# Pompano Beach Community Redevelopment Agency

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# East District Financing and Implementation Plan (2021-2025)



"Stimulating redevelopment activity in order to strengthen the economic base of the redevelopment area"



## **Financing and Implementation Plan**

**Summary Statement by Project** (1),(2)

		T-4-1	ا	Proposed	F	orecasted	orecasted Forecasted FY 2022 FY 2023		Forecasted			orecasted
Source (Poyonue)		Total		FY 2021		FY 2022		FY 2023		FY 2024		FY 2025
Source (Revenue)												
Carryforward												
Carryforward of Project Appropriations	\$	4,249,778	\$	4,249,778								
Total Estimated Carryforward Balances	\$	4,249,778	\$	4,249,778								
Revenues												
Tax Increment Revenue (TIR) Allocation												
City of Pompano Beach	\$	7,647,239	\$	1,703,822	\$	1,513,730	\$	1,448,148	\$	1,469,353	\$	1,512,186
Broward County	\$	8,107,769		1,806,429		1,604,889		1,535,358		1,557,840		1,603,253
North Broward Hospital District	\$	1,900,053		423,336		376,105		359,811		365,079		375,722
Subtotal - Tax Increment	\$	17,655,061	\$	3,933,587	\$	3,494,724	\$	3,343,317	\$	3,392,272	\$	3,491,161
Miscellaneous												
Building Rentals	\$	201,317	\$	100,494	\$	100,823	\$		\$	-	\$	_
Investment Earnings	\$	131,100		28,000		26,300		25,100		25,500		26,200
Total Forecasted Revenues	\$	17,987,478	\$	4,062,081	\$	3,621,847	\$	3,368,417	\$	3,417,772	\$	3,517,361
Total Sources	\$	22,237,256	\$	8,311,859	\$	3,621,847	\$	3,368,417	\$	3,417,772	\$	3,517,361
Use (Expenditures)												
Expenditures												
•												
Operations (2) Pediasted Personnal Allegation (City staff)	•	0.405.770	•	447.450	Φ.	440.040	Φ.	400.000	Φ.	444.000	Φ.	404.000
(3) Dedicated Personnel Allocation (City staff)	\$	2,165,779	\$	417,156	Ъ	413,918	\$	429,003	Ъ	444,693	\$	461,009
City Administrative Cost Allocation	\$	138,150		26,050		26,800		27,600		28,400		29,300
Miscellaneous Operating Expense	\$	1,230,932		238,782		238,900	_	243,690	_	251,010	_	258,550
Subtotal - Operations	\$	3,534,861	\$	681,988	\$	679,618	\$	700,293	\$	724,103	\$	748,859
Debt Service												
Series 2013A Bond (tax-exempt refunding of 2010A)	\$	3,529,489	\$	708,186	\$	705,177	\$	706,559	\$	707,245	\$	702,322
Series 2013B Bond (tax-exempt)	\$	1,961,704		391,012		396,007		390,654		390,040		393,991
(4) Oceanside Parking Garage (Construction/Debt Service)	\$	3,250,000		650,000		650,000		650,000		650,000		650,000
Subtotal - Debt Service	\$	8,741,193	\$	1,749,198	\$	1,751,184	\$	1,747,213	\$	1,747,285	\$	1,746,313
Redevelopment Area Investment												
Infrastructure, Streetscape and Parking	\$	3,425,673	\$	3,425,673	\$	-	\$	-	\$	-	\$	-
Redevelopment Initiatives, Marketing and Special Events	\$	1,275,000		275,000		250,000		250,000		250,000		250,000
Housing and Neighborhood Stabilization	\$	100,000		100,000		-		-		-		-
Property Acquisition/Development	\$	1,700,000		1,700,000		-		-		-		-
Consultants and Professional/Design Services	\$	1,776,000		355,000		355,100		355,200		355,300		355,400
Subtotal - Redevelopment Area Investment	\$	8,276,673	\$	5,855,673	\$	605,100	\$	605,200	\$	605,300	\$	605,400
<b>Total Forecasted Expenditures</b>	\$	20,552,727	\$	8,286,859	\$	3,035,902	\$	3,052,706	\$	3,076,688	\$	3,100,572

