Pompano Beach Community Redevelopment Agency Prepared by: Pompano Beach CRA 100 West Atlantic Boulevard 2<sup>nd</sup> Floor, Suite 276 Pompano Beach, FL 33060 www.pompanobeaccra.com

# East District Financing and Implementation Plan (2021-2025)



*"Stimulating redevelopment activity in order to strengthen the economic base of the redevelopment area"* 



### Financing and Implementation Plan

Summary Statement by Project (1),(2)

	T-4-1	Amended FY 2021			orecasted	F	orecasted	F	orecasted		Forecasted	
Source (Peyonue)	Total		FY 2021		FY 2022		FY 2023		FY 2024		FY 2025	
<u>Source (Revenue)</u>												
Carryforward												
Carryforward of Project Appropriations	\$ 4,249,778	\$	4,249,778									
Total Estimated Carryforward Balances	\$ 4,249,778	\$	4,249,778									
Revenues												
Tax Increment Revenue (TIR) Allocation												
City of Pompano Beach	\$ 7,698,538	\$	1,714,895	\$	1,523,916	\$	1,458,029	\$	1,479,332	\$	1,522,366	
Broward County	\$ 8,162,156		1,818,168		1,615,689		1,545,834		1,568,420		1,614,045	
North Broward Hospital District	\$ 1,702,063		379,145		336,921		322,354		327,064		336,579	
Subtotal - Tax Increment	\$ 17,562,757	\$	3,912,208	\$	3,476,526	\$	3,326,217	\$	3,374,816	\$	3,472,990	
Miscellaneous												
Building Rentals	\$ 201,317	\$	100,494	\$	100,823	\$	-	\$	-	\$		
Investment Earnings	\$ 130,600		28,000		26,100		25,000		25,400		26,100	
Total Forecasted Revenues	\$ 17,894,674	\$	4,040,702	\$	3,603,449	\$	3,351,217	\$	3,400,216	\$	3,499,090	
Total Sources	\$ 22,144,452	\$	8,290,480	\$	3,603,449	\$	3,351,217	\$	3,400,216	\$	3,499,090	
<u>Use (Expenditures)</u>												
Expenditures												
Operations												
(3) Dedicated Personnel Allocation (City staff)	\$ 2,165,779	\$	417,156	\$	413,918	\$	429,003	\$	444,693	\$	461,009	
City Administrative Cost Allocation	\$ 138,150		26,050		26,800		27,600		28,400		29,300	
Miscellaneous Operating Expense	\$ 1,230,932		238,782		238,900		243,690		251,010		258,550	
Subtotal - Operations	\$ 3,534,861	\$	681,988	\$	679,618	\$	700,293	\$	724,103	\$	748,859	
Debt Service												
Series 2013A Bond (tax-exempt refunding of 2010A)	\$ 3,529,489	\$	708,186	\$	705,177	\$	706,559	\$	707,245	\$	702,322	
Series 2013B Bond (tax-exempt)	\$ 1,961,704		391,012	•	396,007	•	390,654	Ť	390,040	+	393,991	
Subtotal - Debt Service	\$ 5,491,193	\$	1,099,198	\$	1,101,184	\$	1,097,213	\$	1,097,285	\$	1,096,313	
Redevelopment Area Investment												
Infrastructure, Streetscape and Parking	\$ 6 675 673	\$	4,075,673	\$	650,000	\$	650,000	\$	650,000	\$	650,000	
Redevelopment Initiatives, Marketing and Special Events	\$ 1,275,000	Ψ	275,000	Ψ	250,000	Ψ	250,000	Ψ	250,000	Ψ	250,000	
Housing and Neighborhood Stabilization	\$ 100,000		100,000		-		-		-			
Property Acquisition/Development	\$ 1,700,000		1,700,000		-		-		-		-	
Consultants and Professional/Design Services	\$ 1,776,000		355,000		355,100		355,200		355,300		355,400	
Subtotal - Redevelopment Area Investment	\$ 11,526,673	\$	6,505,673	\$	1,255,100	\$	1,255,200	\$	1,255,300	\$	1,255,400	
Total Forecasted Expenditures	\$ 20,552,727	\$	8,286,859	\$	3,035,902	\$	3,052,706	\$	3,076,688	\$	3.100.572	



