ACTION AGENDA2020 – 2021

Mayor and City Commission



Pompano Beach, Florida February 2020



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Policy Agenda 2020 – 2021 Targets for Action City of Pompano Beach

TOP PRIORITY

Innovation District: Developer and Agreement
Homeless City Strategy and Actions
Entrance Beautification and Lighting Enhancements
Charter School Development
Commuter Rail Station: Downtown and LIVE!

LIVE! Pompano Beach Development City Website: Upgrade

HIGH PRIORITY

Trolley Plan for Intra-City Service Micro Mobility
Panhandling Ordinance
Community Cameras Policy and Program
Neighborhood Blight Reduction Action Plan
Cut-through Traffic Analysis and Direction Plan: Cresthaven
Water Reuse System: Expansion and Mandatory Hook Up

Management Agenda 2020 – 2021 Targets for Action City of Pompano Beach

TOP PRIORITY

G.O. Bond Projects: Implementation
The Backyard Old Town Pompano Beach
Building Permit Fee Study and Text Amendment
Street Lights Policy and Expansion Plan: Implementation
Pier Development P-3 Event Spaces
Oceanside Site Master Developer: Direction
City Management Compensation Policy: Direction and Funding
Building Customer Service Enhancements:
Performance Audit, Report and Direction

HIGH PRIORITY

CIP Projects (Non G.O. Bond): Projects and Funding Strategic Property Acquisition: Direction and Funding Surtax Funding for Pompano Beach Projects Crime Reduction Action Plan: Next Steps Grisham Properties: RFP

Marquis Apartments: Groundbreaking

11 NE 1st Street: Renovation and Tenant Attraction: Direction Bulk Solid Waste Pick Up

Management In Progress 2020 – 2021 City of Pompano Beach

- 1. McNab House: Relocation
- 2. Ride Share Provider: RFP, Route Selection, Decision Award Contract, Operation
- 3. Curb Appeal Annual Report
- 4. Litter Control Initiative: Litter Crew Public Container Expansion
- 5. 2nd Crime Analysis Position
- 6. Ride Share Ordinance: Adoption
- 7. Immobilization Program: Implementation
- 8. Golf Master Plan: Development
- 9. Green Market: Transfer to City
- 10. First Time Homebuyer Program (15)
- 11. Local Affordable Housing Revolving Loan Program
- 12. CDBG Revolving Loan Program (10)
- 13. Real Time Crime Center
- 14. Bounce House Policy
- 15. Alcohol Policy
- 16. Old Town Untapped Event: Transfer to City of Pompano
- 17. Integrated Ticketing System: Completion
- 18. Asbestos Abatement and Demolition (3) (CRA Owned Properties)
- 19. Teen Population Programming: Additional
- 20. Cultural Affairs Department Policies and Procedures
- 21. Code Compliance: Repeat Offenders: Prosecution through Courts (10); Foreclosures (30)
- 22. Volunteer Program: Usher Upgrade
- 23. Cultural Arts Program Expansion: All Venues
- 24. Golf Audubon Certification
- 25. Habitat for Humanity Homes Infill Housing (9) (Collier City)
- 26. Protect Safe Neighborhoods (Gun Safety Grant)
- 27. Business Attraction and Development: Report
- 28. Parcel "Y" Air Park Development: RFP, Award
- 29. Marine Industry Summit for NE Broward: Development

- 30. Airport Master Plan: Update (Commission Adoption)
- 31. Local Business Community Video
- 32. Talent Pipeline Management: Development
- 33. Citywide Job Fair
- 34. Economic Development Council: Participation and Initiatives
- 35. State Qualified Targeted Industry Tracking
- 36. Aviation Education and Workforce: Grants
- 37. Prosperity Broward/Broward Up
- 38. Tourism Video
- 39. Temporary Shared Parking Agreements with Private Sector: Development
- 40. Mobile Maps System Replacement
- 41. Water Supply Plan/Water Master Plan: Update
- 42. Planned Development Code: Revision
- 43. "Applicability Related" Amendments: Revision
- 44. 2020 Broward County West and East Wellfield Aerial Map
- 45. All Hazards Emergency Plan: Standardization across Departments
- 46. Reuse Master Plan: Update
- 47. Chapter 98 Ordinance: Update
- 48. Hillsboro Inlet Turbidity Evaluation: Funding, Design/Permit
- 49. GIS Arc GIS Online
- 50. Palm Aire Future Well Sites: Protection
- 51. City Sustainability/Sea Level Rise/Community Resiliency Plan Development
- 52. Broward Next Comprehensive Plan: Approval
- 53. Wastewater Force Main Assessment
- 54. Coral Highlands Remediation (3 Properties)
- 55. Wellfield Performance and Relocation Study
- 56. Gridics Zoning Map Digitalization: Implementation
- 57. Greenhouse Gas Inventory: Report
- 58. Strategic Plan: 2020 2025 2035: Update
- 59. Annual Internal Audit Report
- 60. CAAS on Site Visit: Preparation
- 61. Service Animals Training
- 62. Wellness Training Coach
- 63. Windows 7 Replacement
- 64. Federal and State Grants Audit
- 65. Marketing Department Cost Center
- 66. Public Safety Station Alerting System Replacement

- 67. 2020 Census: Complete Count
- 68. Stormwater Web Map Editing Application
- 69. Vendor Performance Tracking System: Development
- 70. Naviline ERP System: Upgrade
- 71. Smart Sheet Software Launch
- 72. Sterling Explorer Program: Assessment, Recommendation Implementation
- 73. Board/Committees Agenda Conversion
- 74. Contracts and Agreements Streamline
- 75. ICMA Certification in Performance Management Award: Submittal
- 76. Emergency Management GIS System Overhaul
- 77. Analytics Now Data Querying Software
- 78. Long-Term Debt Compliance: Review
- 70. Geo Cortex: Application for Utilities (3)
- 80. Urban Forestry Webpage
- 81. Building Inspection Webpage
- 82. ePlan Process: Upgrade
- 83. Fire Prevention Fees: Update
- 84. Click 2 Gov Online Payment Credit Card System Replacement
- 85. Mobile Field Work Orders Training
- 86. Performance Management Webpage: Overhaul
- 87. Citywide Renewal Manual: Completion
- 88. Comprehensive Emergency Operations Plan: Update
- 89. 36 Cellphones Replacement
- 90. Mail Chimp Accounts Consolidation
- 91. "Stop the Trash...TALK! Expansion
- 92. GIS Server
- 93. Fire Department Inventory System
- 94. Community Emergency Response Team Training Enhancement
- 95. Fire Life Safety Public Education Program: Expansion
- 96. Real Property Web Map Editing Application
- 97. City Fee Structure: Update
- 98. Fire Station 52 Land Acquisition (G.O. Bond)
- 99. Financial Literacy Program
- 100. Open Gov Project: Performance Measures and Dashboard Creation
- 101. Fire Accreditation: CFAI
- 102. Public Records Request Administrative Policy and Electronic Payment
- 103. Candidate Campaign Treasurer's Report: Electronic Filing

