

227 West Trade Street Suite 1400 Charlotte, NC 28202

Phone 704 • 373 • 1199 Fax 704 • 373 • 1113

November 20, 2019

The Honorable Mayor and City Commission City of Pompano Beach Post Office Drawer 1300 Pompano Beach, Florida 33061

Dear Ladies and Gentlemen:

Raftelis Financial Consultants, Inc. ("RFC") is pleased to provide this letter report to the City of Pompano Beach (City) to document the results of the rate study update prepared for the City's Utilities Department (Utility Department) for fiscal years (FY) 2020 through 2024. Two years ago, the utility rate and financial planning model (Model) developed for the City indicated the need for annual water, sewer, and reuse rate increases to ensure the financial sufficiency of the water, sewer, and reuse utilities. Annual rate adjustments of 4.25% for water and reuse and 3.00% for wastewater (as shown in Exhibit 1) for FY 2018 through FY 2022 were approved by the Commission and implemented beginning October 1, 2017. This letter addresses the projected revenue sufficiency of the water, wastewater, and reuse utilities at the adopted rates for FY 2019 - 2024 and the revenue sufficiency of the stormwater utility under the rate adjustments previously approved by the Commission (a 10-year plan for stormwater rate adjustments).

YEAR **FY 2018** FY 2019 **FY 2020 FY 2021** FY 2022 Water 4.25% 4.25% 4.25% 4.25% 4.25% 4.25% 4.25% 4.25% 4.25% 4.25% Reuse Wastewater 3.00% 3.00% 3.00% 3.00% 3.00%

Exhibit 1: Approved Water, Reuse, and Wastewater Rate Adjustments

Water, Reuse, and Wastewater Utilities Α.

To determine the sufficiency of revenues for the Utility Department, it is important to understand water use characteristics. The section below discusses historic and year-to-date water flow information. This data is also used to project future revenues and the revenue sufficiency over the next five years.

Water and Wastewater Flow

Raftelis annually reviews billable water and sewer flow to assist with projecting flows in future years. Billable water and wastewater for the most recent 12-month period (through May 30, 2019) was reviewed and compared to historical annual data, as well as the projections used in the rate model. Overall water consumption (from June 1, 2018 to May 30, 2019) was approximately 1.4% higher than the previous year. However, over the last 4 years, overall water use has declined by about 0.7% per

year. To be conservative, water use in future years is expected to be lower than the average over the last four years. Overall wastewater use for the same period was approximately 1.8% lower than the previous year. To be conservative, wastewater use in future years is expected to be lower than the average over the last four years.

Water and Wastewater Fund Revenue Sufficiency for FY 2019

RFC has updated the Model to reflect year-to-date water use and sewer flow results for FY 2019. In addition, year-to-date revenues and expenditures in FY 2019 (which are unaudited as of the date of this report) were obtained and compared to the projections in the Model. Last year it was anticipated that the Utility Department would experience a deficit of approximately \$5.6 million in FY 2019 as shown in Exhibit 2, which excludes funding the deep well project out of reserves. However, operating expenses and capital outlay increased approximately \$2.7 million due to a sewer spill that was caused when a contractor inadvertently ruptured a 42-inch force main in January of 2019. The City anticipates reimbursement from the contractor, as shown below. The net impact is a slight increase in the anticipated deficit.

Exhibit 2: Comparison of Projected and Year-to-Date Sufficiency for FY 2018

	Esti	mated Based on Y-T-D Data	Last Year's Projections	Variance	Reason for Variance
		FY 2019	FY 2019		
Revenues from Rates	\$	43,432,142	\$ 42,445,484	\$ 986,658	higher water/sewer flow
Other Revenues	\$	1,261,129	\$ 1,209,350	\$ 51,779	
	\$	44,693,271	\$ 43,654,834	\$ 1,038,437	
Operating Expenses	\$	39,675,768	\$ 38,347,556	\$ (1,328,212)	a portion is sewer spill caused by contractor
Capital Outlay	\$	2,897,490	\$ 1,554,504	\$ (1,342,986)	a portion is sewer spill caused by contractor
Debt Service	\$	4,112,044	\$ 4,992,577	\$ 880,533	proposed debt began later than anticipated
Rate Funded Capital	\$	6,445,156	\$ 4,322,000	\$ (2,123,156)	
	\$	53,130,458	\$ 49,216,637	\$ (3,913,821)	
Surplus/(Deficit)	\$	(8,437,187)	\$ (5,561,803)	\$ (2,875,384)	
Deep Well Project	\$	(7,700,000)	\$ (7,700,000)		
Sewer spill reimbursement	\$	2,700,000			
Impact on Reserve Funds	\$	(13,437,187)	\$ (13,261,803)		

Water and Wastewater Fund Revenue Sufficiency for FY 2020 – FY 2024

The Model was used to project the sufficiency of the approved rates for FY 2020 through FY 2024 (the forecast period). Water/wastewater flow was projected over the forecast period and this data is used to estimate projected revenues. Average historical water/sewer flow data over the past five years was used as a basis, which is slightly lower than the water/sewer flow experienced in FY 2019. The Model was then populated to include the Utility Department's operating budget for FY 2020. The operating budget for FY 2020 is in line with previous budgets, with the exception of the increase in wastewater treatment charges paid to Broward County. In August of 2019, Broward County notified its large users that it would be increasing its O&M treatment rate per 1,000 gallons by 4.3% and its

monthly debt service payment for each MGD of reserved capacity by 6.8% for FY 2020. This increase is less than the increase implemented by Broward County for FY 2019, which was approximately 8.7% to the O&M treatment rate and 54% to the monthly debt service payment. The combined impact of the Broward County rate increases over this two-year period results in wastewater treatment costs that are approximately 38% higher in FY 2020 than they were in FY 2018.

The Model was populated to include the Utility Department's capital improvement plan (CIP) for FY 2020-FY 2024. As shown in Exhibit 3, the Utility Department's five-year CIP was \$27.1 million. However, the Utility Departments has identified several capital improvement projects (\$47.9 million) that are not currently reflected in the CIP because they are unfunded. The projects include electric rehabilitation of the water treatment plant, a new reservoir, filter rehabilitation, and a reuse tank and booster pump station. These projects have been included to determine the sufficiency of rates in future years. The unfunded projects will have to be funded through SRF loans, the debt of service of which has been projected over the forecast period. If SRF loans are not available, then the Utility Department may need to issue revenues bonds which carry higher interest rates.

