## Pompano Beach Community Redevelopment Agency

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# Northwest District Financing and Implementation Plan (2022-2026)



"Stimulating redevelopment activity in order to strengthen the economic base of the redevelopment area"



### **Financing and Implementation Plan**

Summary Statement by Project (1),(2)

|  |                  | Bank Loan     | Proposed      | Forecasted   | Forecasted   | Forecasted   | F  | orecasted |
|--|------------------|---------------|---------------|--------------|--------------|--------------|----|-----------|
|  | Total            | Series 2021   | FY 2022       | FY 2023      | FY 2024      | FY 2025      |    | FY 2026   |
| Source (Revenue)   |                  |               |               |              |              |              |    |           |
|  |                  |               |               |              |              |              |    |           |
| Carryforward   |                  |               |               |              |              |              |    |           |
| Carryforward of Project Appropriations                   | \$<br>20,226,345 |               | \$ 20,226,345 |              |              |              |    |           |
| Total Estimated Carryforward Balances                    | \$<br>20,226,345 | \$ -          | \$ 20,226,345 |              |              |              |    |           |
| Revenues   |                  |               |               |              |              |              |    |           |
| Tax Increment Revenue (TIR) Allocation                   |                  |               |               |              |              |              |    |           |
| City of Pompano Beach                                    | \$<br>28,078,133 | \$ -          | \$ 5,154,932  | \$ 5,320,444 | \$ 5,490,094 | \$ 5,945,170 | \$ | 6,167,493 |
| Intergovernmental  |                  |               |               |              |              |              |    |           |
| Taxing Authorities Interlocal (Approved Project Funding) | \$<br>8,550,000  | -             | 3,300,000     | 1,500,000    | 1,500,000    | 1,500,000    |    | 750,000   |
| Lands Sale(s)  |                  |               |               |              |              |              |    |           |
| Hunters Manor Development Agreement                      | \$<br>1,475,000  | -             | 1,475,000     | -            | -            | -            |    | -         |
| Miscellaneous  |                  |               |               |              |              |              |    |           |
| Micro-Enterprise Loan Program (repayments)               | \$<br>59,000     | -             | 20,000        | 15,000       | 12,000       | 8,000        |    | 4,000     |
| Building Rentals   | \$<br>219,168    | -             | 57,447        | 47,643       | 38,026       | 38,026       |    | 38,026    |
| Investment Earnings                                      | \$<br>54,500     | -             | 12,500        | 12,000       | 11,000       | 10,000       |    | 9,000     |
| Financing  |                  |               |               |              |              |              |    |           |
| (3) Tax Increment Bank Loan, Series 2021 (Proposed)      | \$<br>15,225,000 | 15,225,000    | -             | -            | -            | -            |    |           |
| Total Forecasted Revenues                                | \$<br>53,660,801 | \$ 15,225,000 | \$ 10,019,879 | \$ 6,895,087 | \$ 7,051,120 | \$ 7,501,196 | \$ | 6,968,519 |
|  |                  |               |               |              |              |              |    |           |
| Total Sources  | \$<br>73,887,146 | \$ 15,225,000 | \$ 30,246,224 | \$ 6,895,087 | \$ 7,051,120 | \$ 7,501,196 | \$ | 6,968,519 |
| Use (Expenditures)                                       |                  |               |               |              |              |              |    |           |
|  |                  |               |               |              |              |              |    |           |
| Expenditures   |                  |               |               |              |              |              |    |           |
| Operations   |                  |               |               |              |              |              |    |           |
| (4) Dedicated Personnel Allocation (City staff)          | \$<br>2,226,236  | \$ -          | \$ 411,023    | \$ 427,464   | \$ 444,563   | \$ 462,346   | \$ | 480,840   |
| City Administrative Cost Allocation                      | \$<br>584,000    | -             | 110,000       | 113,300      | 116,700      | 120,200      |    | 123,800   |
| Tax Increment Split with Developers                      | \$<br>464,852    | -             | -             | -            | -            | 228,839      |    | 236,013   |
| Miscellaneous Operating Expense                          | \$<br>2,292,246  | -             | 485,906       | 424,330      | 443,290      | 458,940      |    | 479,780   |
| Subtotal - Operations                                    | \$<br>5,567,334  | \$ -          | \$ 1,006,929  | \$ 965,094   | \$ 1,004,553 | \$ 1,270,325 | \$ | 1,320,433 |
| Debt Service   |                  |               |               |              |              |              |    |           |
| City Loan (790/800 Hammondville Rd; Base Payment)        | \$<br>855,415    | \$ -          | \$ 180,392    | \$ 180,392   | \$ 180,392   | \$ 180,392   | \$ | 133,847   |
| City Loan (790/800 Hammondville Rd; Additional Paymer    | \$<br>148,000    | -             | 22,000        | 32,000       | 42,000       | 52,000       |    | -         |
| City Loan (790/800 Hammondville Rd; Prepayment)          | \$<br>652,000    | -             | 178,000       | 168,000      | 158,000      | 148,000      |    | -         |
| (3) Tax Increment Bank Loan, Series 2021 (Proposed)      |                  |               |               |              |              |              |    |           |
| Closing Costs  | \$<br>225,000    | 225,000       | -             | -            |              |              |    | -         |
| Debt Service   | \$<br>5,775,000  | -             | 1,155,000     | 1,155,000    | 1,155,000    | 1,155,000    |    | 1,155,000 |
| Subtotal - Debt Service                                  | \$<br>7,655,415  | \$ 225,000    | \$ 1,535,392  | \$ 1,535,392 | \$ 1,535,392 | \$ 1,535,392 | \$ | 1,288,847 |
| Redevelopment Area Investment                            |                  |               |               |              |              |              |    |           |
| Infrastructure and Streetscape Initiatives               | \$<br>41,142,872 | \$ 12,000,000 | \$ 22,692,872 | \$ 1,800,000 | \$ 1,800,000 | \$ 1,800,000 | \$ | 1,050,000 |
| Vertical Project Development and Assistance              | \$<br>1,983,336  | -             | 595,656       | 340,030      | 344,530      | 349,170      |    | 353,950   |
| Redevelopment Initiatives, Marketing and Special Events  | \$<br>1,875,000  | -             | 575,000       | 325,000      | 325,000      | 325,000      |    | 325,000   |
| Housing and Neighborhood Stabilization                   | \$<br>2,322,450  | -             | 444,450       | 454,200      | 464,200      | 474,500      |    | 485,100   |
| Recreational, Educational and Cultural Initiatives       | \$<br>250,000    | -             | 50,000        | 50,000       | 50,000       | 50,000       |    | 50,000    |
| Property Acquisition                                     | \$<br>3,387,500  | -             | 2,987,500     | 100,000      | 100,000      | 100,000      |    | 100,000   |
| Consultants and Professional/Design Services             | \$<br>1,801,000  | -             | 340,000       | 365,100      | 365,200      | 365,300      |    | 365,400   |
| Subtotal - Redevelopment Area Investment                 | \$<br>52,762,158 | \$ 12,000,000 | \$ 27,685,478 | \$ 3,434,330 | \$ 3,448,930 | \$ 3,463,970 | \$ | 2,729,450 |
| <b>Total Forecasted Expenditures</b>                     | \$<br>65,984,907 | \$ 12,225,000 | \$ 30,227,799 | \$ 5,934,816 | \$ 5,988,875 | \$ 6,269,687 | \$ | 5,338,730 |



