRA Building Maintenance           | \$<br>980,000   | -                        | 220,000             | 190,000              | 190,000            | 190,000              | 190,000            |
| Rentals & Leases                       | \$<br>886,630   |                          | 167,000             | 172,010              | 177,170            | 182,490              | 187,960            |
| 11 NE 1st Street                       | \$<br>437,266   | -                        | 82,361              | 84,832               | 87,377             | 89,998               | 92,698             |
| Total Uses                             | \$<br>2,880,896 | \$-                      | \$<br>1,046,361     | \$<br>446,842        | \$<br>454,547      | \$<br>462,488        | \$<br>470,658      |
| Surplus/(Deficit)                      | -               | -                        | -                   | -                    | -                  | -                    | -                  |

#### Notes:

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Includes buildings and other properties in CRA possession.



### **Financing and Implementation Plan**

#### Supporting Schedule - Redevelopment Initiatives, Marketing and Special Events Project Listing (1)

|  | Total           | Bank Loan<br>otal Series 2019 |   |    | Proposed<br>FY 2019 | F  | Forecasted<br>FY 2020 |    | orecasted<br>FY 2021 |    | orecasted<br>FY 2022 |    | recasted<br>Y 2023 |
|--|-----------------|-------------------------------|---|----|---------------------|----|-----------------------|----|----------------------|----|----------------------|----|--------------------|
| Source (Revenue)   |                 |                               |   |    |                     |    |                       |    |                      |    |                      |    |                    |
| Tax Increment Revenue (TIR) Allocation                     | \$<br>2,290,000 | \$                            | - | \$ | 779,000             | \$ | 411,700               | \$ | 363,400              | \$ | 366,100              | \$ | 369,800            |
| Miscellaneous  |                 |                               |   |    |                     |    |                       |    |                      |    |                      |    |                    |
| Micro-Enterprise Loan Program (repayments)                 | \$<br>72,000    |                               | - |    | 20,000              |    | 17,000                |    | 15,000               |    | 12,000               |    | 8,000              |
| Green Market   | \$<br>93,000    |                               | - |    | 18,000              |    | 18,300                |    | 18,600               |    | 18,900               |    | 19,200             |
| Total Sources  | \$<br>2,455,000 | \$                            | - | \$ | 817,000             | \$ | 447,000               | \$ | 397,000              | \$ | 397,000              | \$ | 397,000            |
| <u>Use (Expenses)</u>                                      |                 |                               |   |    |                     |    |                       |    |                      |    |                      |    |                    |
| Redevelopment Initiatives, Marketing and Special<br>Events |                 |                               |   |    |                     |    |                       |    |                      |    |                      |    |                    |
|  | 000.000         | ¢                             |   | ¢  | 400.000             | ¢  | 100.000               | ¢  | 400.000              | ¢  | 400.000              | ¢  | 400.000            |
| Incentive Programs   | \$<br>800,000   | \$                            |   | \$ | 400,000             | Þ  | 100,000               | \$ | 100,000              | \$ | 100,000              | \$ | 100,000            |
| Business Attraction and Development                        | \$<br>365,000   |                               | - |    | 115,000             | _  | 100,000               |    | 50,000               |    | 50,000               |    | 50,000             |
| Job Programs and Workforce Development                     |                 |                               |   |    |                     |    |                       |    |                      |    |                      |    |                    |
| Job Training Events  | \$<br>60,000    |                               | - |    | 12,000              | _  | 12,000                |    | 12,000               |    | 12,000               |    | 12,000             |
| Job and Workforce Programs                                 | \$<br>5,000     |                               | - |    | 5,000               |    | -                     |    | -                    |    | -                    |    | -                  |
| Culinary Arts Incubator                                    | \$<br>300,000   |                               | - |    | 60,000              |    | 60,000                |    | 60,000               |    | 60,000               |    | 60,000             |
| Innovation District Co-Working/Maker Incubator             | \$<br>50,000    |                               | - |    | 50,000              |    | -                     |    |                      |    |                      |    | -                  |
| (2) Business Attraction and Marketing                      | \$<br>875,000   |                               | - |    | 175,000             |    | 175,000               |    | 175,000              |    | 175,000              |    | 175,000            |
| Total Uses   | \$<br>2,455,000 | \$                            | - | \$ | 817,000             | \$ | 447,000               | \$ | 397,000              | \$ | 397,000              | \$ | 397,000            |
| Surplus/(Deficit)  | -               |                               | - |    | -                   |    | -                     |    | -                    |    | -                    |    | -                  |

Notes:

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Includes funding for multiple business attraction events including Green Market, Untapped, grand-openings, and other business attraction strategies.