Exhibit 3: Five-Year Expenditure Plan for Water, Reuse, and Wastewater (in millions)

5-Year CIP	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Total Funded	\$6.2	\$6.2	\$6.9	\$3.9	\$4.0	\$27.1
Projects						
Unfunded projects	\$13.3	\$8.2	\$10.3	\$14.4	\$1.8	\$47.9
Total Funded &	\$19.5	\$14.4	\$17.2	\$18.2	\$5.8	\$75.0
Unfunded						

Under the *existing* approved rate increases, the Utility Department is expected to have a deficit of approximately \$6.8 million in FY 2020 and future deficits (though declining) in each year of the forecast.

The Utility Department has set a target debt service coverage ratio of 1.50 on total debt service and a target debt service coverage ratio of 2.0 on revenue bond debt, which means revenues from rates must be sufficient to meet these targets. The Utility Department will be able to achieve these since debt service on *existing* revenue bonds decreases substantially in FY 2021 through FY 2023. However, the Utility Department will not be able to meet its internal target for uncommitted reserve funds of 35% of revenue requirements. (It should be noted the City recently revised the policy to reduce the target from 50% or revenue requirements to 35%. The policy was also revised to modify the years required to replenish reserves, should they drop below the target. The City must fund 25% of the shortfall in fund balance in each year, such that the target fund balance is achieved within four years). The projected uncommitted fund balance is estimated at \$16.2 million, which reflects having funded \$7.7 million in FY 2019 out of reserves for a deep well project. The projected deficits over the forecast

will reduce uncommitted reserve funds below the 35% target. It is recommended the Utility Department modify the rate adjustments previously approved in order to meet the cash needs of the utilities and to meet the target fund balance policies of the City. The proposed modifications to the rate adjustments are shown in Exhibit 4.

Water, sewer, and reuse rate increases were already approved through FY 2022, as explained previously and shown in Exhibit 1. The annual rate increases from FY 2018 to FY 2022 were 4.25% for water and reuse and 3% for sewer. The rate increase for FY 2020 was recently implemented on October 1, 2019. However, the City will need higher rate adjustments to meet the Utility Department's increased operating costs resulting from the Broward County increase and to meet the City's fund balance policy. Exhibit 4 shows the recommended rate adjustments. As shown, it is recommended that a second rate adjustment take place on January 1, 2020. Subsequent rate increases through FY 2022 will occur as anticipated on October 1st of each year.

Exhibit 4: Proposed Rate Adjustments

	Current	Proposed	Proposed	Proposed
YEAR	FY 2020 (Oct. 1, 2019)	FY 2020 (Jan. 1, 2020)	FY 2021 (Oct. 1, 2020)	FY 2022 (Oct. 1, 2021)
Rate Adjustment				
WATER	4.25%	6.00%	6.00%	4.25%
REUSE	4.25%	6.00%	6.00%	4.25%
WASTEWATER	3.00%	9.5%	9.5%	7.75%
Increase to Average Single- Family Customer Monthly Water/Sewer Bill	\$2.50 (3.6%)	\$5.64 (7.8%)	\$6.12 (7.9%)	\$5.11 (6.1%)

Customer Impacts and Comparison with Other Utilities

Under the proposed rates increases, the average residential single-family (SF) customer using 8,000 gallons experienced an increase in their combined water and sewer bill of \$2.50 or 3.6% on October 1, 2019. On January 1, 2020, the average residential single-family customer will experience an additional increase of \$5.08, or approximately 7%, in their combined water and sewer bill. Exhibits 5 and 6 show the comparison of monthly water and sewer bills for the average residential single-family customer using 8,000 gallons. As shown, the existing and proposed water and sewer bills through FY 2020 will continue to be among the lowest when compared to both local and regional utilities.

Exhibit 5: Local Bill Comparison for SF Residential Customers Using 8,000 gallons of water

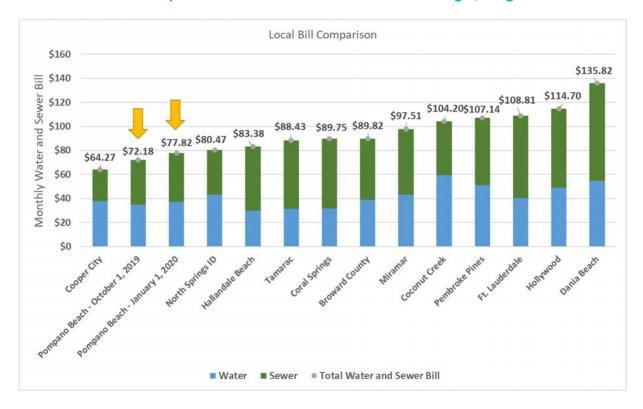
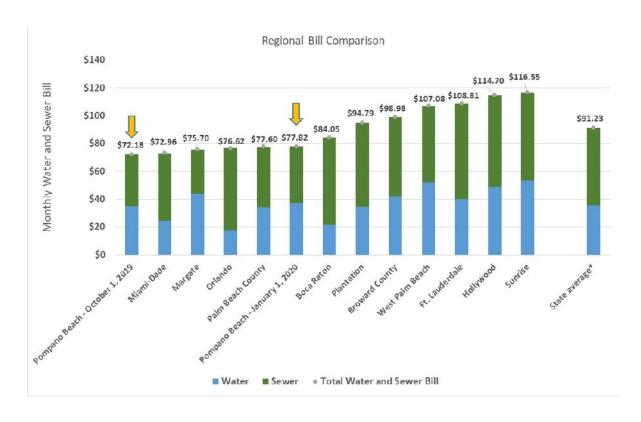


Exhibit 6: Regional Bill Comparison for SF Residential Customers Using 8,000 gallons of water



B. Stormwater Utility

The Utility Department contracted for the preparation of a Stormwater Master Plan which was completed in the first quarter of 2013. This study provided an updated capital improvement plan for stormwater projects which included approximately \$37.1 million in new capital investments. RFC developed a projection of annual stormwater rate adjustments necessary to fund the capital and operating expenses of the stormwater utility, as shown below, which were approved by the Commission on September 24, 2013.