- 104. Change of Use Process: Overhaul
- 105. Printing/Mailing Outsource: Assessment
- 106. General Services Evaluation Survey
- 107. Internship Program
- 108. Yearly Progress Report: Funding; Place to Live; Place to Do Business; Place to Visit
- 109. Parks and Recreation Fees
- 110. Old Library Property Surplus
- 111. Permitting Process Improvements
- 112. "Where's My Inspector" Implementation
- 113. Voice and Internet Provider: AT&T Services
- 114. Fix Assets System to Version 2: Upgrade
- 115. Cultural Affairs Department Revenue Reconciliation
- 116. Internal Departmental Survey
- 117. Hazardous Material Emergency Response
- 118. Recovered Materials Haulers Registration Program: Implementation
- 119. RecTrac/WebTrac 3.1 Software Migration
- 120. Lobbyist Registration: Electronic Payment
- 121. Long-Term Tax Base Growth Model (based on Private Sector Development Projects)
- 122. Electronic Signature Policy
- 123. Parks and Recreation Web Map Editing Application
- 124. Family Reunification/Family Assistance Center Plan: Development
- 125. HTML5 Program for Intranet Use
- 126. Zoning Index Card File
- 127. Summer Youth Employment Program: New Horizon; Career Sources Broward
- 128. Electronic Onboarding Process: Revamp
- 129. Interactive Voice Response: Software/Customer Service Call Center
- 130. Customer Relationship Management (CRM): Plan; Implementation
- 131. Legistar: P&Z, AAC, DRC, ZBA
- 132. Utility Field Web Map Editing Application
- 133. Curb and Gutter GIS Database
- 134. Online Employee Performance Evaluation System
- 135. Business Tax Receipts Electronic Processing System
- 136. Sustainability Webpage
- 137. City Records Imaging: Direction and Funding
- 138. Container Update

- 139. Closest Unit Response Program: Implementation
- 140. Zoning Support Staff: Funding
- 141. Fire Webpage: Overhaul
- 142. Neighborhood Ambassador Program

Major Projects 2020 – 2021 City of Pompano Beach

▶ Major Projects 2020 – 2021

- 1. Fisher Family Pier: Opening
- 2. Park Restroom Improvements: Golf Course; Community Park; Kester Park
- 3. Lifeguard Stations (G.O. Bond)
- 4. Pool/Aquatic Center Pump House, Classroom/Rental Space: Construction
- 5. MLK Boulevard Streetscape (G.O. Bond): Groundbreaking, Construction
- 6. Annie Gillis Park Improvements: Groundbreaking, Construction
- 7. Municipal Cemetery Improvements: Fencing
- 8. All Inclusive Playground/Outdoor Fitness Equipment
- 9. Centennial Park Open Pavilion: Design, Construction
- 10. Palms Course Putting Green: Re-Grass
- 11. Palm Aire Community Main Entryway Beautification Sign
- 12. Senior Center: Design
- 13. Kester Park Baseball Fields Renovation Design
- 14. Amphitheater Project (G.O. Bond): Design, Construction
- 15. Minor Renovations: 731 MLK
- 16. Ocean Rescue Building (G.O. Bond)
- 17. State-of-the-Art Digital Arts and Media Center
- 18. McNab Park: Upgrade Design
- 19. Air Park Entrance Gate (Link to NE 10th Street) Projects
- 20. MLK Boulevard Reconstruction Project: Phase 3 (I-95 to Powerline)
- 21. Lucky Fish Tiki Bar
- 22. Alvin Retail
- 23. Burger Fi
- 24. Kilwins
- 25. Cannoli Kitchen
- 26. Hilton Hotel: Opening
- 27. R 3 Site Development
- 28. New Deep Well
- 29. Stormwater Design: North Riverside Drive and NE 14th Street Causeway; Atlantic Boulevard and South Riverside Drive; NE 27th Avenue and NE 16th Street

► Major Projects 2020 – 2021 (Continued)

- 30. Water Treatment Plant Electrical System Rehabilitation
- 31. Stormwater: SW 2nd Street Construction
- 32. Annual Reuse Water Main Project
- 33. Annual Wastewater Collection System: Pipeline
- 34. Annual Manhole Rehabilitation
- 35. Annual Street Re-Paving Projects
- 36. Annual Water Main Replacement
- 37. Annual Stormwater Tide Flex Valves
- 38. Annual Stormwater Pipelining
- 39. Annual Stormwater Cleaning: Atlantic and Dixie
- 40. Water Treatment Building Hardening: Construction
- 41. Dixie/Atlantic Improvements (G.O. Bond) Design
- 42. NW 3rd Avenue Streetscape (South of Copans Road)
- 43. Reuse Storage Tank: NE 3rd Avenue Land Acquisition
- 44. Stormwater Projects: US 1 NE 14th Street Causeway; NE 14th Street and NE 3rd Street; Dixie Highway/McNab Road; Bay Drive Neighborhood
- 45. Stormwater Gateway Drive: Design/Construction
- 46. Inter-Utility Water Connection Agreement: Fort Lauderdale; Broward County
- 47. Non-Sewer Area C: Design/Construction
- 48. Stormwater Kendall Lake Neighborhood: Construction
- 49. Water Treatment Plant: Transfer Station Rehabilitation; Soften Process Design
- 50. Reuse Distribution System Expansion: North at 14th Street Phase 1; Lighthouse Point
- 51. BSO Substation: Northwest: Design; Construction
- 52. CRA Office Relocation
- 53. Fire Stations: Design: Fire Station 114; Fire Station 61; Fire Station 52
- 54. Video Security at City Hall
- 55. Fire Administration/EOC Building: Design; Construction
- 56. Public Safety Building (G.O. Bond): Design; Construction
- 57. BSO Radio System Replacement (Broward County)