# Pompano Beach Community Redevelopment Agency Northwest District

### **Financing and Implementation Plan**

### Supporting Schedule - Housing and Neighborhood Stabilization Project Listing (1)

|   | Total           | Bank<br>Series |   | roposed<br>FY 2019 | orecasted<br>FY 2020 | orecasted<br>FY 2021 | orecasted<br>FY 2022 | orecasted<br>FY 2023 |
|---|-----------------|----------------|---|--------------------|----------------------|----------------------|----------------------|----------------------|
| Source (Revenue)                          |                 |                |   |                    |                      |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation    | \$<br>2,400,000 | \$             | - | \$<br>570,000      | \$<br>570,000        | \$<br>420,000        | \$<br>420,000        | \$<br>420,000        |
| Total Sources                             | \$<br>2,400,000 | \$             | - | \$<br>570,000      | \$<br>570,000        | \$<br>420,000        | \$<br>420,000        | \$<br>420,000        |
| <u>Use (Expenses)</u>                     |                 |                |   |                    |                      |                      |                      |                      |
| Housing and Neighborhood Stabilization    |                 |                |   |                    |                      |                      |                      |                      |
| Security                                  | \$<br>1,350,000 | \$             | - | \$<br>300,000      | \$<br>300,000        | \$<br>250,000        | \$<br>250,000        | \$<br>250,000        |
| Additional Safety/Security                | \$<br>950,000   |                | - | 250,000            | 250,000              | 150,000              | 150,000              | 150,000              |
| Emergency Rehabilitation of Housing Stock | \$<br>100,000   |                | - | 20,000             | 20,000               | 20,000               | 20,000               | 20,000               |
| Total Uses                                | \$<br>2,400,000 | \$             | - | \$<br>570,000      | \$<br>570,000        | \$<br>420,000        | \$<br>420,000        | \$<br>420,000        |
| Surplus/(Deficit)                         | -               |                | - | -                  | -                    | -                    | -                    | -                    |

#### Notes:



# Pompano Beach Community Redevelopment Agency Northwest District

**Financing and Implementation Plan** 

### Supporting Schedule - Recreational, Educational and Cultural Initiatives Project Listing (1)

|  | Total |         | Bank Loan<br>Series 2019 |   | Proposed<br>FY 2019 | F  | Forecasted<br>FY 2020 | orecasted<br>FY 2021 | orecasted<br>TY 2022 | recasted<br>Y 2023 |
|--|-------|---------|--------------------------|---|---------------------|----|-----------------------|----------------------|----------------------|--------------------|
| Source (Revenue)   |       |         |                          |   |                     |    |                       |                      |                      |                    |
| Tax Increment Revenue (TIR) Allocation                               | \$    | 300,000 | \$                       | - | \$<br>60,000        | \$ | 60,000                | \$<br>60,000         | \$<br>60,000         | \$<br>60,000       |
| Total Sources  | \$    | 300,000 | \$                       | - | \$<br>60,000        | \$ | 60,000                | \$<br>60,000         | \$<br>60,000         | \$<br>60,000       |
| Use (Expenses)<br>Recreational, Educational and Cultural Initiatives |       |         |                          |   |                     |    |                       |                      |                      |                    |
| Community Garden   | \$    | 300,000 | \$                       | - | \$<br>60,000        |    | 60,000                | 60,000               | 60,000               | 60,000             |
| Total Uses   | \$    | 300,000 | \$                       | - | \$<br>60,000        | \$ | 60,000                | \$<br>60,000         | \$<br>60,000         | \$<br>60,000       |
| Surplus/(Deficit)  |       | -       |                          | - | -                   |    | -                     | -                    | -                    | -                  |