### **Financing and Implementation Plan**

Summary Statement by Project (1),(2)

### Reserve

Redevelopment Project Reserve

**Total Forecasted Reserves** 

**Total Uses** 

Surplus/(Deficit)

| Total                        | Bank Loan<br>Series 2021            | Proposed<br>FY 2022           | Forecasted<br>FY 2023           | Forecasted<br>FY 2024               | Forecasted<br>FY 2025               | Forecasted<br>FY 2026               |
|------------------------------|-------------------------------------|-------------------------------|---------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| \$<br>7,902,239<br>7,902,239 | \$ 3,000,000<br><b>\$ 3,000,000</b> | \$ 18,425<br><b>\$ 18,425</b> | \$ 960,271<br><b>\$ 960,271</b> | \$ 1,062,245<br><b>\$ 1.062,245</b> | \$ 1,231,509<br><b>\$ 1,231,509</b> | \$ 1,629,789<br><b>\$ 1.629,789</b> |
| \$<br>73,887,146             | \$ 15,225,000                       | \$ 30,246,224                 | \$ 6,895,087                    | \$ 7,051,120                        | \$ 7,501,196                        | \$ 6,968,519                        |
| \$                           | \$ -                                | \$ -                          | \$ -                            | \$ -                                | \$ -                                | \$ -                                |

<sup>(1)</sup> Readers should refer to the Supporting Schedules for detailed information involving: tax increment revenue forecasts; miscellaneous operating expenditure forecasts; and Source & Use Statements for each Redevelopment Area Investment type that specifies the individual projects and associated funding sources.

<sup>(2)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(3)</sup> Forecasted debt service is based on the following components: Principal Amount = \$15.2 million (\$15 million for redevelopment projects/\$225K for issuance costs); Amortization Period = 19 years (maturity on or before 9/30/2040); Fixed Tax-Exempt Interest Rate = 4%.