YEAR 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 \$3.93 \$3.21 \$3.43 \$3.68 \$4.21 \$4.50 \$4.82 \$5.15 \$5.52 \$5.90 Rate per **ERU** % **6.8%** 7.3% **6.8%** 7.1% *6.9%* 7.1% **6.8%** 7.2% **6.9%** change

Exhibit 7: Approved Stormwater Rate Increases

The Utility Department has historically used reserve funds to pay for capital projects but has obtained SRF loans for several recent projects. The capital improvement plan for the stormwater utility over the next five years totals \$12.7 million which is expected to be funded with additional SRF loans. The stormwater fund's uncommitted fund balance (Fund 425) is currently approximately \$3 million. The City's internal reserve fund target of 35% of revenue requirements equates to a fund balance of approximately \$1.2 million. Based on the current level of capital expenditures identified in the stormwater CIP and current fund balances, the approved stormwater rate adjustments over the next several years may be sufficient to meet the revenue requirements of the Stormwater Utility. However, this rate forecast will need to be monitored since costs of construction and availability of SRF funding may change, as well as the identification of additional projects. In addition, the City will be undertaking an analysis to re-examine the basis of the stormwater fee (which is based on the average impervious area of single-family residential properties located within the City). Any one of these factors could impact the current rate projections in future years.

RFC appreciates the opportunity to work with the City of Pompano Beach on this very important engagement. If you have any questions about the information presented above please contact me at (704) 373-1199.

Sincerely,

Elaine V. Conti Vice President

Raftelis Financial Consultants, Inc.

APPENDIX A – Schedules from Model

City of Pompano Beach, FL
Comprehensive Financial Planning Model
Revenue Sufficiency - Combined System

Revenue Sufficiency - Combined System						
	FY 2020	<u>!</u>	FY 2021	FY 2022	FY 2023	FY 2024
Combined System Combined Revenues	Forecast		Forecast	Forecast	Forecast	Forecast
User Charge Revenue						
3 · · · · · · · · · · · · · · · · · · ·	\$ 16,684		- , , -	19,627,577	\$ 19,630,413	\$ 19,633,250
Volume Charge	30,197	,507	33,088,365	 34,927,972	 34,927,972	 34,927,972
Subtotal: User Charge Revenue	\$ 46,882	,076 \$	51,552,472	\$ 54,555,548	\$ 54,558,385	\$ 54,561,222
Miscellaneous Revenue						
Offsets Other	\$ 1,261	,129 \$ -	1,261,129 -	\$ 1,261,129	\$ 1,261,129	\$ 1,261,129 -
	\$ 1,261	,129 \$	1,261,129	\$ 1,261,129	\$ 1,261,129	\$ 1,261,129
Total: Combined Revenues	\$ 48,143,	206 \$	52,813,601	\$ 55,816,678	\$ 55,819,514	\$ 55,822,351
Combined Revenue Requirements						
1 3 1	\$ 42,235			44,310,628	\$ 45,444,370	\$ 46,613,321
Existing Debt Service	4,097		1,057,505	1,057,505	1,057,505	-
Proposed Debt Service - SRF		,511	500,652	1,119,037	2,288,590	2,423,022
Rate Funded Capital Transfers	6,147	,000,	6,217,000 -	6,002,000	6,219,000	5,784,000 -
Combined Revenue Requirements	\$ 52,718,	357 \$	50,986,022	\$ 52,489,170	\$ 55,009,465	\$ 54,820,343
Revenue Surplus/(Deficit)	\$ (4,575,	151) \$	1,827,579	\$ 3,327,507	\$ 810,049	\$ 1,002,008
Total D/S Coverage (Incl. Admin Svc. Charge)	1.36		6.16	5.29	3.10	 3.80
Total D/S Coverage (Excl. Admin Svc. Charge)	2.71		10.00	8.09	4.96	6.42
Rev Bond D/S Coverage (Incl. Admin Svc. Charge)	1.44		9.08	10.88	9.81	
Rev Bond D/S Coverage (Excl. Admin Svc. Charge)	2.87		14.73	16.64	15.69	

City of Pompano Beach, FL 2019 Comprehensive Financial Planning & Rate Model Revenue Sufficiency - Water System

•	<u>FY 2020</u> Forecast			FY 2021 Forecast	FY 2022 Forecast			FY 2023 Forecast	FY 2024 Forecast
Water System		FUIECasi		FOIECast		rorecast		rorecast	ruiecasi
Water System Water Revenues									
User Charge Revenue									
Base Charge	\$	7,196,931	\$	7,774,858	\$	8,105,419	\$	8,105,419	\$ 8,105,419
Volume Charge		17,752,482		19,103,423		19,917,393		19,917,393	19,917,393
Subtotal: User Charge Revenue	\$	24,949,413	\$	26,878,281	\$	28,022,813	\$	28,022,812	\$ 28,022,812
Miscellaneous Revenue									
Offsets	\$	443,500	\$	443,500	\$	443,500	\$	443,500	\$ 443,500
Other		-		-		-		-	-
Subtotal: Miscellaneous Revenue	\$	443,500	\$	443,500	\$	443,500	\$	443,500	\$ 443,500
Total: Water Revenues	\$	25,392,913	\$	27,321,781	\$	28,466,313	\$	28,466,312	\$ 28,466,312
Water Revenue Requirements									
Operating Expenses	\$	20,020,171	\$	20,409,131	\$	20,805,755	\$	21,210,197	\$ 21,622,610
Existing Debt Service		2,811,924		1,057,505		1,057,505		1,057,505	-
Proposed Debt Service		-		-		618,385		1,787,938	1,787,938
Rate Funded Capital		3,903,000		3,328,000		2,938,000		3,788,000	3,353,000
Transfers		<u>-</u>		<u>-</u>		-		-	<u>-</u>
Reuse Subsidy/(Offset)		1,659,338		980,719		906,312		820,042	976,557
Total: Water Revenue Requirements	\$	28,394,432	\$	25,775,355	\$	26,325,957	\$	28,663,682	\$ 27,740,104
Revenue Surplus/(Deficit)	\$	(3,001,519)	\$	1,546,426	\$	2,140,356	\$	(197,369)	\$ 726,208
Total Debt Service Coverage		1.91		6.54		4.57		2.55	3.83
Recommended Rate Increases		6.00%		6.00%		4.25%		0.00%	0.00%

City of Pompano Beach, FL 2019 Comprehensive Financial Planning & Rate Model Revenue Sufficiency - Reuse Water System