#### **Financing and Implementation Plan**

#### Summary Statement by Project (1),(2)

		Amended		Forecasted		Forecasted		F	orecasted	F	orecasted
	Total		FY 2021		FY 2022		FY 2023		FY 2024		FY 2025
\$	1,591,725	\$	3,621	\$	567,547	\$	298,511	\$	323,528	\$	398,518
\$	1,591,725	\$	3,621	\$	567,547	\$	298,511	\$	323,528	\$	398,518
\$	22,144,452	\$	8,290,480	\$	3,603,449	\$	3,351,217	\$	3,400,216	\$	3,499,090
•		•								•	
\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	\$ \$ \$	\$ 1,591,725 \$ 1,591,725 \$ 22,144,452	Total     \$ 1,591,725   \$     \$ 1,591,725   \$	Total   FY 2021     \$ 1,591,725   \$ 3,621     \$ 1,591,725   \$ 3,621     \$ 1,591,725   \$ 3,621     \$ 22,144,452   \$ 8,290,480	Total   FY 2021     \$   1,591,725   \$   3,621   \$     \$   1,591,725   \$   3,621   \$     \$   1,591,725   \$   3,621   \$     \$   22,144,452   \$   8,290,480   \$	Total   FY 2021   FY 2022     \$ 1,591,725   \$ 3,621   \$ 567,547     \$ 1,591,725   \$ 3,621   \$ 567,547     \$ 22,144,452   \$ 8,290,480   \$ 3,603,449	Total   FY 2021   FY 2022     \$ 1,591,725   \$ 3,621   \$ 567,547   \$     \$ 1,591,725   \$ 3,621   \$ 567,547   \$     \$ 1,591,725   \$ 3,621   \$ 567,547   \$     \$ 22,144,452   \$ 8,290,480   \$ 3,603,449   \$	Total   FY 2021   FY 2022   FY 2023     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511     \$ 22,144,452   \$ 8,290,480   \$ 3,603,449   \$ 3,351,217	Total   FY 2021   FY 2022   FY 2023     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511   \$     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511   \$     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511   \$     \$ 22,144,452   \$ 8,290,480   \$ 3,603,449   \$ 3,351,217   \$	Total   FY 2021   FY 2022   FY 2023   FY 2024     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511   \$ 323,528     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511   \$ 323,528     \$ 1,591,725   \$ 3,621   \$ 567,547   \$ 298,511   \$ 323,528     \$ 22,144,452   \$ 8,290,480   \$ 3,603,449   \$ 3,351,217   \$ 3,400,216	Total FY 2021 FY 2022 FY 2023 FY 2024   \$ 1,591,725 \$ 3,621 \$ 567,547 \$ 298,511 \$ 323,528 \$   \$ 1,591,725 \$ 3,621 \$ 567,547 \$ 298,511 \$ 323,528 \$   \$ 1,591,725 \$ 3,621 \$ 567,547 \$ 298,511 \$ 323,528 \$   \$ 22,144,452 \$ 8,290,480 \$ 3,603,449 \$ 3,351,217 \$ 3,400,216 \$

#### Notes:

(1) Readers should refer to the Supporting Schedules for detailed information involving: tax increment revenue forecasts; miscellaneous operating expenditure forecasts; and Source & Use Statements for each Redevelopment Area Investment type that specifies the individual projects and associated funding sources.

(2) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(3) Includes partial/full funding for the following positions: Capital Improvements and Innovation Director; Administrative Coordinator; Real Property Manager; CRA Director; CRA Project Manager; CRA Project Coordinator; CRA Marketing Director; CRA Marketing Coordinator; Community Development Inspector; Part-Time staff (interns).

(4) Reserves are included to cover deficiencies in revenue collection/forecasting as well as to provide funding flexibility for redevelopment projects. Any unused funding will carry forward into the next fiscal year.