Action Outlines 2020 – 2021 City of Pompano Beach

PREFERRED PLACE TO LIVE

ACTION: HOMELESS	CITY STRATEGY AND ACTIONS	PRIORITY Policy – Top
<u>Key Issues</u>Desired Outcome(s)City Role	Activities/Milestones1. Receive report with recommendations for EDC Task Force	<u>Time</u> 9/20
City ActionsFunding	 Continue BSO Grant Program Overtime Report/Presentation 	9/20 10/20
	Responsibility: Assistant City Manager Brian I	Donovan

ACTION:	ENTRANCE BEAUTIFICATION AND	PRIORITY
	LIGHTING ENHANCEMENTS	Policy – Top
Key Issues	<u>Activities/Milestones</u>	<u>Time</u>
	 Decision: Entrance Way Sign Design Approval/Location 	3/20
	2. Procure signs	9/20
	3. Installation – Initiation	10/20
	Responsibility: Public Works Director Rob	McCaughan

ACTION: CHARTER	SCHOOL DEVELOPMENT	PRIORITY Policy – Top
 Key Issues Direction Financing Mechanism Principal Hiring Staff 	Activities/Milestones 1. School Board: Application 2. Prepare financing document 3. Decision: Financing Document 4. Decision: Charter Contract (City/School) 5. Finalize location 6. Decision: School Policies 7. Hire principal 8. Marketing Program 9. Recruitment/hiring 10. Complete improvements 11. Open School	Time 7/20 10/20 11/20 12/20 12/20 2/21 1/22 3/22 6/22 5/22 8/22

MICRO MOBILITY		Policy – High
<u>Key Issues</u>	Activities/Milestones	<u>Time</u>
 Provider Selection 	A. Phase 1 – Golf Carts	2 (2.0
 Award Contract 	1. Issue RFP	3/20
	2. Decision: Ranking Provider	6/20
	3. Finalize Contract	
	4. Decision: Award Contractor	9/20
	5. Service Operational	12/20
	B. Phase 2 – Trolley	
	[ON THE HORIZON]	

ACTION: PANHANDLING ORDINANCE

PRIORITY

Policy – High

Key Issues

Legal Framework

Ordinance Revision

Activities/Milestones

1. Review ordinance

2. Prepare report

3. Decision: Ordinance

<u>Time</u>

Completed

Completed

6/20

Responsibility: City Attorney Mark Berman

	MMUNITY CAMERAS POLICY AND PROGRAM	PRIORITY Policy – High
<u>Key Issues</u>	Activities/Milestones	<u>Time</u>
 Scope 	1. Define scope and determine cost –	10/20
Cost	consultant	
 Storage 	2. Hire consultant	3/21
Funding	3. Prepare report	9/21
MOU with Com	nmunity 4. Report: Community Cameras	10/21

Responsibility: Information Technologies Director Gene Zamoski

ACTION:	NEIGHBORHOOD BLIGHT REDUCTION	PRIORITY
	ACTION PLAN	Policy – High
Key Issues	Activities/Milestones	<u>Time</u>
	A. Adopt-a-Street Program Expansion	
	1. Review current contracts and streets	6/20
	2. Survey streets with GPS	7/20
	3. Create GIS maps – adopted streets	8/20
	4. Develop advertising for available streets	9/20
	5. Replace signs – existing organizations	9/20
	6. Replace signs – available streets	10/20
	7. Community outreach strategy and meetings	11/20
	B. "Stop the TrashTALK" Program	
	1. Develop City policy and program	Completed
	2. Develop protocols identifying violators	Completed
	3. Identify procession gathering photos	6/20
	4. Develop policy for customer service representative	7/20
	5. Create committee for rewards	7/20
	6. Have a committee meeting	8/20
	C. Cameras to Video Violators	
	1. Demonstrate units	Completed
	2. Evaluate pros/cons of units	6/20
	3. Develop program procedures	7/20
	4. Procure additional units (12)	7/20
	5. Install additional units	8/20
	Responsibility: Solid Waste Operations Manage	er
	Russ Ketchem	

ACTION:	G.O. BOND PROJECTS: IMPLEMENTATION	PRIORITY
		Mgmt – Top
Key Issues	Activities/Milestones	<u>Time</u>
	1. Guaranteed Maximum Price	By Project
	2. Groundbreaking	By Project

ACTION: THE BACKY BEACH	ARD OLD TOWN POMPANO	PRIORITY Mgmt – Top
 Key Issues Contract – Dates for Completion Restaurant Construction Restaurant Opening 	 Activities/Milestones Finalize Guaranteed Maximum Price for Contractor Groundbreaking for Construction Complete Construction Civic Plaza 	<u>Time</u> 10/20 4/21 4/21
	Responsibility: CRA Director Nguyen Tran	

ACTION:	STREET LIGHTS POLICY AND EXPANSION	PRIORITY
	PLAN: IMPLEMENTATION	Mgmt – Top
Key Issues	Activities/Milestones	<u>Time</u>
	1. FPL Costs: Infrastructure Upgrades and	8/20
	Street Lights	
	a. Highlands	8/21
	b. Cresthaven	6/21
	2. Decision: Contract	9/20
	Responsibility: Capital Improvements and Inn Director Horacio Danovich	ovation

ACTION:	PIER DEVELOPMENT P-3 EVENT SPACES	PRIORITY Mgmt – Top
<u>Key Issues</u> ■ Amendme	ents 1. Finalize amendment 2. Decision: Development Agreement – Amendment	<u>Time</u> 7/20 9/20
	Responsibility: Assistant City Manager Suzette S	Sibble

	ECTS (NON G.O. BOND): PROJECTS UNDING	PRIORITY Mgmt – High
<u>Key Issues</u>Capital ProjectsFunding Level	 Activities/Milestones Develop CIP (5 yrs) Workshop: CIP 2021 – 2026 Decision: CIP FY '21 Adoption Grand Opening – Charlotte Burrie Community Center 	<u>Time</u> 3/20 7/20 9/20 3/21
	Responsibility: City Engineer John Sfiropoulo	os