<sup>(4)</sup> Includes partial/full funding for the following positions: Capital Improvements and Innovation Director; Administrative Coordinator; Real Property Manager; CRA Director; CRA Project Manager; CRA Project Coordinator; CRA Marketing Director; CRA Marketing Coordinator; Community Development Inspector; Part-Time staff (interns).



### **Financing and Implementation Plan**

Supporting Schedule - Infrastructure and Streetscape Initiatives Project Listing (1)

|   | Total         | Bank Loan<br>Series 2021 | Proposed<br>FY 2022 | Forecasted<br>FY 2023 | Forecasted<br>FY 2024 | Forecasted<br>FY 2025 | Forecasted<br>FY 2026 |
|---|---------------|--------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Source (Revenue)  |               |                          |                     |                       |                       |                       |                       |
| Tax Increment Revenue (TIR) Allocation                    | \$ 1,200,000  | \$ -                     | \$ -                | \$ 300,000            | \$ 300,000            | \$ 300,000            | \$ 300,000            |
| Grant Programs  | \$ -          |                          |                     |                       |                       |                       |                       |
| Intergovernmental Funding                                 |               |                          |                     |                       |                       |                       |                       |
| Taxing Authorities Interlocal (Approved Project Funding   | \$ 8,550,000  | -                        | 3,300,000           | 1,500,000             | 1,500,000             | 1,500,000             | 750,000               |
| Land Sale(s)  |               |                          |                     |                       |                       |                       |                       |
| Hunters Manor Development Agreement                       | \$ 350,000    | -                        | 350,000             | -                     | -                     | -                     | -                     |
| Financing   |               |                          |                     |                       |                       |                       |                       |
| Tax Increment Revenue Bank Loan, Series 2021              | \$ 12,000,000 | 12,000,000               | -                   | -                     | -                     | -                     | -                     |
| Carryforward Fund Balance                                 | \$ 19,042,872 | -                        | 19,042,872          | -                     | -                     | -                     | -                     |
| Total Sources   | \$ 41,142,872 | \$ 12,000,000            | \$ 22,692,872       | \$ 1,800,000          | \$ 1,800,000          | \$ 1,800,000          | \$ 1,050,000          |
| Use (Expenses) Infrastructure and Streetscape Initiatives |               |                          |                     |                       |                       |                       |                       |
| Innovation District Drainage Design                       | \$ 3,000,000  | \$ -                     | \$ 3,000,000        | \$ -                  | \$ -                  | \$ -                  | \$ -                  |
| Innovation District Infrastructure                        | \$ 2,662,872  | Ψ -                      | 2,662,872           | Ψ -                   | Ψ -                   | Ψ -                   | Ψ -                   |
| Collier City Gateway Feature                              | \$ 250,000    | _                        | 250,000             | _                     | _                     | _                     | _                     |
| Sonata  | /             |                          |                     |                       |                       |                       |                       |
| Drainage Relocation                                       | \$ 420,000    | -                        | 420,000             | _                     | _                     | _                     | -                     |
| Infrastructure Improvements                               | \$ 1,500,000  | -                        | 300,000             | 300,000               | 300,000               | 300,000               | 300,000               |
| 11 NE 1st Street Building Improvements                    | \$ 700,000    | 7                        | 700,000             | -                     | -                     | -                     | -                     |
| Dixie Highway/Atlantic Boulevard Infrastructure           |               |                          |                     |                       |                       |                       |                       |
| CRA Funding   | \$ 12,860,000 | 7,000,000                | 5,860,000           | -                     | -                     | -                     | -                     |
| Taxing Authorities Interlocal                             | \$ 5,200,000  | -                        | 5,200,000           | -                     | -                     | -                     | -                     |
| Downtown District Infrastructure                          |               |                          |                     |                       |                       |                       |                       |
| Taxing Authorities Interlocal                             | \$ 3,300,000  |                          | 3,300,000           | -                     | -                     | -                     | -                     |
| Public Parking/Capital Improvements                       | \$ 6,000,000  | 5,000,000                | 1,000,000           | -                     | -                     | -                     | -                     |
| Approved Projects (Taxing Authorities Interlocal)         | \$ 5,250,000  | -                        | -                   | 1,500,000             | 1,500,000             | 1,500,000             | 750,000               |
| Total Uses  | \$ 41,142,872 | \$ 12,000,000            | \$ 22,692,872       | \$ 1,800,000          | \$ 1,800,000          | \$ 1,800,000          | \$ 1,050,000          |
| Surplus/(Deficit)   |               |                          |                     |                       |                       |                       |                       |
| Notes:  |               |                          |                     |                       |                       |                       |                       |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