Revenue Sumiliency - Reuse Water System	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
Reuse System Reuse Revenues	rorccust	rorccust	Torccust	rorccust	Torccust
User Charge Revenue Base Charge Volume Charge	\$ 307,520 1,418,411	\$ 349,106 1,532,966	\$ 379,946 1,600,753	\$ 382,783 1,600,753	\$ 385,620 1,600,753
Subtotal: User Charge Revenue	\$ 1,725,931	\$ 1,882,072	\$ 1,980,699	\$ 1,983,536	\$ 1,986,372
Miscellaneous Revenue Offsets Other	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Subtotal: Miscellaneous Revenue	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Total: Reuse Revenues	\$ 1,727,931	\$ 1,884,072	\$ 1,982,699	\$ 1,985,536	\$ 1,988,372
Reuse Revenue Requirements Operating Expenses Existing Debt Service	\$ 2,123,126 500,143	\$ 2,055,791	\$ 2,080,011	\$ 2,104,578	\$ 2,129,497
Proposed Debt Service Rate Funded Capital Transfers	764,000	- 809,000 -	809,000 -	- 701,000 -	134,431 701,000 -
Total: Reuse Revenue Requirements	\$ 3,387,269	\$ 2,864,791	\$ 2,889,011	\$ 2,805,578	\$ 2,964,929
Revenue Surplus/(Deficit) without Subsidy	\$ (1,659,338)	\$ (980,719)	\$ (906,312)	\$ (820,042)	\$ (976,557)
Subsidy from Water	\$ 1,659,338	\$ 980,719	\$ 906,312	\$ 820,042	\$ 976,557
Revenue Surplus/(Deficit) with Subsidy	\$ _	\$ -	\$ _	\$ -	\$ -
Total Debt Service Coverage	(0.79)	-	-	-	(1.05)
Subsidy as a % of Rev. Reqmt.s (max <=49%)	49.0%	34.2%	31.4%	29.2%	32.9%
Recommended Rate Increases	6.00%	6.00%	4.25%	0.00%	0.00%

City of Pompano Beach, FL 2019 Comprehensive Financial Planning & Rate Model Revenue Sufficiency - Wastewater System

		<u>FY 2020</u> Forecast		FY 2021 Forecast	FY 2022 Forecast			FY 2023 Forecast	FY 2024 Forecast
Wastewater System <u>Wastewater Revenues</u> User Charge Revenue									
Base Charge Volume Charge	\$	9,180,119 11,026,613	\$	10,340,143 12,451,976	\$	11,142,211 13,409,826	\$	11,142,211 13,409,826	\$ 11,142,211 13,409,826
Subtotal: User Charge Revenue	\$	20,206,732	\$	22,792,118	\$	24,552,037	\$	24,552,037	\$ 24,552,037
Miscellaneous Revenue Offsets Other	\$	815,629 -	\$	815,629 -	\$	815,629 -	\$	815,629 -	\$ 815,629 -
Subtotal: Miscellaneous Revenue	\$	815,629	\$	815,629	\$	815,629	\$	815,629	\$ 815,629
Total: Wastewater Revenues	\$	21,022,361	\$	23,607,748	\$	25,367,666	\$	25,367,666	\$ 25,367,666
Wastewater Revenue Requirements Operating Expenses Existing Debt Service Proposed Debt Service Rate Funded Capital Transfers	\$	20,091,811 785,671 238,511 1,480,000	\$	20,745,942 - 500,652 2,080,000	\$	21,424,862 - 500,652 2,255,000	\$	22,129,595 - 500,652 1,730,000 -	\$ 22,861,214 500,652 1,730,000
Total: Wastewater Revenue Requirements	\$	22,595,993	\$	23,326,595	\$	24,180,514	\$	24,360,248	\$ 25,091,866
Revenue Surplus/(Deficit)	\$	(1,573,632)	\$	281,153	\$	1,187,152	\$	1,007,418	\$ 275,800
Total Debt Service Coverage		0.91		5.72		7.88		6.47	5.01
Recommended Rate Increases		9.50%		9.50%		7.75%		0.00%	0.00%

City of Pompano Beach, FL 2019 Comprehensive Financial Planning & Rate Model Capital Improvement Program

			FY 2020		FY 2021		FY 2022 Forecast		FY 2023 Forecast		FY 2024 Forecast
Water CIP			Budget		Budget		ruiecasi		ruiecasi		roiecasi
WTP Maintenance	Trans. & Distr.	\$	450,000	\$	500,000	\$	500,000	\$	500,000	\$	500,000
Water Main Replacement Prog	Treatment		408,000		408,000			\$	408,000	\$	408,000
Well Maintenance Program	Treatment		695,000		130,000		240,000	\$	150,000	\$	150,000
Water Meter Replacement Program	Admin Support		300,000		300,000		300,000		300,000		300,000
Water treatment plant security	Admin Support		-		-		,		,		,
WTP Electrical System Rehab.	Treatment		-		800,000		9,200,000				
WTP Facility painting			400,000		222,222		.,,,				
Asset Management Dev. & Implem.	Trans. & Distr.		-		-						
Lime Softening Process Rehab.	Admin Support		1,000,000		-						
Hurricane Hardening for Water Plant Facilities	Treatment		-		1,790,000		1,490,000				
Concentrate Deep Well Re-Lining	Treatment		-		-						
Water treatment concentrate treatment study											
WTP Ammonia Feed System Rehab	Trans. & Distr.		-		-						
WTP Recarbonation Feed System Rehabilitation	Meters		-		-						
WTP Transfer Station Rehab	Treatment		-		-						
Saltwater Intrusion Project	Treatment		-		-						
Water Supply Plan Update 2018	Treatment		-		-						
Water Master Plan Update 2018	Admin Support		-		-						
Membrane Element Replacement	Treatment		-						200,000		200,000
Filter Level Control Modifications	Trans. & Distr.								,		,
Water Conservation Program	Trans. & Distr.		-		100,000						
Consumptive use 10 year permit											
Water treatment and reuse storage tank cleaning			100,000								115,000
Land purchases											
Section 108 Program (for old Pompano utilities replacemen	nt)										
Wellfield performance and relocation study									2,230,000		1,680,000
Deep Well Project - per Randy's email on June 6, 2018											
Filter Rehabilitation	Treatment		-		7,400,000						
New Reservoir	Trans. & Distr.		9,200,000								
WTP Gravity Thickner Rehab	Trans. & Distr.		550,000								
WTP Nanofiltration Plant Expansion & Process Improv	Treatment	_		_	100,000	_		_		_	
Total: Water CIP		\$	13,103,000	\$	11,528,000	\$	12,138,000	\$	3,788,000	\$	3,353,000
CIP Funding Sources - Water											
Grants											
Revenue Bonds											
SRF Loans			9,200,000		8,200,000		9,200,000				
Interfund Transfers from R&R			,,		-,,		,,				
Funded from reserves			-								
Working Capital Reserve											
Rate Funded Capital (PAYGO)			3,903,000		3,328,000		2,938,000		3,788,000		3,353,000
SRF Proceeds on Hand (FY 2017)											
Total Funding Sources - Water CIP		\$	13,103,000	\$	11,528,000	\$	12,138,000	\$	3,788,000	\$	3,353,000