	GIC PROPERTY ACQUISITION: TION AND FUNDING	PRIORITY Mgmt – High
 Key Issues Parcels Funding Timing Chamber of Commerce Property 	Activities/Milestones A. East CRA 1. Complete acquisition parcels (5) 2. Decision: Chamber of Commerce	Time 4/20 9/20 12/20 9/21
	B. NW CRA 1. Continue purchase of properties – Innovation District C. Other	Ongoing
	Decision: Charter School – Purchase Contract Approval	12/20
	2. Close on property	3/21

ACTION:	SURTAX FUNDING FOR POMPANO BEACH PROJECTS	PRIORITY Mgmt – High
	TROJECTS	U U
Key Issues	Activities/Milestones	<u>Time</u>
	1. Oversight Board: Ranking	6/20
	2. County Board: Project Funding	7/20
	3. Report: Update	TBD
	Responsibility: Capital Improvements and In	nnovation
	Director Horacio Danovich	

ACTION:	CRIME REDUCTION ACTION PLAN: NEXT STEPS	PRIORITY Mgmt – High
<u>Key Issues</u>	Activities/Milestones	<u>Time</u>
	 Safe Neighborhood Grant Gun Violence: Initiated 	2/20
	2. Complete for CORE – Operational	3/20
	3. High Call Volume Area – Split Zone – Funded Position and Full Implementation	10/20
	4. Monthly Report	Ongoing
	Responsibility: BSO Major Wayne Adkins	

ACTION:	GRISHAM PROPERTIES: RFP	PRIORITY
		Mgmt – High
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Issue RFP	7/20
	2. Receive RPF responses	9/20
	3. Evaluate responses	10/20
	4. Board: Ranking Selection	11/20
	5. Negotiate Development Agreement	11/20
	6. Board: Development Agreement	12/20
	Responsibility: CRA Nguyen Tran	
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	

ACTION: BEACH FESTIVAL DEVELOPMENT: NEXT STEPS

PRIORITY

Mgmt – High

<u>Key Issues</u> <u>Activities/Milestones</u>

<u>Time</u>

[On the Horizon: 2021 – 2025]

Responsibility: Assistant City Manager Earl Bosworth

ACTION: 11 NE 1st STREET: RENOVATION AND TENANT ATTRACTION: DIRECTION

PRIORITY

Mgmt – High

Key Issues

Activities/Milestones

1. Hire architect

2. Complete architectural design

<u>Time</u>

9/20

1/21

Responsibility: CRA Nguyen Tran

► Man	agement in Progress 2020 – 2021		TIME
1.	McNab House: Relocation	CRA	Completed
2.	Ride Share Provider: RFP	Parking	7/20
	Route Selection		9/20
	Decision Award Contract		11/20
	Operation		2/21
3.	Curb Appeal Annual Report	Solid Waste	8/20
4.	Litter Control Initiative	Solid Waste	4/20
	a. Litter Crew		4/20
_	b. Public Container Expansion	DCO	8/20
5.	2 nd Crime Analysis Position	BSO	10/20
6.	Ride Share Ordinance: Adoption	Assistant	10/20
		City Manager	
7.	Immobilization Program: Implementation	Parking	10/20
8.	Golf Master Plan: Development	Golf	12/20
9.	Green Market: Transfer to City	CAD	10/20
). 10.	First Time Homebuyer Program (15)	OHUI	9/20
10. 11.		OHUI	9/20
11. 12.	Local Affordable Housing Revolving Loan Program		9/20
	CDBG Revolving Loan Program (10)	OHUI	
13.	Real Time Crime Center	BSO	10/20
14.	Bounce House Policy	P & R	10/20
15.	Alcohol Policy	P & R	10/20
16.	Old Town Untapped Event: Transfer to City of Pompano Beach	CAD	12/20
17.	Integrated Ticketing System: Completion	Assistant	12/20
		City	
		Manager	
18.	Asbestos Abatement and Demolition (3) (CRA Owned Properties)	CRA	12/20
19.	Teen Population Programming: Additional	P & R	12/20
20.	Cultural Arts Center Policies and Procedures	Internal	1/21
		Auditor	
21.	Code Compliance: Repeat Offenders	Development	
	a. Prosecution through Courts (10)	Services	1/21
	b. Foreclosures (30)		1/21
22.	Volunteer Program: Usher Upgrade	HR	1/21
23.	Cultural Center Program Expansion: Program a Month	CAD	9/21
24.	Golf Audubon Certification	Golf	2021

► Man	► Management in Progress 2020 – 2021			
25.	Habitat for Humanity Homes – Infill Housing (9) (Collier City)	CRA	12/22	
26.	Protect Safe Neighborhoods (Gun Safety Grant)	BSO	Ongoing	

Maj	or Projects 2020 – 2021		TIME
1.	Fisher Family Pier: Opening	Communications	7/20
2.	Park Restroom Improvements	P & R	
	a. Golf Course		4/20
	b. Community Park		4/20
	c. Kester Park		12/20
3.	Lifeguard Stations (G.O. Bond)	CIID	5/20
4.	Pool/Aquatic Center – Pump House, Classroom/Rental	Engineering	
	Space: Construction		5/20
5.	MLK Boulevard Streetscape (G.O. Bond):	CIID	
	Groundbreaking		6/20
	Construction		7/21
6.	Annie Gillis Park Improvements: Groundbreaking	P & R	9/20
	Construction		5/21
7.	Municipal Cemetery Improvements: Fencing	P & R	7/20
8.	All Inclusive Playground/Outdoor Fitness Equipment	Public Works	11/20
9.	Centennial Park Open Pavilion: Design	CIID	7/20
	Construction		7/21
10.	Palms Course Putting Green: Re-Grass	Golf	7/20
11.	Palm Aire Community Main Entryway Beautification	Public Works	12/20
	Sign		
12.	Senior Center: Design	CIID	9/20
13.	Kester Park Baseball Fields Renovation Design	P & R	9/20
14.	Amphitheater Project (G.O. Bond):	CIID	
	Design		6/20
	Construction		2/21
15.	Minor Renovations: 731 MLK	CRA	12/20
16.	Ocean Rescue Building (G.O. Bond)	CIID	9/21
17.	State-of-the-Art Digital Arts and Media Center	CAD	1/23
18.	McNab Park: Upgrade Design	CIID	12/23