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#### **Financing and Implementation Plan**

**Summary Statement by Project (1),(2)** 

#### Reserve (5)

Redevelopment Project Contingency

**Total Forecasted Reserves** 

**Total Uses** 

Surplus/(Deficit)

Total	ı	Proposed FY 2021	F	orecasted FY 2022	F	orecasted FY 2023	F	orecasted FY 2024	F	orecasted FY 2025
\$ 1,684,529 1,684,529	\$	25,000 <b>25,000</b>	\$ <b>\$</b>	585,945 <b>585,945</b>	\$ <b>\$</b>	315,711 <b>315,711</b>	\$	341,084 <b>341,084</b>	\$ <b>\$</b>	416,789 <b>416,789</b>
\$ 22,237,256	\$	8,311,859	\$	3,621,847	\$	3,368,417	\$	3,417,772	\$	3,517,361
\$ -	\$		\$		\$		\$		\$	-

#### Notes:

- (1) Readers should refer to the Supporting Schedules for detailed information involving: tax increment revenue forecasts; miscellaneous operating expenditure forecasts; and Source & Use Statements for each Redevelopment Area Investment type that specifies the individual projects and associated funding sources.
- (2) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.
- (3) Includes partial/full funding for the following positions: Capital Improvements and Innovation Director; Administrative Coordinator; Real Property Manager; CRA Director; CRA Project Manager; CRA Project Coordinator; CRA Marketing Director; CRA Marketing Coordinator; Community Development Inspector; Part-Time staff (interns).
- (4) The City of Pompano Beach will obtain a loan to fund construction of the Oceanside Parking Garage public improvements. Said loan will be repaid by both the City and CRA. The City and the CRA recognize that the County tax increment contribution to the CRA will cease in 2031. As such, remaining debt service requirements will be funded by the City and/or CRA (utilizing the City's tax increment contribution).
- (5) Reserves are included to cover deficiencies in revenue collection/forecasting as well as to provide funding flexibility for redevelopment projects. Any unused funding will carry forward into the next fiscal year.



## **Financing and Implementation Plan**

Supporting Schedule - Infrastructure, Streetscape and Parking Project Listing (1)

	Total	l	Proposed FY 2021	Forecasted FY 2022		orecasted FY 2023	Forecasted FY 2024		Forecaste FY 2025	-
Source (Revenue)										
Tax Increment Revenue (TIR) Allocation	\$ 800,000	\$	800,000	\$ -	\$	-	\$	-	\$	-
Carryforward Fund Balance	\$ 2,625,673		2,625,673	-		-		-		-
Total Sources	\$ 3,425,673	\$	3,425,673	\$ -	\$	-	\$	-	\$	-
<u>Use (Expenses)</u>										
Infrastructure, Streetscape and Parking										
Public Parking and Capital Improvements	\$ 1,100,000	\$	1,100,000	\$ -	\$	-	\$	-	\$	-
Pier Street West Streetscape	\$ 720,952		720,952	-		-		-		-
McNab House & Gardens	\$ 1,604,721		1,604,721	-		-		-		-
Total Uses	\$ 3,425,673	\$	3,425,673	\$ -	\$	-	\$	-	\$	-
Surplus/(Deficit)			-	-		-		-		-
Noton										

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



#### **Financing and Implementation Plan**

Supporting Schedule - Redevelopment Initiatives, Marketing and Special Events Project Listing (1)