Reuse CIP Reuse Distribution Expansion Reuse Treatment Plant Improvements Reuse Facility Painting Reuse Master Plan Update Annual Capital Outlay (After 2018)		<u>1</u>	306,000 250,000	FY 2021 306,000 275,000	Φ.	FY 2022 306,000 275,000	Φ.	FY 2023 306,000 275,000		FY 2024 306,000 275,000
Reuse Tank and Booster Station Plumber reuse connections inside-city Lighthouse Point Connection Costs			100,000 108,000	120,000 108,000	\$	2,000,000 120,000 108,000	\$	12,000,000 120,000		120,000
Total: Reuse CIP		\$	764,000	\$ 809,000	\$	2,809,000	\$	12,701,000	\$	701,000
CIP Funding Sources - Reuse Grants Revenue Bonds SRF Loans Interfund Transfers from R&R Working Capital Reserve Rate Funded Capital (PAYGO)			764,000	809,000		2,000,000		12,000,000		701,000
SRF Proceeds on Hand (FY 2017)			-	-		-	<u> </u>	-	_	-
Total Funding Sources - Reuse CIP Wastewater CIP Manhole Rehabilitation WW Collection Re-Lining Lift Station Rehabilitation Gravity Collection System Expansion Wastewater Force Main Assessment Force Main Replacement Project Wastewater Lyons Park Neighborhood Wastewater Master Plan Update 2021 LBS Palm Club Sewer project - match Projects for unserved areas Annual Capital Outlay (After 2018)	CWSRF CWSRF	\$	764,000 80,000 700,000 400,000 - 150,000 - 150,000 200,000	80,000 900,000 600,000 175,000 150,000	\$	2,809,000 80,000 900,000 600,000 525,000 150,000	\$	12,701,000 80,000 900,000 600,000 150,000	\$	701,000 80,000 900,000 600,000
Total: Wastewater CIP		\$	5,580,000	\$ 2,080,000	\$	2,255,000	\$	1,730,000	\$	1,730,000
CIP Funding Sources - Wastewater Grants/other (special districts?) Revenue Bonds SRF Loans Interfund Transfers from R&R Working Capital Reserve Rate Funded Capital (PAYGO) SRF Proceeds on Hand (FY 2017)		\$	200,000 3,900,000 1,480,000	2,080,000		2,255,000		1,730,000		1,730,000
Total Funding Sources - Wastewater CIP		\$	5,580,000	\$ 2,080,000	\$	2,255,000	\$	1,730,000	\$	1,730,000

Comprehensive Financial Planning Model										
Fund Balances										
		FY 2020		FY 2021		FY 2022		FY 2023		FY 2024
		Forecast		Forecast		Forecast		Forecast		Forecast
Fund 412: Utility Operating Fund										
Beginning Fund Balance	\$	16,136,169	\$	11,561,018	\$	13,388,597	\$	16,716,104	\$	17,526,153
Rate Surplus/(Deficit)		(4,575,151)		1,827,579		3,327,507		810,049		1,002,008
Transfer from/(to) Fund 420 - R&R Fund		-		-				-		-
Budgeted Fund Transfers		-		-		-		-		-
Ending Balance	\$	11,561,018	\$	13,388,597	\$	16,716,104	\$	17,526,153	\$	18,528,161
Litting balance	Ψ	11,301,010	Ψ	13,300,377	Ψ	10,710,104	Ψ	17,320,133	Ψ	10,320,101
Target: 35% of O&M Expenses	\$	14,045,302	\$	14,782,288	\$	15,123,803	\$	15,508,720	\$	15,905,530
Target: 3370 or Oath Experises	Ψ	14,043,302	Ψ	14,702,200	Ψ	13,123,003	Ψ	13,300,720	Ψ	13,703,330
Rate Stabilization Fund										
Beginning Fund Balance	\$	1,261,470	\$	1,261,470	\$	1,261,470	\$	1,261,470	\$	1,261,470
Rate Funded Transfers - Water	<u> </u>		Ť	- 1,201,170	Ť	- ,201,170	Ŧ		Ť	.,201,176
Rate Funded Transfers - Wastewater				-		-		-		-
	-		-		_		_			
Ending Balance	\$	1,261,470	\$	1,261,470	\$	1,261,470	\$	1,261,470	\$	1,261,470
Working Capital Reserve Water/Wastewater										
Beginning Balance	\$	164,361	\$	164,361	\$	164,361	\$	164,361	\$	164,361
Rate Funded Transfers - Water		-		-		-		-		-
Rate Funded Transfers - Wastewater		-		-		-		-		-
Capital Projects										
Ending Balance	\$	164,361	\$	164,361	\$	164,361	\$	164,361	\$	164,361
		·								
Total Ending Balance for Fund 412	\$	12,986,849	\$	14,814,428	\$	18,141,935	\$	18,951,984	\$	19,953,992
Fund 420: Utility R&R Fund (Uncommitted)										
Beginning Fund Balance	\$	-	\$	-	\$	-	\$	-	\$	-
Grants		200,000		-		-		-		
Revenue Bonds		-		-		-		-		-
SRF Loans		13,100,000		8,200,000		11,200,000		12,000,000		
Rate Funded Capital		6,147,000		6,217,000		6,002,000		6,219,000		5,784,000
Used for Capital Projects										
Water		(13,103,000)		(11,528,000)		(12,138,000)		(3,788,000)		(3,353,000
Wastewater		(5,580,000)		(2,080,000)		(2,255,000)		(1,730,000)		(1,730,000
Reuse		(764,000)		(809,000)		(2,809,000)		(12,701,000)		(701,000
Total Ending Balance for Fund 420	\$	-	\$	-	\$	-	\$	-	\$	-
Total Ending Balance of All Funds	\$	12,986,849	\$	14,814,428	\$	18,141,935	\$	18,951,984	\$	19,953,992
Days Cash on Hand		112		125		149		152		156
Total target Balance (35% of Total Rev. Rqmts)	\$	18,688,337	\$	18,057,520	\$	18,658,872	\$	19,465,025	\$	19,551,082
Surplus/(Deficit) in Target Balance	\$	(5,701,488)		(3,243,092)		(516,936)		(513,041)		402,910