### **Financing and Implementation Plan**

#### Supporting Schedule - Infrastructure, Streetscape and Parking Project Listing (1)

	Total		Amended FY 2021		Forecasted FY 2022		Forecasted FY 2023		orecasted FY 2024	orecasted FY 2025
<u>Source (Revenue)</u>										
Tax Increment Revenue (TIR) Allocation	\$ 4,050,000	\$	1,450,000	\$	650,000	\$	650,000	\$	650,000	\$ 650,000
Carryforward Fund Balance	\$ 2,625,673		2,625,673		-		-		-	-
Total Sources	\$ 6,675,673	\$	4,075,673	\$	650,000	\$	650,000	\$	650,000	\$ 650,000
<u>Use (Expenses)</u>										
Infrastructure, Streetscape and Parking										
Public Parking and Capital Improvements	\$ 1,100,000	\$	1,100,000	\$	-	\$	-	\$	-	\$ -
Pier Street West Streetscape	\$ 720,952		720,952		-		-		-	-
(2) Oceanside Parking Garage (Interlocal Agreement)	\$ 3,250,000		650,000		650,000		650,000		650,000	650,000
McNab House & Gardens	\$ 1,604,721		1,604,721		-		-		-	-
Total Uses	\$ 6,675,673	\$	4,075,673	\$	650,000	\$	650,000	\$	650,000	\$ 650,000
Surplus/(Deficit)	-		-		-		-		-	-
Notes:										

#### Notes:

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Interlocal Agreement with the City of Pompano Beach formalizing the CRA's financial commitment towards the design/construction of the Oceanside Parking Garage. Specifically, the CRA's financial commitment to the City under this Interlocal represents an annual \$650,000 contribution coupled with the remittance of up to 50% of any new tax increment generated by the Oceanside Development (private sector improvements).



### **Financing and Implementation Plan**

#### Supporting Schedule - Redevelopment Initiatives, Marketing and Special Events Project Listing (1)

	Total	Amended FY 2021		Forecasted FY 2022		Forecasted FY 2023		orecasted FY 2024	orecasted FY 2025
Source (Revenue)									
Tax Increment Revenue (TIR) Allocation	\$ 1,000,000	\$ -	\$	250,000	\$	250,000	\$	250,000	\$ 250,000
Carryforward Fund Balance	\$ 275,000	275,000		-		-		-	-
Total Sources	\$ 1,275,000	\$ 275,000	\$	250,000	\$	250,000	\$	250,000	\$ 250,000
Use (Expenses)									
Redevelopment Initiatives, Marketing and Special Events									
Incentive Programs	\$ 1,000,000	\$ 200,000	\$	200,000	\$	200,000	\$	200,000	\$ 200,000
Marketing and Special Events	\$ 275,000	75,000		50,000		50,000		50,000	50,000
Total Uses	\$ 1,275,000	\$ 275,000	\$	250,000	\$	250,000	\$	250,000	\$ 250,000
Surplus/(Deficit)	-	-		-		-		-	-

#### Notes:



### **Financing and Implementation Plan**

Supporting Schedule - Housing and Neighborhood Stabilization Project Listing (1)

	Total		Amended FY 2021		Forecasted FY 2022		Forecasted FY 2023		Forecasted FY 2024		precasted FY 2025
Source (Revenue)											
Tax Increment Revenue (TIR) Allocation	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Carryforward Fund Balance	\$ 100,000		100,000		-		-		-		-
Total Sources	\$ 100,000	\$	100,000	\$	-	\$	-	\$	-	\$	-
Use (Expenses)											
Housing and Neighborhood Stabilization											
Security Services	\$ 100,000	\$	100,000	\$	-	\$	-	\$	-	\$	-
Total Uses	\$ 100,000	\$	100,000	\$	-	\$	-	\$	-	\$	-
Surplus/(Deficit)	-		-		-		-		-		-
No. Co. a											

Notes:



### Financing and Implementation Plan

Supporting Schedule - Property Acquisition Project Listing (1)

	Total	Amended FY 2021		Forecasted FY 2022		Forecasted FY 2023		Forecasted FY 2024		orecasted FY 2025
Source (Revenue)										
Tax Increment Revenue (TIR) Allocation	\$ 1,006,429	\$ 1,006,429	\$	-	\$	-	\$	- 5	\$	-
Carryforward Fund Balance	\$ 693,571	693,571		-		-		-		-
Total Sources	\$ 1,700,000	\$ 1,700,000	\$	-	\$	-	\$	ş -	\$	-
<u>Use (Expenses)</u>										
Property Acquisition/Development	\$ 1,700,000	\$ 1,700,000	\$	-	\$	-	\$	s -	\$	-
Total Uses	\$ 1,700,000	\$ 1,700,000	\$	-	\$	-	\$	5 -	\$	-
Surplus/(Deficit)	-	-		-		-		-		-