#### Notes:



# Pompano Beach Community Redevelopment Agency Northwest District

### **Financing and Implementation Plan**

### Supporting Schedule - Property Acquisition Project Listing (1)

|  | Total           | Bank I<br>Series |   | (  | Proposed<br>FY 2019 | orecasted<br>FY 2020 | orecasted<br>FY 2021 | orecasted<br>FY 2022 | precasted<br>FY 2023 |
|--|-----------------|------------------|---|----|---------------------|----------------------|----------------------|----------------------|----------------------|
| Source (Revenue)                       |                 |                  |   |    |                     |                      |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation | \$<br>2,945,760 | \$               | - | \$ | 2,445,760           | \$<br>200,000        | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Carryforward Fund Balance              | \$<br>-         |                  | - |    | -                   | -                    | -                    | -                    | -                    |
| Total Sources                          | \$<br>2,945,760 | \$               | - | \$ | 2,445,760           | \$<br>200,000        | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| <u>Use (Expenses)</u>                  |                 |                  |   |    |                     |                      |                      |                      |                      |
| Property Acquisition                   |                 |                  |   |    |                     |                      |                      |                      |                      |
| Property Maintenance/Special Services  | \$<br>845,760   | \$               | - | \$ | 345,760             | \$<br>200,000        | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Miscellaneous Property Acquisition     | \$<br>2,100,000 |                  | - |    | 2,100,000           | -                    | -                    | -                    | -                    |
| Total Uses                             | \$<br>2,945,760 | \$               | - | \$ | 2,445,760           | \$<br>200,000        | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Surplus/(Deficit)                      | -               |                  | - |    | -                   | -                    | -                    | -                    | -                    |

#### Notes:



# Pompano Beach Community Redevelopment Agency Northwest District

### **Financing and Implementation Plan**

### Supporting Schedule - Consultants and Professional/Design Services Project Listing (1)

|  | Total           | ank Loan<br>eries 2019 | Proposed<br>FY 2019 | F  | Forecasted<br>FY 2020 | F  | orecasted<br>FY 2021 | orecasted<br>FY 2022 | orecasted<br>FY 2023 |
|--|-----------------|------------------------|---------------------|----|-----------------------|----|----------------------|----------------------|----------------------|
| Source (Revenue)                             |                 |                        |                     |    |                       |    |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation       | \$<br>1,856,000 | \$<br>-                | \$<br>395,000       | \$ | 365,100               | \$ | 365,200              | \$<br>365,300        | \$<br>365,400        |
| Total Sources                                | \$<br>1,856,000 | \$<br>-                | \$<br>395,000       | \$ | 365,100               | \$ | 365,200              | \$<br>365,300        | \$<br>365,400        |
| <u>Use (Expenses)</u>                        |                 |                        |                     |    |                       |    |                      |                      |                      |
| Consultants and Professional/Design Services |                 |                        |                     |    |                       |    |                      |                      |                      |
| Demolition Services                          | \$<br>80,000    | \$<br>-                | \$<br>40,000        | \$ | 10,000                | \$ | 10,000               | \$<br>10,000         | \$<br>10,000         |
| (2) Consultants                              | \$<br>1,750,000 | -                      | 350,000             |    | 350,000               |    | 350,000              | 350,000              | 350,000              |
| Professional Fees (Investment Advisor)       | \$<br>26,000    | -                      | 5,000               |    | 5,100                 |    | 5,200                | 5,300                | 5,400                |
| Total Uses                                   | \$<br>1,856,000 | \$<br>-                | \$<br>395,000       | \$ | 365,100               | \$ | 365,200              | \$<br>365,300        | \$<br>365,400        |
| Surplus/(Deficit)                            | -               | -                      | -                   |    | -                     |    | -                    | -                    | -                    |

Notes:

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Includes various costs related to redevelopment activities including: legal, community, and governmental relations; zoning, housing, and tax credits; financial and real estate analysis; consulting and professional services fees (e.g. design services fees); planning and permitting fees; construction design fees; etc.