	Total	Proposed FY 2021	F	orecasted FY 2022	Forecasted FY 2023		Forecasted FY 2024		orecasted FY 2025
Source (Revenue)									
Tax Increment Revenue (TIR) Allocation	\$ 1,000,000	\$ -	\$	250,000	\$	250,000	\$	250,000	\$ 250,000
Carryforward Fund Balance	\$ 275,000	275,000		-		-		-	-
Total Sources	\$ 1,275,000	\$ 275,000	\$	250,000	\$	250,000	\$	250,000	\$ 250,000
Use (Expenses)									
Redevelopment Initiatives, Marketing and Special Events									
Incentive Programs	\$ 1,000,000	\$ 200,000	\$	200,000	\$	200,000	\$	200,000	\$ 200,000
Marketing and Special Events	\$ 275,000	75,000		50,000		50,000		50,000	50,000
Total Uses	\$ 1,275,000	\$ 275,000	\$	250,000	\$	250,000	\$	250,000	\$ 250,000
Surplus/(Deficit)		-				-		-	-
Notes									

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



## **Financing and Implementation Plan**

Supporting Schedule - Housing and Neighborhood Stabilization Project Listing (1)

	Total	roposed FY 2021	orecasted FY 2022	F	Forecasted FY 2023	ا	Forecasted FY 2024		Forecasted FY 2025
Source (Revenue)									
Tax Increment Revenue (TIR) Allocation	\$ -	\$ -	\$ -	\$	-	\$	-	9	-
Carryforward Fund Balance	\$ 100,000	100,000	-		-		-		-
Total Sources	\$ 100,000	\$ 100,000	\$ -	\$	-	\$	-	\$	-
<u>Use (Expenses)</u>									
Housing and Neighborhood Stabilization									
Security Services	\$ 100,000	\$ 100,000	\$ -	\$	-	\$	-	9	-
Total Uses	\$ 100,000	\$ 100,000	\$ -	\$	-	\$	-	\$	-
Surplus/(Deficit)	<u> </u>		-				-		-
Notes:									

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



#### **Financing and Implementation Plan**

Supporting Schedule - Property Acquisition Project Listing (1)

	Total		Proposed FY 2021		Forecasted FY 2022		Forecasted FY 2023		Forecasted FY 2024	Foreca FY 20	
Source (Revenue)											
Tax Increment Revenue (TIR) Allocation	\$	1,006,429	\$ 1,006,429	\$	-	\$	-	\$	-	\$	-
Carryforward Fund Balance	\$	693,571	693,571		-		-		-		-
Total Sources	\$	1,700,000	\$ 1,700,000	\$		\$		\$	-	\$	-
Use (Expenses)											
Property Acquisition/Development	\$	1,700,000	\$ 1,700,000	\$	-	\$	-	\$	-	\$	-
Total Uses	\$	1,700,000	\$ 1,700,000	\$	-	\$	-	\$	-	\$	-
Surplus/(Deficit)		-			-		-				

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



#### **Financing and Implementation Plan**

Supporting Schedule - Consultants and Professional/Design Services Project Listing (1)

				Proposed FY 2021		Forecasted FY 2022		Forecasted FY 2023		Forecasted FY 2024		recasted FY 2025
Source (Revenue)												
Tax Increment Revenue (TIR) Allocation	\$	1,421,000	\$	-	\$	355,100	\$	355,200	\$	355,300	\$	355,400
Carryforward Fund Balance	\$	355,000		355,000		-		-		-		-
Total Sources	\$	1,776,000	\$	355,000	\$	355,100	\$	355,200	\$	355,300	\$	355,400
Use (Expenses)												
Consultants and Professional/Design Services												
(2) Consultants	\$	1,750,000	\$	350,000	\$	350,000	\$	350,000	\$	350,000	\$	350,000
Professional Fees (Investment Advisor)	\$	26,000		5,000		5,100		5,200		5,300		5,400
Total Uses	\$	1,776,000	\$	355,000	\$	355,100	\$	355,200	\$	355,300	\$	355,400
Surplus/(Deficit)	Z			-				-		-		-

#### Notes:

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(2)</sup> Includes various costs related to redevelopment activities including: legal, community, and governmental relations; zoning, housing, and tax credits; financial and real estate analysis; consulting and professional services fees (e.g. design services fees); planning and permitting fees; construction design fees; etc.