PREFERRED PLACE TO DO BUSINESS

ACTION: INNOVATION AGREEMI	N DISTRICT: DEVELOPER AND ENT	PRIORITY Policy – Top
 Key Issues Vision Project Scope Development Agreement 	 Activities/Milestones Evaluate responses Board: Presentation Decision: Development Agreement 	<u>Time</u> 6/20 10/20 4/21
	Responsibility: CRA Director Nguyen Tran	

ACTION:	COMMUTER RAIL STATION: DOWNTOWN AND LIVE!	PRIORITY Policy – Top
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	A. LIVE! Station – Tri Rail	
	1. Secure grant	6/20
	2. Work on grant to finance station	Ongoing
	B. Downtown	
	1. Monitor progress	Ongoing
	Responsibility: City Manager Greg Harrison	

NORTH <u>Key Issues</u>	Activities/Milestones A. 44 NE 1 st Street	Policy <u>Time</u>
<u>Key Issues</u>	A. 44 NE 1 st Street	<u>1 ime</u>
	1 (fD	
	1. "Papamaqos" – Lease	7/20
	2. Groundbreaking	10/20
	B. 165 NE 1 st Street: Wood and Wire –	
	Construction	
	1. Permit	7/20
	2. Groundbreaking	10/20

Man	agement in Progress 2020 – 2021		TIME
1.	Business Attraction and Development: Report	ED	2/20
2.	Parcel "Y" Air Park Development: RFP	ED	5/20
	Award		10/20
3.	Marine Industry Summit for NE Broward:	ED	7/20
	Development		
4.	Airport Master Plan: Update (Commission Adoption)	ED	7/20
5.	Local Business Community Video	ED	12/20
6.	Talent Pipeline Management: Development	BWI	9/21
7.	Citywide Job Fair	BWI	2/21
8.	Economic Development Council: Participation and	ED	Ongoing
	Initiatives		
9.	State Qualified Targeted Industry Tracking	BWI	Ongoing
10.	Aviation Education and Workforce: Grants	BWI	Ongoing
11.	Prosperity Broward/Broward Up	BWI	Ongoing

► Majo	or Projects 2020 – 2021		TIME
1.	Air Park Entrance Gate (Link to NE 10th Street) Projects	OTH	10/20
2.	MLK Boulevard Reconstruction Project: Phase 3 (I-95 to Powerline)	ОТН	9/21

PREFERRED PLACE TO VISIT

ACTION:	LIVE! POMPAN	O BEACH DEVELOPMENT	PRIORITY
			Policy – Top
<u>Key Issues</u>		Activities/Milestones	<u>Time</u>
 Staffing 		1. Receive site plan	9/20
 Developr 	nent Plan	2. Amend Plan Development and Signage	1/21
• Signage		3. P&Z: Review	12/21
Signage	4	4. Decision: Plan Development and Signage	1/21
	_	Responsibility: Development Services Director	David Recor

ACTION:	TOURISM DEVELOPMENT STRATEGY	PRIORITY
		Policy
Key Issues	Activities/Milestones	<u>Time</u>
	1. Review current plan – closeout	7/20
	2. Retain consultant	7/20
	3. Conduct vision session	
	a. Tourism	10/20
	b. EDC	12/20
	4. Prepare draft plan	5/21
	Responsibility: Assistant City Manager Ear	·l Bosworth

ACTION:	CULTURAL ARTS MASTER PLAN AND	PRIORITY
	ADOPTION	Mgmt
Key Issues	<u>Activities/Milestones</u>	<u>Time</u>
	1. Finalize Plan	8/20
	2. Decision: Plan Adoption	9/20

► Management in Progress 2020 – 2021			TIME
1.	Tourism Video	M	8/20
2.	Temporary Shared Parking Agreements with Private Sector: Development	ACM	11/20

► Major Projects 2020 – 2021			TIME
1.	Lucky Fish Tiki Bar	CIID	12/20
2.	Alvin Retail	CIID	12/20
3.	Burger Fi	CIID	12/20
4.	Kilwins	CIID	12/20
5.	Cannoli Kitchen	CIID	12/20
6.	Hilton Hotel: Opening	CIID	4/21
7.	R 3 Site Development	CIID	3/22

SUPERIOR CAPACITY FOR GROWTH THROUGH QUALITY, SUSTAINABLE DEVELOPMENT

ACTION:	CUT-THROUGH TRAFFIC ANALYSIS AND	PRIORITY
	DIRECTION PLAN: CRESTHAVEN	Policy – High
Key Issues	Activities/Milestones	<u>Time</u>
	1. Public Outreach Meeting	8/20
	2. Workshop	2/21
	3. Development Action Plan	4/21
	Responsibility: Capital Improvements and In Director Horacio Danovich	novation

	SE SYSTEM: EXPANSION AND ORY HOOK UP	PRIORITY Policy – High
<u>Key Issues</u>Vendor	Activities/Milestones 1. Develop proposal – increase fund for	<u>Time</u> 7/20
Funding LevelHook Up OrdinaryMandatory Requirement	vendor 2. Workshop Budget 3. Decision: Budget FY '21 Funding 4. Revise ordinance	8/20 9/20
	5. Decision: Ordinance Revision	2/21 3/21
	Responsibility: Utilities Director Randy Brow	vn

	COMPREHENSIVE IMPROVEMENT IS AND PLAN WITH FUNDING	PRIORITY Policy
 Key Issues Seawall Condition Code Amendments Improvement Plan Costs Funding 	 Activities/Milestones Prepare code amendments Prepare budget proposal to fund improvement analysis Decision: Code Amendments Workshop: Budget FY '20 Decision: Budget FY '21 Funding for Comprehensive Improvement Analysis and Plan Complete analysis and plan Responsibility: City Engineer John Sfiropoulus 	Time 8/20 Completed 10/20 7/20 9/20

ACTION: OCEANSIDE DIRECTIO	SITE MASTER DEVELOPER: N	PRIORITY Mgmt – Top
 Key Issues Project Design Cost Developer Development Agreement City Funding Participation Hotel Development – P-3 	 Activities/Milestones Decision: RFP Ranking Negotiate development agreement Decision: Development Agreement Construct parking garage Complete private sector development Complete P-3 Hotel Development 	Time 6/20 11/20 12/20 6/22 12/23 12/23
	Responsibility: Assistant City Manager Suzer	tte Sibble