#### Notes:



### **Financing and Implementation Plan**

#### Supporting Schedule - Consultants and Professional/Design Services Project Listing (1)

	Total	Amended FY 2021		Forecasted FY 2022		Forecasted FY 2023		orecasted FY 2024	orecasted TY 2025
<u>Source (Revenue)</u>									
Tax Increment Revenue (TIR) Allocation	\$ 1,421,000	\$	-	\$	355,100	\$	355,200	\$ 355,300	\$ 355,400
Carryforward Fund Balance	\$ 355,000		355,000		-		-	-	-
Total Sources	\$ 1,776,000	\$	355,000	\$	355,100	\$	355,200	\$ 355,300	\$ 355,400
<u>Use (Expenses)</u>									
Consultants and Professional/Design Services									
(2) Consultants	\$ 1,750,000	\$	350,000	\$	350,000	\$	350,000	\$ 350,000	\$ 350,000
Professional Fees (Investment Advisor)	\$ 26,000		5,000		5,100		5,200	5,300	5,400
Total Uses	\$ 1,776,000	\$	355,000	\$	355,100	\$	355,200	\$ 355,300	\$ 355,400
Surplus/(Deficit)	-		-		-		-	-	-
Netes									

#### Notes:

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Includes various costs related to redevelopment activities including: legal, community, and governmental relations; zoning, housing, and tax credits; financial and real estate analysis; consulting and professional services fees (e.g. design services fees); planning and permitting fees; construction design fees; etc.



### **Financing and Implementation Plan**

Supporting Schedule - Tax Increment Revenue Forecast (1),(2)

	Final			Certified	F	orecasted	F	orecasted	F	orecasted	F	orecasted
		FY 2020		FY 2021		FY 2022		FY 2023		FY 2024		FY 2025
City of Pompone Posch (Contributing Authority)												
City of Pompano Beach (Contributing Authority) Actual Growth/Assumed Growth		9.66%		3.53%		-8.00%		-3.00%		1.00%		2.00%
Taxable Value	\$4	67,875,350	\$4	484,409,090	\$4	145,656,363	\$4	32,286,672	\$4	436,609,539	\$4	45,341,729
Base Year Value		36,427,940	<u> </u>	136,427,940	_	136,427,940	· ·	36,427,940		136,427,940	· ·	36,427,940
Tax Increment				347,981,150				95,858,732		· · ·		08,913,789
Millage Rate	φο	5.1875	φ	5.1875	φυ	5.1875	φz	5.1875	φ	5.1875	φ3	5.1875
		5.1075		0.1070		0.1070		5.1075		5.1075		
Gross Incremental Revenue	\$	1,719,383	\$		\$	1,604,122	\$		\$	1 1	\$	1,602,490
Statutory Reduction		0.95		0.95		0.95		0.95		0.95		0.95
Budgetable Incremental Revenue	\$	1,633,414	\$	1,714,895	\$	1,523,916	\$	1,458,029	\$	1,479,332	\$	1,522,366
North Broward Hospital District (Contributing Au	Jth	oritv)										
Millage Rate		1.0324		1.1469		1.1469		1.1469		1.1469		1.1469
Gross Incremental Revenue		342,186		399,100		354,654		339,320		344,278		354,293
Statutory Reduction		0.95		0.95		0.95		0.95		0.95		0.95
Budgetable Incremental Revenue	\$	325,077	\$	379,145	\$	336,921	\$	322,354	\$	327,064	\$	336,579
Broward County (Contributing Authority)												
Actual Growth/Assumed Growth		9.66%		3.53%		-8.00%		-3.00%		1.00%		2.00%
Taxable Value	\$4	67,875,350	\$4	484,409,090	\$4	145,656,363	\$4	32,286,672	\$4	436,609,539	\$4	45,341,729
Base Year Value	1	36,427,940		136,427,940	1	136,427,940	1	36,427,940		136,427,940	1	36,427,940
Tax Increment	\$3	31,447,410	\$3	347,981,150	\$3	309,228,423	\$2	95,858,732	\$3	300,181,599	\$3	08,913,789
Millage Rate		5.4878		5.4999		5.4999	•	5.4999		5.4999		5.4999
Gross Incremental Revenue	\$	1,818,917	\$	1,913,862	\$	1,700,725	\$	1,627,193	\$	1,650,969	\$	1,698,995
Statutory Reduction		0.95		0.95		0.95		0.95		0.95		0.95
Budgetable Incremental Revenue	\$	1,727,971	\$	1,818,168	\$	1,615,689	\$	1,545,834	\$	1,568,420	\$	1,614,045
Total Incremental Revenue	\$	3,686,462	\$	3,912,208	\$	3,476,526	\$	3,326,217	\$	3,374,816	\$	3,472,990
Notes:												

(1) Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

(2) Tax Increment calculations are based on the proposed millage rates for each contributing taxing authority as provided by the Broward County Property Appraisers Office and are forecasted to remain at these levels throughout the forecast period.