## **Financing and Implementation Plan**

**Supporting Schedule - Tax Increment Revenue Forecast** (1),(2)

		Final		Certified	F	Forecasted	F	orecasted	F	orecasted	F	orecasted
		FY 2020		FY 2021		FY 2022		FY 2023		FY 2024		FY 2025
City of Pompano Beach (Contributing Authority)												
Actual Growth/Assumed Growth		9.66%		3.05%		-8.00%		-3.00%		1.00%		2.00%
Taxable Value	\$4	67,875,350	\$4	482,162,330	\$4	443,589,344	\$4	30,281,663	\$4	434,584,480	\$4	43,276,170
Base Year Value	1	36,427,940		136,427,940	•	136,427,940	1	36,427,940		136,427,940	1	36,427,940
Tax Increment	\$3	31,447,410	\$3	345,734,390	\$3	307,161,404	\$2	93,853,723	\$2	298,156,540	\$3	06,848,230
Millage Rate		5.1875		5.1875		5.1875		5.1875		5.1875		5.1875
Gross Incremental Revenue	\$	1,719,383	\$	1,793,497	\$	1,593,400	\$	1,524,366	\$	1,546,687	\$	1,591,775
Statutory Reduction		0.95		0.95		0.95		0.95		0.95		0.95
Budgetable Incremental Revenue	\$	1,633,414	\$	1,703,822	\$	1,513,730	\$	1,448,148	\$	1,469,353	\$	1,512,186
	Ė		Ė	, ,			_					
North Broward Hospital District (Contributing Au	<u>ıtho</u>											
Millage Rate		1.0324		1.2889		1.2889		1.2889		1.2889		1.2889
Gross Incremental Revenue		342,186		445,617		395,900		378,748		384,294		395,497
Statutory Reduction	_	0.95		0.95		0.95		0.95		0.95		0.95
Budgetable Incremental Revenue	\$	325,077	\$	423,336	\$	376,105	\$	359,811	\$	365,079	\$	375,722
Broward County (Contributing Authority) Actual Growth/Assumed Growth		9.66%		3.05%		-8.00%		-3.00%		1.00%		2.00%
Taxable Value	\$4	67,875,350	\$4	482,162,330	\$4	443,589,344	\$4	30,281,663	\$4	434,584,480	\$4	43,276,170
Base Year Value	1	36,427,940	/ •	136,427,940	1	136,427,940	1	36,427,940		136,427,940	1	36,427,940
Tax Increment	\$3	31,447,410	\$3	345,734,390	\$3	307,161,404	\$2	93,853,723	\$2	298,156,540	\$3	06,848,230
Millage Rate		5.4878		5.4999		5.4999		5.4999		5.4999		5.4999
Gross Incremental Revenue	\$	1,818,917	\$	1,901,505	\$	1,689,357	\$	1,616,166	\$	1,639,831	\$	1,687,635
Statutory Reduction		0.95		0.95		0.95		0.95		0.95		0.95
Budgetable Incremental Revenue	\$	1,727,971	\$	1,806,429	\$	1,604,889	\$	1,535,358	\$	1,557,840	\$	1,603,253
Total Incremental Revenue	\$	3,686,462	\$	3,933,587	\$	3,494,724	\$	3,343,317	\$	3,392,272	\$	3,491,161

#### Notes

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<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(2)</sup> Tax Increment calculations are based on the proposed millage rates for each contributing taxing authority as provided by the Broward County Property Appraisers Office and are forecasted to remain at these levels throughout the forecast period.