ACTION: MARQUIS APARTMENTS: GROUNDBREAKING

PRIORITY

Mgmt-High

Key Issues

Activities/Milestones

1. Plat – County Commission

2. Building Plans Dry Run

3. Plat Recordation

4. Civil Permit

5. Building Permit

6. Building TCO's

<u>Time</u>

Completed

Completed

Completed

Completed

Completed

2/21

Responsibility: Housing and Urban Improvement Director Miriam Carrillo

		ı	
Man	agement in Progress 2020 – 2021		TIME
1.	Mobile Maps System Replacement	Engineering	8/20
2.	Water Supply Plan/Water Master Plan: Update	Utilities	8/20
3.	Planned Development Code: Revision	Developmental Services	9/20
4.	"Applicability Related" Amendments: Revision	Developmental Services	9/20
5.	2020 Broward County West and East Wellfield Aerial Map	Engineering	9/20
6.	All Hazards Emergency Plan: Standardization across Departments	Emergency Management	10/20
7.	Reuse Master Plan: Update	Utilities	10/20
8.	Chapter 98 Ordinance: Update		1/21
9.	Hillsboro Inlet Turbidity Evaluation	Engineering	
	 Funding 		1/22
	 Design/Permit 		4/23
10.	GIS Arc GIS Online	Engineering	12/20
11.	Palm Aire Future Well Sites: Protection	Utilities	12/20
12.	City Sustainability/Sea Level Rise/Community Resiliency Plan Development	Developmental Services	12/20
13.	Broward Next Comprehensive Plan: Approval		12/20
14.	Wastewater Force Main Assessment	Utilities	1/21
15.	Coral Highlands Remediation (3 Properties)	RP	1/21
16.	Wellfield Performance and Relocation Study	Utilities	4/21
17.	Gridics – Zoning Map Digitalization: Implementation	DS	9/21
18.	Greenhouse Gas Inventory: Report	DS	9/21

► Maj	or Projects 2020 – 2021		TIME
1.	New Deep Well	Utilities	6/20
2.	Stormwater Design	Utilities	
	a. North Riverside Drive and NE 14 th Street		3/20
	Causeway		
	 b. Atlantic Boulevard and South Riverside Drive c. NE 27th Avenue and NE 16th Street 		Completed Completed
3.	Water Treatment Plant Electrical System Rehabilitation	Utilities	6/20
3. 4.	Stormwater: SW 2 nd Street Construction	Utilities	7/20 - 12/20
1 . 5.	Annual Reuse Water Main Project	Utilities	9/20
6.	Annual Wastewater Collection System: Pipeline	Utilities	9/20
7.	Annual Manhole Rehabilitation	Utilities	9/20
8.	Annual Street Re-paving Projects	Utilities	9/20
9.	Annual Water Main Replacement	Utilities	9/20
10.	Annual Stormwater Tide Flex Valves	Utilities	9/20
11.	Annual Stormwater Pipelining	Utilities	9/20
12.	Annual Stormwater Cleaning: Atlantic and Dixie	Utilities	9/20
13.	Water Treatment Building Hardening: Construction	Utilities	9/20
14.	Dixie/Atlantic Improvements (G.O. Bond) Design	CIID	9/20
15.	NW 3 rd Avenue Streetscape (South of Copans Road)	CIID	11/20
16.	Reuse Storage Tank: NE 3 rd Avenue Land Acquisition	Utilities	12/20
17.	Stormwater Projects	Utilities	
	a. US 1 NE 14 th Street Causeway		1/21
	b. NE 14 th Street and NE 3 rd Street		1/21
	c. Dixie Highway/McNab Roadd. Bay Drive Neighborhood		1/21 1/21
18.	d. Bay Drive Neighborhood Stormwater Gateway Drive: Design/Construction	Utilities	1/21
16. 19.	Inter-Utility Water Connection Agreement	Utilities	3/21
19.	a. Fort Lauderdale	Othlites	3/21
	b. Broward County		
20.	Non-Sewer Area C: Design/Construction	Utilities	6/21
21.	Stormwater Kendall Lake Neighborhood: Construction	Utilities	9/21
22.	Water Treatment Plant	Utilities	12/21
	a. Transfer Station Rehabilitation		
	b. Soften Process Design		
23.	Reuse Distribution System Expansion	Utilities	2021
	 a. North at 14th Street – Phase 1 b. Lighthouse Point 		2021 2023
	o. Lighthouse rount		2023

QUALITY AND AFFORDABLE CITY SERVICES

ACTION: CITY WEBS	ITE: UPGRADE	PRIORITY Policy – Top
 Key Issues User Friendly Staffing Resident Use Purpose of Website 	 Activities/Milestones Prepare budget request for staffing Workshop: Budget FY '21 Decision: Budget FY '21 Funding for Staff Complete Website update Report: Website Update 	<u>Time</u> 6/20 8/20 9/20 12/20 12/20
	Responsibility: Public Communications Directo Sandra King	r

ACTION: SOLID	WASTE COLLECTION	PRIORITY
COM	IPREHENSIVE REVIEW	Policy
Key Issues	Activities/Milestones	<u>Time</u>
 Services 	 Complete rate study 	6/20
• Fees	2. Review hauling and disposal	8/20
 City Role 	3. Report: Solid Waste Collection	9/20
	4. Decision: Direction	9/20
	Responsibility: Solid Waste Operations N	M anager
	Russ Ketchem	

ACTION:	9-1-1 COMMUNICATIONS SERVICES	PRIORITY Policy
77 7		,
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Review proposal – County Administration	10/20
	2. City Manager review	11/20
	3. Develop report	12/20
	4. Report: Update	1/21
	Responsibility: Fire Chief John Jurgle	

ACTION:	STATE LEGISLATIVE AGENDA AND ADVOCACY	PRIORITY Policy
	ADVOCACI	
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Develop list of legislative lobbyist	10/20
	2. Finalize City Manager's Office	10/20
	3. Submit with legislative lobbying	11/20
	Responsibility: Assistant City Manager Earl Bo	osworth

ACTION: SMART CITY	ACTION PLAN	PRIORITY Policy
 Key Issues Definition Scope Goals/Desired Outcomes City Role Data Guidelines Data Security Date Use 	 Activities/Milestones Re-connecting with provider – League of Cities Develop draft City plan Report Evaluate funding opportunities 	Time 10/20 12/20 1/21 6/21
	Responsibility: Capital Improvements and Inno Director Horacio Danovich	ovation