### **Financing and Implementation Plan**

#### Supporting Schedule - Miscellaneous Operating Expenditures (1)

		Amended		Forecasted	Forecasted	Forecasted	Fo	precasted
	Total	FY 2021		FY 2022	FY 2023	FY 2024		FY 2025
Special Legal Fees	\$ 386,460	\$ 75,000	\$	75,000	\$ 76,500	\$ 78,800	\$	81,160
Accounting & Auditing	\$ 56,260	10,920		10,920	11,140	11,470		11,810
Travel and Training	\$ 41,210	8,000		8,000	8,160	8,400		8,650
Postage	\$ 1,310	250		250	260	270		280
Advertising	\$ 25,760	5,000		5,000	5,100	5,250		5,410
Real Estate Property Taxes	\$ 99,210	19,250		19,250	19,640	20,230		20,840
Office Supplies	\$ 15,450	3,000		3,000	3,060	3,150		3,240
Phone	\$ 2,214	434		430	440	450		460
Minor Equipment	\$ 12,890	2,500		2,500	2,550	2,630		2,710
Software Purchases	\$ 2,590	500		500	510	530		550
Publications	\$ 2,590	500		500	510	530		550
Rentals and Leases	\$ 51,540	10,000		10,000	10,200	10,510		10,830
Insurance Premiums	\$ 154,590	30,000		30,000	30,600	31,520		32,470
CRA Building Maintenance	\$ 103,050	20,000		20,000	20,400	21,010		21,640
Internal Service Fund Charges (City of Pompano Beach)								
Central Services	\$ 65,861	12,781		12,780	13,040	13,430		13,830
Central Stores	\$ 879	169		170	170	180		190
Health Insurance Service	\$ 177,296	34,406		34,410	35,100	36,150		37,230
Risk Management	\$ 10,723	2,053		2,090	2,130	2,190		2,260
Information Systems	\$ 21,049	4,019		4,100	4,180	4,310		4,440
Total	\$ 1,230,932	\$ 238,782	\$	238,900	\$ 243,690	\$ 251,010	\$	258,550

#### Notes:



### Pompano Beach Community Redevelopment Agency East District Financing and Implementation Plan Fiscal Notes

- 1. Redevelopment Area Initiatives funded through Tax Increment Revenue Allocations are subject to variances in the actual tax increment values (i.e. vis-à-vis the forecasted tax increment values set forth herein) as well as budgetary constraints (i.e. essential items such as debt service have legal priority in tax increment funding).
- 2. Redevelopment Area Initiative funding sources may change based on market conditions and CRA priorities.
- 3. The Redevelopment Area Initiatives included in the Financing and Implementation Plan are funded through tax increment generated from the current tax base and forecasted new construction as well as from other revenue sources. Tax increment from development not contemplated herein will be available to supplement any deficiencies in the forecast and/or provide additional funding for redevelopment
- 4. The following section provides a brief description of the Redevelopment Area Initiatives included in the Financing and Implementation Plan.

Consultants and Professional Fees	Professional services needed for exploration of various components of the East CRA redevelopment initiatives; mostly for target areas of Atlantic Blvd, US1, A1A, Pompano Beach Blvd, ETOC, Parking areas, and Pier Lot.
CRA Building Maintenance	Costs associated with maintenance of CRA owned buildings.
Incentive Programs	Six (6) incentive programs to address property renovations mostly in the target areas of Atlantic Blvd, US1, and A1A.
Marketing and Special Events	Marketing efforts to promote the revitalized target areas (Beach, East Village, Pier Development, etc.).
McNab House & Gardens	Renovation of McNab Park and House to transform to restaurant use and gardens.
Pier Street West Streetscape	Streetscape improvement project for West Pier Street between A1A and the Intracoastal.
Property Acquisition/Development	Acquisition of properties where redevelopment is constrained and public infrastructure support for assembled parcels.
Public Parking and Capital Improvements	Upgrades to existing lots and acquisition of new parcels for the purpose of creating additional public parking opportunities and construction of other capital improvements in the East CRA District.
Security Services	Security Service providers will act as ambassadors of information for visitors, residents and merchants while also patrolling and providing safety measures for the East CRA District.