Supporting Schedule - Vertical Project Development and Assistance Project Listing (1),(2)

|  | Total           | nk Loan<br>ies 2021 | Proposed<br>FY 2022 | F  | Forecasted<br>FY 2023 | orecasted<br>FY 2024 | orecasted<br>FY 2025 | recasted<br>Y 2026 |
|--|-----------------|---------------------|---------------------|----|-----------------------|----------------------|----------------------|--------------------|
| Source (Revenue)                       |                 |                     |                     |    |                       |                      |                      |                    |
| Tax Increment Revenue (TIR) Allocation | \$<br>1,764,168 | \$<br>-             | \$<br>538,209       | \$ | 292,387               | \$<br>306,504        | \$<br>311,144        | \$<br>315,924      |
| Miscellaneous                          |                 |                     |                     |    |                       |                      |                      | -                  |
| Building Rentals (731 MLK Blvd)        | \$<br>157,622   | -                   | 45,640              |    | 35,482                | 25,500               | 25,500               | 25,500             |
| Building Rentals (35 N. Dixie Hwy)     | \$<br>61,546    | -                   | 11,807              |    | 12,161                | 12,526               | 12,526               | 12,526             |
| Carryforward Fund Balance              | \$<br>-         | -                   | -                   |    | -                     | -                    | -                    | -                  |
| Total Sources                          | \$<br>1,983,336 | \$<br>-             | \$<br>595,656       | \$ | 340,030               | \$<br>344,530        | \$<br>349,170        | \$<br>353,950      |
| Use (Expenses)                         |                 |                     |                     |    |                       |                      |                      |                    |
| Project Development and Assistance     |                 |                     |                     |    |                       |                      |                      |                    |
| Downtown Projects                      |                 |                     |                     |    |                       |                      |                      |                    |
| Tenant Improvements                    | \$<br>200,000   | \$<br>-             | \$<br>200,000       | \$ | -                     | \$<br>-              | \$<br>-              | \$<br>-            |
| (2) CRA Building Maintenance           | \$<br>1,010,000 | -                   | 250,000             |    | 190,000               | 190,000              | 190,000              | 190,000            |
| Rentals & Leases                       | \$<br>773,336   |                     | 145,656             |    | 150,030               | 154,530              | 159,170              | 163,950            |
| Total Uses                             | \$<br>1,983,336 | \$<br>-             | \$<br>595,656       | \$ | 340,030               | \$<br>344,530        | \$<br>349,170        | \$<br>353,950      |
| Surplus/(Deficit)                      | -               | -                   | -                   |    |                       | -                    | -                    | -                  |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(2)</sup> Includes buildings and other properties in CRA possession.



### **Financing and Implementation Plan**

Supporting Schedule - Redevelopment Initiatives, Marketing and Special Events Project Listing (1)

|   | Total           | Bank Loan<br>Series 2021 |   | Proposed<br>FY 2022 | l  | Forecasted<br>FY 2023 | orecasted<br>FY 2024 | orecasted<br>FY 2025 | orecasted<br>FY 2026 |
|---|-----------------|--------------------------|---|---------------------|----|-----------------------|----------------------|----------------------|----------------------|
| Source (Revenue)  |                 |                          |   |                     |    |                       |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation                  | \$<br>1,816,000 | \$ -                     | ; | \$ 555,000          | \$ | 310,000               | \$<br>313,000        | \$<br>317,000        | \$<br>321,000        |
| Miscellaneous   |                 |                          |   |                     |    |                       |                      |                      |                      |
| Micro-Enterprise Loan Program (repayments)              | \$<br>59,000    | -                        |   | 20,000              |    | 15,000                | 12,000               | 8,000                | 4,000                |
| Carryforward Fund Balance                               | \$<br>-         | -                        |   | -                   |    | -                     | -                    | -                    | -                    |
| Total Sources   | \$<br>1,875,000 | \$ -                     |   | \$ 575,000          | \$ | 325,000               | \$<br>325,000        | \$<br>325,000        | \$<br>325,000        |
| Use (Expenses)  |                 |                          |   |                     |    |                       |                      |                      |                      |
| Redevelopment Initiatives, Marketing and Special Events |                 |                          |   |                     |    |                       |                      |                      |                      |
| Incentive Programs                                      | \$<br>800,000   | \$ -                     | ; | \$ 400,000          | \$ | 100,000               | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Business Attraction and Development                     | \$<br>300,000   | -                        |   | 100,000             |    | 50,000                | 50,000               | 50,000               | 50,000               |
| (2) Business Attraction and Marketing                   | \$<br>775,000   | -                        |   | 75,000              |    | 175,000               | 175,000              | 175,000              | 175,000              |
| Total Uses  | \$<br>1,875,000 | \$ -                     |   | \$ 575,000          | \$ | 325,000               | \$<br>325,000        | \$<br>325,000        | \$<br>325,000        |
| Surplus/(Deficit)                                       | -               |                          |   | -                   |    |                       |                      | -                    | -                    |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(2)</sup> Includes funding for multiple business attraction events including Green Market, Untapped, grand-openings, and other business attraction strategies.