### **Financing and Implementation Plan**

#### Supporting Schedule - Tax Increment Revenue Forecast (1),(2)

|  |          | Final        |     | Certified     |     | Forecasted    |     | Forecasted   |     | Forecasted   |     | Forecasted   |
|--|----------|--------------|-----|---------------|-----|---------------|-----|--------------|-----|--------------|-----|--------------|
|  |          | FY 2018      |     | FY 2019       |     | FY 2020       |     | FY 2021      |     | FY 2022      |     | FY 2023      |
| City of Romana Roach (Contributing Author                                  | i+       | v)           |     |               |     |               |     |              |     |              |     |              |
| City of Pompano Beach (Contributing Author<br>Actual Growth/Assumed Growth | JII      | <u>9.33%</u> |     | 9.93%         |     | 4.00%         |     | 2.00%        |     | 1.50%        |     | 1.50%        |
| Taxable Value  | \$       | 995,149,750  | \$´ | 1,093,955,910 | \$´ | 1,137,714,146 | \$1 | ,160,468,429 | \$1 | ,177,875,456 | \$1 | ,195,543,588 |
| Base Year Value  | Ψ        | 297,388,021  | Ŷ   | 297,388,021   | Ψ   | 297,388,021   | ψ.  | 297,388,021  | ψ.  | 297,388,021  | ψ.  | 297,388,021  |
| Tax Increment  | ¢        | 697,761,729  | ¢   | 796,567,889   | ¢   | 840,326,125   | ¢   | 863,080,408  | \$  |              | \$  |              |
| Millage Rate   | ψ        | 4.9865       | φ   | 5.1361        | φ   | 5.1361        | φ   | 5.1361       | φ   | 5.1361       | φ   | 5.1361       |
| 5  |          |              |     |               |     |               |     |              |     |              |     |              |
| Gross Incremental Revenue  | \$       | 3,479,389    | \$  | 4,091,252     | \$  | 4,315,999     | \$  | 4,432,867    | \$  | 4,522,272    | \$  | 4,613,017    |
| Statutory Reduction  |          | 0.95         |     | 0.95          |     | 0.95          |     | 0.95         |     | 0.95         |     | 0.95         |
| Budgetable Incremental Revenue   | \$       | 3,305,419    | \$  | 3,886,690     | \$  | 4,100,199     | \$  | 4,211,224    | \$  | 4,296,158    | \$  | 4,382,366    |
|  |          |              |     |               |     |               |     |              |     |              |     |              |
| North Broward Hospital District (Contributin                               | na       | Authority)   |     |               |     |               |     |              |     |              |     |              |
| Millage Rate   | - 21 /   | 1.2483       |     | 1.2483        |     | 1.2483        |     |              |     |              |     |              |
| Gross Incremental Revenue  |          | 871,016      |     | 994,356       |     | 1,048,979     |     |              |     |              |     |              |
| Statutory Reduction  |          | 0.95         |     | 0.95          |     | 0.95          |     |              |     |              |     |              |
| Productable in successful Decomposite                                      | -        | 007 105      | •   | 044.000       | •   | 000 500       |     |              |     |              |     |              |
| Budgetable Incremental Revenue   | \$       | 827,465      | \$  | 944,638       | \$  | 996,530       |     |              |     |              |     |              |
|  |          |              |     |               |     |               |     |              |     |              |     |              |
| Children's Services Council (Contributing A                                | uth      | nority)      |     |               |     |               |     |              |     |              |     |              |
| Millage Rate   |          | 0.4882       |     | 0.4882        |     | 0.4882        |     |              |     |              |     |              |
| Gross Incremental Revenue  |          | 340,647      |     | 388,884       |     | 410,247       |     |              |     |              |     |              |
| Statutory Reduction  |          | 0.95         |     | 0.95          |     | 0.95          |     |              |     |              |     |              |
| Budgetable Incremental Revenue   | \$       | 323,615      | \$  | 369,440       | \$  | 389,735       |     |              |     |              |     |              |
|  | <u> </u> |              | Ť   | ,             | Ŧ   | ,             |     |              |     |              |     |              |
|  |          |              |     |               |     |               |     |              |     |              |     |              |
| Broward County (Contributing Authority)                                    |          |              |     |               |     |               |     |              |     |              |     |              |
| Actual Growth/Assumed Growth   |          | 9.31%        |     | 9.93%         |     | 4.00%         |     |              |     |              |     |              |
| Taxable Value  | \$       | 995,285,200  | \$  | 1,094,100,500 | \$  | 1,137,864,520 |     |              |     |              |     |              |
| Base Year Value  |          | 297,388,021  |     | 297,388,021   |     | 297,388,021   |     |              |     |              |     |              |
| Tax Increment  | \$       | 697,897,179  | \$  | 796,712,479   | \$  | 840,476,499   |     |              |     |              |     |              |
| Millage Rate   |          | 5.4623       |     | 5.4623        |     | 5.4623        |     |              |     |              |     |              |
| Gross Incremental Revenue  | \$       | 3,812,124    | \$  | 4,351,883     | \$  | 4,590,935     |     |              |     |              |     |              |
| Statutory Reduction  | Ψ        | 0.95         | Ψ   | 4,331,003     | Ψ   | 4,390,933     |     |              |     |              |     |              |
|  | _        |              |     |               | _   |               |     |              |     |              |     |              |
| Budgetable Incremental Revenue   | \$       | 3,621,518    | \$  | 4,134,288     | \$  | 4,361,388     |     |              |     |              |     |              |
| Total Incremental Revenue  | \$       | 8,078,017    | \$  | 9,335,056     | \$  | 9,847,852     | \$  | 4,211,224    | \$  | 4,296,158    | \$  | 4,382,366    |