2015 Comprehensive Financial Planning	& Rate Model												
Historical Water and Wastewater Rates	FY 2019	FY	′ 2020	FY	2020	<u>FY</u>	<u> 2021</u>	FY	2022	FY	2023	<u>FY</u>	2024
		10/	1/2019	1/1	/2020								
Across the Board Increases													
Water	4.25%	4	.25%	6	.00%	6.00%		4.25%		0.00%		(0.0%
Wastewater	3.00%	3	3.00%	9	.50%	9	9.50%	7.	75%	0.	00%	(0.0%
	FY 2019	EV	′ 2020	FV	2020	ΕV	′ 2021	FV	2022	FV	2023	ΕV	2024
	Estimate	111	2020		timate		timate		imate		imate		timate
Water	Limate			LJ	umate	L3	timate	LSt	imate	LSt	imate	L3	umate
Volume Charge													
Single and Multi-Family Rate													
Block 1	\$ 2.44	\$	2.54	\$	2.69	\$	2.85	\$	2.97	\$	2.97	\$	2.97
Block 2	3.34		3.48	Ψ	3.69	_	3.91		4.08	Ψ	4.08	Ψ	4.08
Block 3	4.64		4.84		5.13		5.44		5.67		5.67		5.67
Bock 4	6.53		6.81		7.22		7.65		7.98		7.98		7.98
Commercial													
Block 1	\$ 2.44	\$	2.54	\$	2.69	\$	2.85	\$	2.97	\$	2.97	\$	2.97
Block 2	3.52		3.67		3.89		4.12		4.30		4.30		4.30
Irrigation Rate													
Block 1	\$ 3.74	\$	3.90	\$	4.13	\$	4.38	\$	4.57	\$	4.57	\$	4.57
Block 2	5.01		5.22		5.53		5.86		6.11		6.11		6.11
Block 3	6.77		7.06		7.48		7.93		8.27		8.27		8.27
Bock 4	9.04		9.42		9.99		10.59		11.04		11.04		11.04
Reuse Rate (for those connected to													
Block 1	\$ 0.67	-	0.70	\$	0.74	\$	0.78	\$	0.81	\$	0.81	\$	0.81
Block 2	\$ 1.30		1.36	\$	1.44	\$	1.53	\$	1.60	\$	1.60	\$	1.60
Block 3	\$ 1.94		2.02	\$	2.14	\$	2.27	\$	2.37	\$	2.37	\$	2.37
Lighthouse (Contract)	\$ 0.70	\$	0.73	\$	0.77	\$	0.82	\$	0.85	\$	0.85	\$	0.85
Reuse Rate (for those connected to	the sysetm AF	TER to	o July 201	2)									
Block 1	\$ 0.93		0.97	\$	1.03	\$	1.09	\$	1.14	\$	1.14	\$	1.14
Block 2	\$ 1.82		1.90	\$	2.01	\$	2.13	\$	2.22	\$	2.22	\$	2.22
Block 3	\$ 2.71	\$	2.83	\$	3.00	\$	3.18	\$	3.32	\$	3.32	\$	3.32

	FY 2019	FY 2020	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
	Estimate		Estimate	Estimate	Estimate	Estimate	Estimate	
Monthly Service Charges								
Single Family								
3/4"	\$ 14.00	\$ 14.60	\$ 15.48	\$ 16.41	\$ 17.11	\$ 17.11	\$ 17.1	
1"	18.19	18.96	20.10	21.31	22.22	22.22	22.2	
1 1/2"	25.65	26.74	28.34	30.04	31.32	31.32	31.3	
2"	36.36	37.91	40.18	42.59	44.40	44.40	44.4	
Multi-Family								
3/4"	\$ 9.63	\$ 10.04	\$ 10.64	\$ 11.28	\$ 11.76	\$ 11.76	\$ 11.	
1"	12.95	13.50	14.31	15.17	15.81	15.81	15.	
1 1/2"	15.49	16.15	17.12	18.15	18.92	18.92	18.	
2"	25.34	26.42	28.01	29.69	30.95	30.95	30.	
3"	97.08	101.21	107.28	113.72	118.55	118.55	118.	
4"	123.20	128.44	136.15	144.32	150.45	150.45	150.	
6"	185.26	193.13	204.72	217.00	226.22	226.22	226.	
8"	255.99	266.87	282.88	299.85	312.59	312.59	312.	
10"	388.04	404.53	428.80	454.53	473.85	473.85	473.	
Each additional unit	\$ 4.43	\$ 4.62	\$ 4.90	\$ 5.19	\$ 5.41	\$ 5.41	\$ 5.	
Irrigation		* 10.04	\$ 10.64	A 11 20	A 117/	¢ 11.7/	A 11	
3/4"	\$ 9.63	\$ 10.04		\$ 11.28	\$ 11.76	\$ 11.76	\$ 11.	
1"	12.95	13.50	14.31	15.17	15.81	15.81	15.	
1 1/2"	15.49	16.15	17.12	18.15	18.92	18.92	18.	
2"	25.34	26.42	28.01	29.69	30.95	30.95	30.	
3"	97.08	101.21	107.28	113.72	118.55	118.55	118.	
4"	123.20	128.44	136.15	144.32	150.45	150.45	150.	
6"	185.26	193.13	204.72	217.00	226.22	226.22	226.	
8"	255.99	266.87	282.88	299.85	312.59	312.59	312.	
10"	388.04	404.53	428.80	454.53	473.85	473.85	473.	
Commercial								
3/4"	\$ 15.99	\$ 16.67	\$ 17.67	\$ 18.73	\$ 19.53	\$ 19.53	\$ 19.	
1"	20.76	21.64	22.94	24.32	25.35	25.35	25.	
1 1/2"	29.26	30.50	32.33	34.27	35.73	35.73	35.	
2"	41.49	43.25	45.85	48.60	50.67	50.67	50.	
3"	159.64	166.42	176.41	186.99	194.94	194.94	194.	
4"	202.73	211.35				247.56	247.	
6"			224.03	237.47 357.11	247.56 372.29	372.29	372.	
8"	304.87	317.83	336.90	493.62	514.60			
10"	421.41	439.32	465.68			514.60 729.04	514.	
	597.03	622.40	659.74	699.32	729.04 \$ 10.09		729.	
Each additional unit	\$ 8.26	\$ 8.61	\$ 9.13	\$ 9.68	\$ 10.09	\$ 10.09	\$ 10.	
Reuse	Φ 0.50	. 0.00	h 0.41	.	d 10.00	A 10.00	A 42	
3/4"	\$ 8.52	\$ 8.88	\$ 9.41	\$ 9.97	\$ 10.39	\$ 10.39	\$ 10.	
1"	\$ 21.29	\$ 22.19		\$ 24.93	\$ 25.99	\$ 25.99	\$ 25.	
1 1/2"	\$ 42.59	\$ 44.40		\$ 49.88	\$ 52.00	\$ 52.00	\$ 52.	
2"	\$ 68.12	\$ 71.02		\$ 79.80	\$ 83.19	\$ 83.19	\$ 83.	
3"	\$ 127.74	\$ 133.17	\$ 141.16	\$ 149.63	\$ 155.99	\$ 155.99	\$ 155.	
4"	\$ 212.88	\$ 221.93	\$ 235.25	\$ 249.37	\$ 259.97	\$ 259.97	\$ 259.	
6"	\$ 425.76	\$ 443.85	\$ 470.48	\$ 498.71	\$ 519.91	\$ 519.91	\$ 519.	
8"	\$ 681.22	\$ 710.17		\$ 797.95	\$ 831.86	\$ 831.86	\$ 831.	
10"	\$ 851.52	\$ 887.71	\$ 940.97	\$ 997.43	\$ 1,039.82	\$ 1,039.82	\$ 1,039.	