### **Financing and Implementation Plan**

Supporting Schedule - Housing and Neighborhood Stabilization Project Listing (1)

|   |                 |    | ₋oan<br>2021 | Proposed<br>FY 2022 | orecasted<br>FY 2023 | orecasted<br>FY 2024 | orecasted<br>FY 2025 | orecasted<br>FY 2026 |
|---|-----------------|----|--------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| Source (Revenue)                          |                 |    |              |                     |                      |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation    | \$<br>2,322,450 | \$ | -            | \$<br>444,450       | \$<br>454,200        | \$<br>464,200        | \$<br>474,500        | \$<br>485,100        |
| Carryforward Fund Balance                 | \$<br>-         |    | -            | -                   | -                    | -                    | -                    | -                    |
| Total Sources                             | \$<br>2,322,450 | \$ | -            | \$<br>444,450       | \$<br>454,200        | \$<br>464,200        | \$<br>474,500        | \$<br>485,100        |
| <u>Use (Expenses)</u>                     |                 |    |              |                     |                      |                      |                      |                      |
| Housing and Neighborhood Stabilization    |                 |    |              |                     |                      |                      |                      |                      |
| Security Services                         | \$<br>1,722,450 | \$ | -            | \$<br>324,450       | \$<br>334,200        | \$<br>344,200        | \$<br>354,500        | \$<br>365,100        |
| Additional Safety/Security                | \$<br>500,000   |    | -            | 100,000             | 100,000              | 100,000              | 100,000              | 100,000              |
| Emergency Rehabilitation of Housing Stock | \$<br>100,000   |    | -            | 20,000              | 20,000               | 20,000               | 20,000               | 20,000               |
| Total Uses                                | \$<br>2,322,450 | \$ | -            | \$<br>444,450       | \$<br>454,200        | \$<br>464,200        | \$<br>474,500        | \$<br>485,100        |
| Surplus/(Deficit)                         |                 |    | -            | -                   | -                    |                      |                      |                      |
| Notes:                                    |                 |    |              |                     |                      |                      |                      |                      |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

Supporting Schedule - Recreational, Educational and Cultural Initiatives Project Listing (1)

|  | Total         | Bank Loan<br>Series 2021 |   | posed<br>′ 2022 | orecasted<br>FY 2023 | F  | orecasted<br>FY 2024 | orecasted<br>FY 2025 | orecasted<br>FY 2026 |
|--|---------------|--------------------------|---|-----------------|----------------------|----|----------------------|----------------------|----------------------|
| Source (Revenue)                                   |               |                          |   |                 |                      |    |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation             | \$<br>250,000 | \$                       | - | \$<br>50,000    | \$<br>50,000         | \$ | 50,000               | \$<br>50,000         | \$<br>50,000         |
| Carryforward Fund Balance                          | \$<br>-       |                          | - | -               | -                    |    | -                    | -                    | -                    |
| Total Sources                                      | \$<br>250,000 | \$                       | - | \$<br>50,000    | \$<br>50,000         | \$ | 50,000               | \$<br>50,000         | \$<br>50,000         |
| <u>Use (Expenses)</u>                              |               |                          |   |                 |                      |    |                      |                      |                      |
| Recreational, Educational and Cultural Initiatives |               |                          |   |                 |                      |    |                      |                      |                      |
| Community Garden                                   | \$<br>250,000 | \$                       | - | \$<br>50,000    | 50,000               |    | 50,000               | 50,000               | 50,000               |
| Total Uses   | \$<br>250,000 | \$                       | - | \$<br>50,000    | \$<br>50,000         | \$ | 50,000               | \$<br>50,000         | \$<br>50,000         |
| Surplus/(Deficit)                                  | -             |                          | - | -               | -                    |    | -                    | -                    | -                    |
| Notes:   |               |                          |   |                 |                      |    |                      |                      |                      |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

Supporting Schedule - Property Acquisition Project Listing (1)