Notes:

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Assumes that North Broward Hospital District, Children's Services Council, and Broward County millage rates will remain at FY 2018 levels throughout the forecast period.



### Pompano Beach Community Redevelopment Agency Northwest District

### **Financing and Implementation Plan**

### Supporting Schedule - Miscellaneous Operating Expenditures (1)

|   | Proposed        |            | Forecasted | Forecasted | Forecasted | Forecasted |
|---|-----------------|------------|------------|------------|------------|------------|
|   | Total           | FY 2019    | FY 2020    | FY 2021    | FY 2022    | FY 2023    |
| Special Legal Fees                                    | \$<br>265,470   | \$ 50,000  | \$ 51,500  | \$ 53,050  | \$ 54,640  | \$ 56,280  |
| Accounting & Auditing                                 | \$<br>36,090    | 6,800      | 7,000      | 7,210      | 7,430      | 7,650      |
| Travel and Training                                   | \$<br>61,656    | 11,616     | 11,960     | 12,320     | 12,690     | 13,070     |
| Postage   | \$<br>5,300     | 1,000      | 1,030      | 1,060      | 1,090      | 1,120      |
| Water and Sewer                                       | \$<br>111,500   | 21,000     | 21,630     | 22,280     | 22,950     | 23,640     |
| Insurance Premiums                                    | \$<br>106,200   | 20,000     | 20,600     | 21,220     | 21,860     | 22,520     |
| Advertising   | \$<br>26,530    | 5,000      | 5,150      | 5,300      | 5,460      | 5,620      |
| Real Estate Taxes                                     | \$<br>252,210   | 47,500     | 48,930     | 50,400     | 51,910     | 53,470     |
| Credit Card Bank Fees                                 | \$<br>1,350     | 250        | 260        | 270        | 280        | 290        |
| Office Supplies                                       | \$<br>21,230    | 4,000      | 4,120      | 4,240      | 4,370      | 4,500      |
| Phone   | \$<br>4,607     | 867        | 890        | 920        | 950        | 980        |
| Minor Equipment                                       | \$<br>5,300     | 1,000      | 1,030      | 1,060      | 1,090      | 1,120      |
| Software Purchases                                    | \$<br>2,700     | 500        | 520        | 540        | 560        | 580        |
| Publications  | \$<br>2,700     | 500        | 520        | 540        | 560        | 580        |
| Internal Service Fund Charges (City of Pompano Beach) |                 |            |            |            |            |            |
| Central Services                                      | \$<br>228,049   | 42,949     | 44,240     | 45,570     | 46,940     | 48,350     |
| Central Stores  | \$<br>2,045     | 385        | 400        | 410        | 420        | 430        |
| Health Insurance Service                              | \$<br>498,050   | 93,810     | 96,620     | 99,520     | 102,510    | 105,590    |
| Risk Management                                       | \$<br>97,590    | 18,380     | 18,930     | 19,500     | 20,090     | 20,690     |
| Information Systems                                   | \$<br>51,745    | 9,745      | 10,040     | 10,340     | 10,650     | 10,970     |
| Total   | \$<br>1,780,322 | \$ 335,302 | \$ 345,370 | \$ 355,750 | \$ 366,450 | \$ 377,450 |