City of Pompano Beach, FL								
2015 Comprehensive Financial Planning &	Rate Model							
Historical Water and Wastewater Rates	FY 2019	FY 2020	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
		10/1/2019	1/1/2020					
Across the Board Increases								
Water	4.25%	4.25%	6.00%	6.00%	4.25%	0.00%	0.0%	
Wastewater	3.00%	3.00%	9.50%	9.50%	7.75%	0.00%	0.0%	
	FY 2019	FY 2020	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
	Estimate	11 2020	Estimate	Estimate	Estimate	Estimate	Estimate	
Wastewater								
All Classes - volume charge	\$ 2.94	\$ 3.03	\$ 3.32	\$ 3.64	\$ 3.92	\$ 3.92	\$ 3.92	
Monthly Service Charge (10kgal Cap)								
Residential	\$ 12.64	\$ 13.02	\$ 14.26	\$ 15.61	\$ 16.82	\$ 16.82	\$ 16.82	
Multi-Family (Per Unit)	12.10	12.46	13.64	14.94	16.10	16.10	16.10	
Commercial (Per Unit)	13.85	14.27	15.13	16.57	17.85	17.85	17.85	
Lauderdale by the Sea:								
Monthly availability charge:	\$ 3,232.27	\$ 3,329.24	\$ 3,645.52	\$ 3,991.84	\$ 4,301.21	\$ 4,301.21	\$ 4,301.21	
Monthy O&M charge (per 1,000 gallo	2.42	2.49	2.73	2.99	3.22	3.22	3.22	
City of Fort Lauderdale & State Dpmt. (Of Transportat	ion:						
Availability charge (per 1,000 gallons	\$ 0.08	\$ 0.08	\$ 0.09	\$ 0.10	\$ 0.11	\$ 0.11	\$ 0.11	
Monthy T&T charge (per 1,000 gallo	2.42	2.49	2.73	2.99	3.22	3.22	3.22	
Outside City Differential								
All Users	1.25	1.25	1.25	1.25	1.25	1.25	1.25	
7 111 03013	1.20	1.20	1.20	1.25	1.20	1.20	1.20	

City	of Pompar	no Beach,	FL								
2015	5 Comprehe	nsive Finar	ncial Planning	g & Rate Model							
Cust	omer Impac	cts									
						Oct 1st	Jan. 1st				
					FY 2019	FY 2020	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Cus	tomer Clas	s - Combi	ned Water	& Wastewater							
	<u>kgal</u>	<u>meter</u>	<u>Units</u>								
Re	esidential										
	4	3/4"	n/a		\$ 48.16	\$ 49.90	\$ 53.78	\$ 57.98	\$ 61.49	\$ 61.49	\$ 61.49
			\$ Change			\$ 1.74	\$ 3.88	\$ 4.20	\$ 3.51	\$ 0.00	\$ 0.00
			% Change			3.61%	7.78%	7.81%	6.05%	0.00%	0.00%
	8	3/4"	n/a		69.68	72.18	77.82	83.94	89.05	89.05	89.05
						\$ 2.50	\$ 5.64	\$ 6.12	\$ 5.11	\$ 0.00	\$ 0.00
						3.59%	7.81%	7.86%	6.09%	0.00%	0.00%
	12	3/4"	n/a		87.12	90.28	97.22	104.74	110.99	110.99	110.99
						\$ 3.16	\$ 6.94	\$ 7.52	\$ 6.25	\$ 0.00	\$ 0.00
						3.63%	7.69%	7.74%	5.97%	0.00%	0.00%