|  | Total           | Bank Loan<br>Series 2021 |     | Proposed<br>FY 2022 | ı  | Forecasted<br>FY 2023 | orecasted<br>FY 2024 | orecasted<br>FY 2025 | orecasted<br>FY 2026 |
|--|-----------------|--------------------------|-----|---------------------|----|-----------------------|----------------------|----------------------|----------------------|
| Source (Revenue)                       |                 |                          |     |                     |    |                       |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation | \$<br>1,079,027 | \$                       | - : | \$ 679,027          | \$ | 100,000               | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Land Sale(s)                           |                 |                          |     |                     |    |                       |                      |                      |                      |
| Hunters Manor Development Agreement    | \$<br>1,125,000 |                          | -   | 1,125,000           |    | -                     | -                    | -                    | -                    |
| Carryforward Fund Balance              | \$<br>1,183,473 |                          | -   | 1,183,473           |    | -                     | -                    | -                    | -                    |
| Total Sources                          | \$<br>3,387,500 | \$                       | - : | \$ 2,987,500        | \$ | 100,000               | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Use (Expenses)                         |                 |                          |     |                     |    |                       |                      |                      |                      |
| Property Acquisition                   |                 |                          |     |                     |    |                       |                      |                      |                      |
| Property Maintenance/Special Services  | \$<br>800,000   | \$                       | - : | \$ 400,000          | \$ | 100,000               | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Miscellaneous Property Acquisition     | \$<br>2,587,500 |                          | -   | 2,587,500           |    | -                     | -                    | -                    | -                    |
| Total Uses                             | \$<br>3,387,500 | \$                       | - : | \$ 2,987,500        | \$ | 100,000               | \$<br>100,000        | \$<br>100,000        | \$<br>100,000        |
| Surplus/(Deficit)                      | -               |                          | -   | -                   |    | -                     | -                    | -                    |                      |
| Matan                                  |                 |                          |     |                     |    |                       |                      |                      |                      |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

Supporting Schedule - Consultants and Professional/Design Services Project Listing (1)

|  |    | Total     | Bank Lo<br>Series 2 |   | roposed<br>FY 2022 | orecasted<br>FY 2023 | orecasted<br>FY 2024 | orecasted<br>FY 2025 | orecasted<br>FY 2026 |
|--|----|-----------|---------------------|---|--------------------|----------------------|----------------------|----------------------|----------------------|
| Source (Revenue)                             |    |           |                     |   |                    |                      |                      |                      |                      |
| Tax Increment Revenue (TIR) Allocation       | \$ | 1,801,000 | \$                  | - | \$<br>340,000      | \$<br>365,100        | \$<br>365,200        | \$<br>365,300        | \$<br>365,400        |
| Carryforward Fund Balance                    | \$ | -         |                     | - | -                  | -                    | -                    | -                    | -                    |
| Total Sources                                | \$ | 1,801,000 | \$                  | - | \$<br>340,000      | \$<br>365,100        | \$<br>365,200        | \$<br>365,300        | \$<br>365,400        |
| <u> Jse (Expenses)</u>                       |    |           |                     |   |                    |                      |                      |                      |                      |
| Consultants and Professional/Design Services |    |           |                     |   |                    |                      |                      |                      |                      |
| Demolition Services                          | \$ | 80,000    | \$                  | - | \$<br>40,000       | \$<br>10,000         | \$<br>10,000         | \$<br>10,000         | \$<br>10,000         |
| (2) Consultants                              | \$ | 1,695,000 |                     | - | 295,000            | 350,000              | 350,000              | 350,000              | 350,000              |
| Professional Fees (Investment Advisor)       | \$ | 26,000    |                     | - | 5,000              | 5,100                | 5,200                | 5,300                | 5,400                |
| Total Uses                                   | \$ | 1,801,000 | \$                  | - | \$<br>340,000      | \$<br>365,100        | \$<br>365,200        | \$<br>365,300        | \$<br>365,400        |
| Surplus/(Deficit)                            |    |           |                     | - | -                  | -                    |                      | -                    | -                    |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(2)</sup> Includes various costs related to redevelopment activities including: legal, community, and governmental relations; zoning, housing, and tax credits; financial and real estate analysis; consulting and professional services fees (e.g. design services fees); planning and permitting fees; construction design fees; etc.