## **Financing and Implementation Plan**

**Supporting Schedule - Miscellaneous Operating Expenditures** (1)

		Proposed	F	Forecasted		Forecasted	F	orecasted	F	orecasted
	Total	FY 2021		FY 2022		FY 2023		FY 2024		FY 2025
Special Legal Fees	\$ 386,460	\$ 75,000	\$	75,000	\$	76,500	\$	78,800	\$	81,160
Accounting & Auditing	\$ 56,260	10,920		10,920		11,140		11,470		11,810
Travel and Training	\$ 41,210	8,000		8,000		8,160		8,400		8,650
Postage	\$ 1,310	250		250		260		270		280
Advertising	\$ 25,760	5,000		5,000		5,100		5,250		5,410
Real Estate Property Taxes	\$ 99,210	19,250		19,250		19,640		20,230		20,840
Office Supplies	\$ 15,450	3,000		3,000		3,060		3,150		3,240
Phone	\$ 2,214	434		430		440		450		460
Minor Equipment	\$ 12,890	2,500		2,500		2,550		2,630		2,710
Software Purchases	\$ 2,590	500		500		510		530		550
Publications	\$ 2,590	500		500		510		530		550
Rentals and Leases	\$ 51,540	10,000		10,000		10,200		10,510		10,830
Insurance Premiums	\$ 154,590	30,000		30,000		30,600		31,520		32,470
CRA Building Maintenance	\$ 103,050	20,000		20,000		20,400		21,010		21,640
Internal Service Fund Charges (City of Pompano Beach)										
Central Services	\$ 65,861	12,781		12,780		13,040		13,430		13,830
Central Stores	\$ 879	169		170		170		180		190
Health Insurance Service	\$ 177,296	34,406		34,410		35,100		36,150		37,230
Risk Management	\$ 10,723	2,053		2,090		2,130		2,190		2,260
Information Systems	\$ 21,049	4,019		4,100		4,180		4,310		4,440
Total	\$ 1,230,932	\$ 238,782	\$	238,900	\$	243,690	\$	251,010	\$	258,550

#### Notes:

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<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



## Pompano Beach Community Redevelopment Agency

#### **East District**

#### **Financing and Implementation Plan**

#### **Fiscal Notes**

- 1. Redevelopment Area Initiatives funded through Tax Increment Revenue Allocations are subject to variances in the actual tax increment values (i.e. vis-à-vis the forecasted tax increment values set forth herein) as well as budgetary constraints (i.e. essential items such as debt service have legal priority in tax increment funding).
- 2. Redevelopment Area Initiative funding sources may change based on market conditions and CRA priorities.
- 3. The Redevelopment Area Initiatives included in the Financing and Implementation Plan are funded through tax increment generated from the current tax base and forecasted new construction as well as from other revenue sources. Tax increment from development not contemplated herein will be available to supplement any deficiencies in the forecast and/or provide additional funding for redevelopment
- 4. The following section provides a brief description of the Redevelopment Area Initiatives included in the Financing and Implementation Plan.

Consultants and Professional Fees	Professional services needed for exploration of various components of the East CRA redevelopment initiatives; mostly for target areas of Atlantic Blvd, US1, A1A, Pompano Beach Blvd, ETOC, Parking areas, and Pier Lot.
CRA Building Maintenance	Costs associated with maintenance of CRA owned buildings.
Incentive Programs	Six (6) incentive programs to address property renovations mostly in the target areas of Atlantic Blvd, US1, and A1A.
Marketing and Special Events	Marketing efforts to promote the revitalized target areas (Beach, East Village, Pier Development, etc.).
McNab House & Gardens	Renovation of McNab Park and House to transform to restaurant use and gardens.
Pier Street West Streetscape	Streetscape improvement project for West Pier Street between A1A and the Intracoastal.
Property Acquisition/Development	Acquisition of properties where redevelopment is constrained and public infrastructure support for assembled parcels.
Public Parking and Capital Improvements	Upgrades to existing lots and acquisition of new parcels for the purpose of creating additional public parking opportunities and construction of other capital improvements in the East CRA District.
Security Services	Security Service providers will act as ambassadors of information for visitors, residents and merchants while also patrolling and providing safety measures for the East CRA District.