City of Pompano Beach, FL Stormwater Rate Sufficiency Revenue Calculation	APPENDIX B -	- Stormwater			
Stormwater ERU Units APPROVED	FY 2020 Forecast 720,000	FY 2021 Forecast 720,000	FY 2022 Forecast 720,000	FY 2023 Forecast 720,000	FY 2024 Forecast 720,000
Stormwater Rate	\$ 4.82 7.11%	\$ 5.15 6.85%	\$ 5.52 7.18%	\$ 5.90 6.88%	\$ 6.90 16.95%
	7.11%	0.83%	7.1870	0.88%	10.93%
Stormwater Revenue Revenues from rates Interest Income	\$ 3,470,400 88,295	\$ 3,708,000 88,295	\$ 3,974,400 88,295	\$ 4,248,000 88,295	\$ 4,968,000 88,296
Total: Stormwater Revenue % Change	\$ 3,558,695	\$ 3,796,295	\$ 4,062,695	\$ 4,336,295	\$ 5,056,296
Stormwater Revenue Requirements O&M Expenses					
Personal Services	\$ 686,732	\$ 700,467	\$ 714,476	\$ 728,765	\$ 743,341
Admin. Service Charge Other Operating Expenses	485,797 734,568	495,513 749,259	505,423 764,245	515,532 779,529	525,842 795,120
Subtotal: O&M Expenses	\$ 1,907,097	\$ 1,945,239	\$ 1,984,144	\$ 2,023,827	\$ 2,064,303
Additional O&M Costs due to personnel	\$ 1,907,097	\$ 1,940,239	Ф 1,904,144	\$ 2,023,027	\$ 2,004,303
Capital Outlay	181,490	183,304	185,138	186,989	188,859
Pay-Go or Reserve Funds	843,528	1,016,918	1,727,161	1,991,515	251,000
Transfer to General Fund Project Admin fee reserve	215,111	217,262	219,435	221,629	223,845
Debt Service	-	_	_	_	-
Existing Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Revenue Bonds Projected SRF Loans	- 241 742	- 737,347	- 958,528	1 244 205	- 1,321,504
•	341,762			1,246,205	
Subtotal: Debt Service	\$ 341,762	\$ 737,347	\$ 958,528	\$ 1,246,205	\$ 1,321,504
Total: Stormwater Revenue Requirements % Change	\$ 3,488,988	\$ 4,100,071	\$ 5,074,405	\$ 5,670,164	\$ 4,049,511
Revenue Surplus/(Deficit)	\$ 69,707	\$ (303,776)	\$(1,011,710)	\$(1,333,869)	\$ 1,006,785
Total Debt Service Coverage Ratio: Coverage Ratio (including Admin Charg Coverage Ratio (excluding Admin Charg		2.51 3.18	2.17 2.70	1.86 2.27	2.26 2.66
Internal Coverage Ratio Target -SRF	1.5	5 1.5	1.5	1.5	1.5

Stormwater CIP		FY 2020		FY 2021		FY 2022		FY 2023	<u> </u>	FY 2024
Pompano Park Place & Andrews Avenue	\$	-	\$	-	\$	-	\$	-		
Northwest CRA - TOC (AKA future stormwater land)	\$	473,322	\$	487,522	\$	502,148	\$	517,212		
Lyons Park Neighborhood	\$	-	\$	-	\$	-	\$	-		
Avondale Neighborhood - SRF at 0 interest	\$	-	\$	-	\$	-	\$	-		
Esquire Lake Neighborhood										
Gateway Drive	\$	-	\$	-	\$	-	\$	-		
Kendall Lake Neighborhood	\$	-	\$	-	\$	-	\$	-		
US-1 & NE 14th Street Causeway	\$	-	\$	-	\$	-	\$	-		
NE 4th Street & NE 3rd Street	\$	-	\$	-	\$	-	\$	-		
Dixie Highway & McNab Road	\$	-	\$	-	\$	-	\$	-		
Bay Drive Neighborhood	\$	1,452,000	\$	-	\$	-	\$	-		
N Riverside Drive & NE 14th Street Causeway	\$	-	\$	-	\$	-	\$	-		
Atlantic Blvd & South Riverside Drive	\$	-	\$	-	\$	-	\$	-		
NE 27th Avenue & NE 16th Street			\$	1,316,443	\$	1,355,936	\$	-		
Powerline Road & NW 33rd Street	\$	259,503	\$	1,607,531			\$	-		
NW 22nd Court					\$	178,332	\$	1,120,256		
SE 28th Avenue South of Atlantic Boulevard	\$	-	\$	103,309	\$	634,652	\$	-		
NW 22nd Street	\$	59,703	\$	375,087	\$	-	\$	-		
NE 10th Street & Dixie Highway	\$	-	\$	-	\$	-	\$	320,000		
US-1 & SE 15th Street	\$	-	\$	-	\$	214,084	\$	-		
SE 9th Street	\$	-	\$	-	\$	68,406	\$	421,442		
NW 16th Lane	\$	-	\$	-	\$	78,540	\$	487,985		
NW 7th Terrace	\$	-	\$	-			\$	122,937		
SE 15th Avenue	\$	-	\$	-	\$	-	\$	70,939		
Stormwater Tideflex valves	\$	51,000	\$	51,000	\$	51,000	\$	51,000	\$	51,000
Additional stormwater project									\$	200,000
Total: Stormwater CIP	\$	2,295,528	\$	3,940,892	\$	3,083,097	\$	3,111,771	\$	251,000
CIP Funding Sources - Stormwater										
Grants (for Avondale)			Т							
Revenue Bonds										
SRF Loans - based on draw down sch. + Avondale										
SRF Loans - Esquire Lake Neighborhood		1,452,000		2,923,974		1,355,936		1,120,256		
Interfund Transfers from R&R		1,432,000		2,723,774		1,555,750		1,120,230		
Working Capital Reserve										
Rate Funded Capital (PAYGO)	L	843,528		1,016,918	_	1,727,161		1,991,515		251,000
·	\$		\$		<u>¢</u>	3,083,097	ф —	3,111,771	¢	251,000
Total Funding Sources - Stormwater CIP	5	2,295,528	Ф	3,940,892	Ф	3,063,097	Ф	3,111,771	Ф	251,000

5.7 0.121276596

City of Pompano Beach, FL Comprehensive Financial Planning Model Fund Balances

und balances		FY 2020 FY 2021 FY 2022 FY 2023					FY 2023	FY 2024		
Fund 425: Stormwater Fund		<u> </u>								
Beginning Balance		\$ 3,000,000) \$	3,069,707	\$	2,765,931	\$	1,754,221	\$	420,352
Stormwater Surplus/(Deficit)		69,707	1	(303,776)		(1,011,710)		(1,333,869)		1,006,785
SRF Loan Proceeds		1,452,000)	2,923,974		1,355,936		1,120,256		-
Rate Funded CIP Projects		843,528	3	1,016,918		1,727,161		1,991,515		251,000
CIP projects		(2,295,528	3)	(3,940,892)		(3,083,097)		(3,111,771)		(251,000)
Reserve funded CIP projects		-		-	_	-	_	-	_	-
Ending Balance		\$ 3,069,707	7 \$	2,765,931	\$	1,754,221	\$	420,352	\$	1,427,137
Target Fund Balance at 35%		\$ 1,221,146	\$	1,435,025	\$	1,776,042	\$	1,984,558	\$	1,417,329
Interest Earnings	0.50%	\$ 15,349) \$	13,830	\$	8,771	\$	2,102	\$	7,136
Applied to offset water/wastewater rates Applied towards water/wastewater CIP	100% 0%	\$ 15,349) \$ -	13,830	\$	8,771 -	\$	2,102	\$	7,136 -