### **Financing and Implementation Plan**

**Supporting Schedule - Tax Increment Revenue Forecast** (1),(2)

|   |      | Final<br>FY 2021 |     | Certified<br>FY 2022 |     | Forecasted<br>FY 2023 |         | casted<br>2024 |       | orecasted<br>FY 2025 |      | orecasted<br>FY 2026 |
|---|------|------------------|-----|----------------------|-----|-----------------------|---------|----------------|-------|----------------------|------|----------------------|
| ity of Pompano Beach (Contributing Auth | orit | y)               |     |                      |     |                       |         |                |       |                      |      |                      |
| Actual Growth/Assumed Growth            |      | 5.37%            |     | 8.20%                |     | 2.50%                 |         | 2.50%          |       | 3.00%                |      | 3.00%                |
| Existing Value:                         | \$1  | ,241,594,170     | \$1 | ,343,410,950         | \$1 | ,376,996,224          | \$1,411 | 421,129        | \$1,4 | 453,763,763          | \$1, | 548,876,676          |
| New Construction:                       |      |                  |     |                      |     |                       |         |                |       |                      |      |                      |
| Old Town Square                         |      | -                |     | -                    |     | -                     |         | -              |       | 50,000,000           |      | -                    |
| Taxable Value                           | \$1  | ,241,594,170     | \$1 | ,343,410,950         | \$1 | ,376,996,224          | \$1,411 | 421,129        | \$1,  | 503,763,763          | \$1, | 548,876,676          |
| Base Year Value                         |      | 297,388,021      |     | 297,388,021          |     | 297,388,021           | 297     | 388,022        | - 2   | 297,388,023          |      | 297,388,023          |
| Tax Increment                           | \$   | 944,206,149      | \$1 | ,046,022,929         | \$1 | ,079,608,203          | \$1,114 | 033,107        | \$1,2 | 206,375,740          | \$1, | 251,488,653          |
| Millage Rate                            |      | 5.1875           |     | 5.1875               |     | 5.1875                |         | 5.1875         |       | 5.1875               |      | 5.1875               |
| Gross Incremental Revenue               | \$   | 4,898,069        | \$  | 5,426,244            | \$  | 5,600,468             | \$ 5.   | 779,047        | \$    | 6,258,074            | \$   | 6,492,097            |
| Statutory Reduction                     |      | 0.95             |     | 0.95                 |     | 0.95                  |         | 0.95           |       | 0.95                 |      | 0.95                 |
| Budgetable Incremental Revenue          | \$   | 4,653,166        | \$  | 5,154,932            | \$  | 5,320,444             | \$ 5    | 490,094        | \$    | 5,945,170            | \$   | 6,167,493            |
|   |      |                  |     |                      |     |                       |         |                |       |                      |      |                      |
| Total Incremental Revenue               | \$   | 4,653,166        | \$  | 5,154,932            | \$  | 5,320,444             | \$ 5    | 490,094        | \$    | 5,945,170            | \$   | 6,167,493            |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.

<sup>(2)</sup> Assumes that the City of Pompano Beach millage rate will remain at the FY 2021 level throughout the



### **Financing and Implementation Plan**

**Supporting Schedule - Miscellaneous Operating Expenditures** (1)

|   |                 | Proposed   | Forecasted | Forecasted | Forecasted | Forecasted |
|---|-----------------|------------|------------|------------|------------|------------|
|   | Total           | FY 2022    | FY 2023    | FY 2024    | FY 2025    | FY 2026    |
| Special Legal Fees                                    | \$<br>468,480   | \$ 150,000 | \$ 75,000  | \$ 78,000  | \$ 81,120  | \$ 84,360  |
| Accounting & Auditing                                 | \$<br>68,210    | 12,600     | 13,100     | 13,620     | 14,160     | 14,730     |
| Travel and Training                                   | \$<br>81,230    | 15,000     | 15,600     | 16,220     | 16,870     | 17,540     |
| Postage   | \$<br>4,310     | 800        | 830        | 860        | 890        | 930        |
| Water and Sewer                                       | \$<br>108,330   | 20,000     | 20,800     | 21,630     | 22,500     | 23,400     |
| Insurance Premiums                                    | \$<br>135,400   | 25,000     | 26,000     | 27,040     | 28,120     | 29,240     |
| Advertising   | \$<br>27,100    | 5,000      | 5,200      | 5,410      | 5,630      | 5,860      |
| Real Estate Taxes                                     | \$<br>243,730   | 45,000     | 46,800     | 48,670     | 50,620     | 52,640     |
| Credit Card Bank Fees                                 | \$<br>5,400     | 1,000      | 1,040      | 1,080      | 1,120      | 1,160      |
| Office Supplies                                       | \$<br>21,670    | 4,000      | 4,160      | 4,330      | 4,500      | 4,680      |
| Phone   | \$<br>2,354     | 434        | 450        | 470        | 490        | 510        |
| Minor Equipment                                       | \$<br>10,830    | 2,000      | 2,080      | 2,160      | 2,250      | 2,340      |
| Computer Equipment                                    | \$<br>4,500     | -          | -          | 2,000      | -          | 2,500      |
| Software Purchases                                    | \$<br>5,400     | 1,000      | 1,040      | 1,080      | 1,120      | 1,160      |
| Publications  | \$<br>3,800     | 700        | 730        | 760        | 790        | 820        |
| Internal Service Fund Charges (City of Pompano Beach) |                 |            |            |            |            |            |
| Central Services                                      | \$<br>337,531   | 62,321     | 64,810     | 67,400     | 70,100     | 72,900     |
| Central Stores  | \$<br>5,057     | 937        | 970        | 1,010      | 1,050      | 1,090      |
| Health Insurance Service                              | \$<br>478,729   | 88,389     | 91,920     | 95,600     | 99,420     | 103,400    |
| Risk Management                                       | \$<br>101,649   | 18,769     | 19,520     | 20,300     | 21,110     | 21,950     |
| Vehicle Insurance                                     | \$<br>147,636   | 27,256     | 28,350     | 29,480     | 30,660     | 31,890     |
| Information Systems                                   | \$<br>30,900    | 5,700      | 5,930      | 6,170      | 6,420      | 6,680      |
| Total   | \$<br>2,292,246 | \$ 485,906 | \$ 424,330 | \$ 443,290 | \$ 458,940 | \$ 479,780 |