ACTION: BUILDING PERMIT FEE STUDY AND TEXT AMENDMENT

PRIORITY

Mgmt-Top

Key Issues

Activities/Milestones

<u>Time</u>

• Text Amendments

1. Decision: Text Amendment and Fee Study

6/20

• Building Fees

Responsibility: Development Services Director David Recor

ACTION:	CITY MANAGEMENT COMPENSATION
	POLICY: DIRECTION AND FUNDING

PRIORITY

Mgmt-Top

Key Issues

Activities/Milestones

<u>Time</u>

1. Review position compensation and market

8/20

2. Workshop: Budget FY '21

8/20

3. Decision: FY '21 Funding for Management

9/20

Compensation

Responsibility: Human Resources Director Eddie Beecher

ACTION: BUILDING CUSTOMER SERVICE ENHANCEMENTS: PERFORMANCE AUDIT, REPORT AND DIRECTION

PRIORITY

Mgmt-Top

Key IssuesCustomer Satisfaction

Activities/Milestones

1. Complete customer

<u>Time</u>

• Service Enhancements

Complete customer survey
 Prepare draft report

6/20 8/20

• Process Streamlining

Finalize report
 Presentation: Executive Summary

9/20 10/20

Responsibility: Development Services Director David Recor

ACTION: BULK SOLID WASTE PICK UP

PRIORITY

Mgmt-High

Key Issues

Activities/Milestones

1. Prepare report

Time 7/20

2. Report: Presentation

8/20

Responsibility: Solid Waste Operations Manager Russ Ketchem

ACTION: MUNICIPAL SERVICES COMPLEX MASTER PLAN

PRIORITY

Mgmt

Key Issues

Activities/Milestones

1. Receive plan
2. Discuss funding
3. City Manager: Direction

2. Discuss funding
3. City Manager: Direction

3. City Manager: Direction

Responsibility: Solid Waste Operations Manager Russ Ketchem

► Management in Progress 2020 – 2021		TIME	
1.	Strategic Plan: 2020 – 2025 – 2035: Update	City Manager	6/20
2.	Annual Internal Audit Report	IA	6/20
3.	CAAS on Site Visit: Preparation	Fire	TBD
4.	Service Animals Training	HR	6/20
5.	Wellness Training Coach	HR	6/20
6.	Windows 7 Replacement	IT	6/20
7.	Federal and State Grants Audit	IA	6/20
8.	Marketing Department Cost Center	M	6/20
9.	Public Safety Station Alerting System Replacement	Fire	7/20
10.	2020 Census: Complete Count	DS	7/20
11.	Stormwater Web Map Editing Application	Engineering	7/20
12.	Vendor Performance Tracking System: Development	GS	7/20

Man	agement in Progress 2020 – 2021 (Continued)		TIME
13.	Naviline ERP System: Upgrade	IT	7/20
14.	Smart Sheet Software Launch	M	7/20
15.	Sterling Explorer Program:	SP	
	a. Assessment		7/20
	b. Recommendation Implementation		1/21
16.	Board/Committees Agenda Conversion	CC	8/20
17.	Contracts and Agreements Streamline	CC	8/20
18.	ICMA Certification in Performance Management Award: Submittal	PM	8/20
19.	Emergency Management GIS System Overhaul	Engineering	8/20
20.	Analytics Now Data Querying Software	IT	8/20
21.	Long-Term Debt Compliance: Review	IA	8/20
22.	Geo Cortex: Application for Utilities (3)	Engineering	9/20
23.	Urban Forestry Webpage	DS	9/20
24.	Building Inspection Webpage	DS	9/20
25.	ePlan Process: Upgrade	DS	9/20
26.	Fire Prevention Fees: Update	Fire	9/20
27.	Click 2 Gov Online Payment Credit Card System Replacement	IT	9/20
28.	Mobile Field Work Orders Training	IT	9/20
29.	Performance Management Webpage: Overhaul	PM	9/20
30.	Citywide Renewal Manual: Completion	ВО	10/20
31.	Comprehensive Emergency Operations Plan: Update	Fire	10/20
32.	36 Cellphones Replacement	IT	10/20
33.	Mail Chimp Accounts Consolidation	M	10/20
34.	"Stop the TrashTALK! Expansion	SW	10/20
35.	GIS Server	Engineering	11/20
36.	Fire Department Inventory System	Fire	11/20
37.	Community Emergency Response Team Training Enhancement	Fire	11/20
38.	Fire Life Safety Public Education Program: Expansion	Fire	3/22
39.	Real Property Web Map Editing Application	Engineering	11/20
40.	City Fee Structure: Update	Finance	12/20
41.	Fire Station 52 Land Acquisition (G.O. Bond)	Real Property	12/20
42.	Financial Literacy Program	ВО	2021
43.	Open Gov Project: Performance Measures and Dashboard Creation	PM	2/21
44.	Fire Accreditation: CFAI	Fire	12/20

Man	agement in Progress 2020 – 2021 (Continued)		TIME
45.	Public Records Request Administrative Policy and Electronic Payment	CC	12/20
46.	Candidate Campaign Treasurer's Report: Electronic Filing	CC	12/20
47.	Change of Use Process: Overhaul	DS	12/20
48.	Printing/Mailing Outsource: Assessment	GS	12/20
49.	General Services Evaluation Survey	GS	12/20
50.	Internship Program	HR	12/20
51.	Yearly Progress Report: Funding a. Place to Liveb. Place to Do Businessc. Place to Visit	M	12/20
52.	Parks and Recreation Fees	P&R	12/20
53.	Old Library Property Surplus	RP	12/20
54.	Permitting Process Improvements	Development Services	1/21
55.	"Where's My Inspector" Implementation	Engineering	1/21
56.	Voice and Internet Provider: AT&T Services	IT	1/21
57.	Fix Assets System to Version 2: Upgrade	IT	1/21
58.	Cultural Affairs Department Revenue Reconciliation	IA	1/21
59.	Internal Departmental Survey	IA/BO	1/21
60.	Hazardous Material – Emergency Response	SW	1/21
61.	Recovered Materials Haulers Registration Program: Implementation	SW	1/21
62.	RecTrac/WebTrac 3.1 Software Migration	P&R	3/21
63.	Lobbyist Registration: Electronic Payment	CC	3/21
64.	Long-Term Tax Base Growth Model (Based on Private Sector Development Projects)	ВО	3/21
65.	Electronic Signature Policy	DS	3/21
66.	Parks and Recreation Web Map Editing Application	Engineering	3/21
67.	Family Reunification/Family Assistance Center Plan: Development	Fire	3/21
68.	HTML5 Program for Intranet Use	IT	3/21
69.	Zoning Index Card File	DS	4/21
70.	Summer Youth Employment Programs a. New Horizonb. Career Sources Broward	HR	5/21
71.	Electronic On Boarding Process: Revamp	HR	5/21