#### Notes:



# Pompano Beach Community Redevelopment Agency Northwest District Financing and Implementation Plan

#### **Fiscal Notes**

- Redevelopment Area Initiatives funded through Tax Increment Revenue Allocations are subject to variances in the actual tax increment values (i.e. vis-à-vis the forecasted tax increment values set forth herein) as well as budgetary constraints (i.e. essential items such as debt service have legal priority in tax increment funding).
- 2. Redevelopment Area Initiative funding sources may change based on market conditions and CRA priorities.
- 3. The Redevelopment Area Initiatives included in the Financing and Implementation Plan are funded through tax increment generated from the current tax base and forecasted new construction as well as from other revenue sources. Tax increment from development not contemplated herein will be available to supplement any deficiencies in the forecast and/or provide additional funding for redevelopment initiatives.
- 4. The following section provides a brief description of the Redevelopment Area Initiatives included in the Financing and Implementation Plan.

| Additional Safety/Security                                     | Additional services to address patrol and safety measures for the Downtown Pompano target area.  |
|--|--|
| Annie Gillis Park Plaza Improvements                           | Improvements to create an urban plaza in Annie Gillis Park.  |
| Approved Projects (Taxing Authorities<br>Interlocal Agreement) | Approved Projects are set forth in Exhibit 1 of the Taxing Authorities Interlocal Agreement.   |
| Business Attraction and Development                            | Tools to attract new businesses and retain existing businesses in the NW CRA District including development of the Innovation District.  |
| Business Attraction and Marketing                              | Marketing efforts to promote the revitalized target area of Downtown Pompano and other business or community sectors of the NW CRA District.   |
| Collier City Gateway Feature                                   | Neighborhood entry signage to Collier City.  |
| Community Garden   | Work associated with cultivation of vacant CRA parcel and operation for community garden.  |
| Consultants and Professional Fees                              | Professional services needed for exploration of various components of the NW CRA redevelopment initiatives mostly for target areas of Downtown Pompano, Collier City, and Hunters Manor. |
| CRA Building Maintenance                                       | Costs associated with maintenance of CRA leased/owned buildings.   |
| Culinary Arts Incubator  | Program to incubate and develop culinary pursuits and hospitality skills.  |
| Demolition Services  | Demolition services needed for CRA leased or owned properties in the NW CRA District.  |
| Downtown Pompano Above Ground<br>Improvements                  | Site improvement project in Downtown Pompano.  |
| Downtown Pompano Drainage                                      | Drainage improvement project in Downtown Pompano.  |
| Emergency Rehabilitation of Housing Stock                      | Supplement to Office of Housing emergency rehabilitation programs.   |
| Incentive Programs   | Six (6) incentive programs to address property renovations mostly in the target area of MLK Blvd and Old Town.   |
| Innovation District Co-Working/Maker<br>Incubator              | Program to provide co-working space to incubate new businesses and nurture a community of makers and innovators.   |
| Innovation District Drainage Design                            | Design/construction services for a creative drainage system in the Innovation District.  |
| Innovation District Construction                               | Capital improvement projects constructed in the Innovation District including, but not limited to, drainage, streetscape, etc.   |
| Job Training Events  | Various activities and events to promote job creation, job placement, apprenticeship, skill development and training in the NW CRA District.   |
| Job and Workforce Programs                                     | Various programs to promote economic viability, skill training, and apprenticeship in the NW CRA District.   |
| Miscellaneous Property Acquisition                             | Acquisition of retail, commercial, residential and vacant properties within Downtown Pompano target area.  |
| MLK Capital Project  | Container project on MLK to support community businesses or services in Downtown Pompano.  |
| Property Maintenance/Special Services                          | Maintenance services for CRA owned properties in the NW CRA District.  |
| Rentals & Leases   | Rental/lease expenses for multiple properties (including 11 NE 1st Street).  |
| Security   | Services to address patrol and safety measures for the Downtown Pompano target area.   |
| Tenant Improvements  | Capital improvements to CRA controlled buildings in Downtown Pompano for CRA tenants.  |
| 450 NW 27th Avenue   | Container project to support community businesses or services at 450 NW 27th Avenue.   |

CRA POMPANO BEACH

Exhibit A