Man	agement in Progress 2020 – 2021 (Continued)		TIME
72.	Interactive Voice Response: Software/Customer Service Call Center	IT	6/21
73.	Customer Relationship Management (CRM) a. Plan b. Implementation		9/21
74.	Legistar: P&Z AAC DRC ZBA	DS	9/21
75.	Utility Field Web Map Editing Application	Engineering	9/21
76.	Curb and Gutter GIS Database	Engineering	9/21
77.	Online Employee Performance Evaluation System	HR	12/21
78.	Business Tax Receipts Electronic Processing System	DS	12/21
79.	Sustainability Webpage	DS	12/21
80.	City Records Imaging: Direction and Funding	CC	2022
81.	Container Update	SW	2023
82.	Closest Unit Response Program: Implementation	Fire	2021
83.	Zoning Support Staff: Funding	DS	9/21

► Major Projects 2020 – 2021			TIME
1.	BSO Substation: Northwest	CRA	
	a. Design		7/20 - 10/20
	b. Construction		12/21
2.	CRA Office Relocation	CRA	8/20
3.	Fire Stations: Design	Fire	
	a. Fire Station 114		9/20
	b. Fire Station 61		9/20
	c. Fire Station 52		1/21
4.	Video Security at City Hall	IT	10/20
5.	Fire Administration/EOC Building	CIID	
	a. Design		9/21
	b. Construction		9/23
6.	Public Safety Building (G.O. Bond)	CIID	
	a. Design		12/21
	b. Construction		9/24
7.	BSO Radio System Replacement (Broward County)	BSO	2022

GOAL 6

BUILDING CONFIDENCE IN CITY GOVERNMENT

ACTION:	CITY MARKETING PROGRAM EXPANSION	PRIORITY
		Policy
<u>Key Issues</u>	Activities/Milestones	<u>Time</u>
	1. Prepare report, investigate best practices	8/20
	2. Presentation: Report	9/20
	Responsibility: Marketing Director	
	Marilyn Oliva	

ACTION:	COMMUNITY SURVEY: COMPLETION AND	PRIORITY
	REPORT	Mgmt
Key Issues	<u>Activities/Milestones</u>	<u>Time</u>
	A. Resident Survey	
	1. Finalize questions	6/20
	2. Conduct survey	7/20
	3. Complete survey	9/20
	4. Report: Presentation	10/20
	B. Tourism/Business Survey	
	 Develop budget proposal 	8/20
	2. Workshop: Budget FY '21	8/20
	3. Decision: Budget FY '21 Funding for	9/20
	Tourism/Business Survey	
	Responsibility: Public Communications Directo	r
	Sandra King	

ACTION:	CITY ELECTRONIC MESSAGE BOARD	PRIORITY
		Mgmt
<u>Key Issues</u>	Activities/Milestones	<u>Time</u>
	A. Community Park	
	1. Complete permitting	7/20
	2. Complete construction	12/20
	B. Mitchell Moore Park	
	1. Complete permitting	7/20
	2. Complete construction	12/20
	C. Isle Location	
	1. Complete permitting	7/20
	Responsibility: Assistant City Manager Earl B	osworth

► Management in Progress 2020 – 2021		TIME
1.	Fire Webpage: Overhaul	10/20
2.	Neighborhood Ambassador Program	Ongoing

Policy Calendar 2020 – 2021 City of Pompano Beach

MAY 2020

- 1. Decision: Oceanside Site Developer RFP Ranking
- 2. Decision: Chamber of Commerce Purchase and Funding

JUNE 2020

- 1. Decision: Micro Mobility Phase 1 Golf Carts Provider Ranking
- 2. Decision: Building Fees and Text Amendments

JULY 2020

1. Decision: Sea Wall Ordinance Amendments

AUGUST 2020

- 1. Workshop: Budget FY '21
 - Water Reuse Vendor
 - Sea Wall Improvement Analysis and Plan
 - City Website Upgrade/Staffing
 - Tourism/Business Survey
- 2. Presentation: Bulk Solid Waste Report

SEPTEMBER 2020

- 1. Decision: Award Contract for Micro Mobility Phase 1 Golf Carts
- 2. Decision: Budget FY 2020 2021
- 3. Decision: CIP FY 2020 2021
- 4. Decision: Solid Waste Services and Fees Direction/Report on Solid Waste Collection
- 5. Presentation: City Marketing Report
- 6. Decision: FPL Street Lights Contract for Highlands and Cresthaven
- 7. Decision: Charter School Financing Documents
- 8. Decision: Cultural Arts Plan Update and Adoption
- 9. Decision: Pier Development P-3 Event Spaces Development Agreement Amendment
- 10. Report: Solid Waste Collection

OCTOBER 2020

- 1. Presentation: EDC Task Force Report on Homeless and City Strategy
- 2. Decision: Oceanside Site Development Agreement
- 3. Decision: Charter School Contract (with Broward County Schools)
- 4. Presentation: Building Customer Service Report

NOVEMBER 2020

1. Decision: Ride Share Provider and Routes

DECEMBER 2020

- 1. Decision: Charter School Policies
- 2. Report: Website Upgrade

JANUARY 2021

- 1. Decision: LIVE! Pompano Beach Plan Development and Signage
- 2. Report: 9-1-1 Communication Services
- 3. Report: Smart City Action Plan
- 4. Decision: Hillsboro Inlet Turbidity Evaluation Funding

FEBRUARY 2021

1. Workshop: Cut-Through Traffic Cresthaven Report

MARCH 2021

1. Decision: Water Reuse Ordinance Revision