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

Supporting Schedule - Developer TIF Forecast (1),(2)

|   |        | BASE<br>FY 2020 | Forecasted<br>FY 2022 | l  | Forecasted<br>FY 2023 | Forecasted<br>FY 2024 |    | Forecasted<br>FY 2025 | Forecasted<br>FY 2026 |
|---|--------|-----------------|-----------------------|----|-----------------------|-----------------------|----|-----------------------|-----------------------|
| d Town Square LLC                           |        |                 |                       |    |                       |                       |    |                       |                       |
| Actual Growth/Assumed Growth                |        |                 |                       |    | -2.00%                | 1.00%                 |    | 3.00%                 | 3.00%                 |
| Existing Value:                             | \$     | 934,320         | \$<br>1,055,260       | \$ | 1,034,155             | \$<br>1,044,496       | \$ | 1,075,831             | \$<br>52,608,106      |
| New Construction:                           |        |                 |                       |    |                       |                       |    |                       |                       |
| Old Town Square (mixed-use)                 |        | _               | -                     |    | -                     | _                     |    | 50,000,000            |                       |
| Taxable Value                               | \$     | 934,320         | \$<br>1,055,260       | \$ | 1,034,155             | \$<br>1,044,496       | \$ | 51,075,831            | \$<br>52,608,106      |
| Contributing Taxing Authority Millage Rates |        |                 |                       |    |                       |                       |    |                       |                       |
| City of Pompano Beach                       |        | 5.1875          | 5.1875                |    | 5.1875                | 5.1875                |    | 5.1875                | 5.187                 |
| North Broward Hospital District             |        | 1.0324          |                       |    |                       |                       |    |                       |                       |
| Children's Services Council                 |        | 0.4882          |                       |    |                       |                       |    |                       |                       |
| Broward County                              | _      | 5.4878          |                       |    |                       |                       |    |                       |                       |
|   | _      | 12.1959         | 5.1875                |    | 5.1875                | 5.1875                |    | 5.1875                | 5.187                 |
| Gross Incremental Revenue                   | \$     | 11,395          | \$<br>5,474           | \$ | 5,365                 | \$<br>5,418           | \$ | 264,956               | \$<br>272,905         |
| Statutory Reduction                         |        | 0.95            | 0.95                  |    | 0.95                  | 0.95                  |    | 0.95                  | 0.9                   |
| Base Year Payment                           | \$     | 10,825          |                       |    |                       |                       |    |                       |                       |
| CRA Taxes Received                          |        |                 | \$<br>5,200           | \$ | 5,096                 | \$<br>5,147           | \$ | 251,708               | \$<br>259,259         |
| Base Year Payment                           |        |                 | (10,825)              |    | (10,825)              | (10,825)              |    | (10,825)              | (10,825               |
| Net Payment                                 |        |                 | \$<br>(5,625)         | \$ | (5,729)               | \$<br>(5,678)         | \$ | 240,883               | \$<br>248,434         |
| Old Town Square Payment                     | Factor |                 | 95%                   |    | 95%                   | 95%                   |    | 95%                   | 95%                   |
| Annual Payment to Old Tow                   | n Sau  | are             | N/A                   |    | N/A                   | N/A                   | ¢  | 228,839               | \$<br>236,013         |

<sup>(1)</sup> TIF structure based on the Development and Tax Increment Financing Agreement dated October 2019. (2) Property Folios were consolidated from 7 distinct accounts to 1 account starting in tax year 2020.

<sup>(3)</sup> New Construction valuation based on TIF Projections provided by the Developer.



### Pompano Beach Community Redevelopment Agency

### **Northwest District**

### **Financing and Implementation Plan**

### **Fiscal Notes**

- Redevelopment Area Initiatives funded through Tax Increment Revenue Allocations are subject to variances in the actual tax increment values (i.e. vis-à-vis the forecasted tax increment values set forth herein) as well as budgetary constraints (i.e. essential items such as debt service have legal priority in tax increment funding).
- 2. Redevelopment Area Initiative funding sources may change based on market conditions and CRA priorities.
- 3. The Redevelopment Area Initiatives included in the Financing and Implementation Plan are funded through tax increment generated from the current tax base and forecasted new construction as well as from other revenue sources. Tax increment from development not contemplated herein will be available to supplement any deficiencies in the forecast and/or provide additional funding for redevelopment initiatives.
- 4. The following section provides a brief description of the Redevelopment Area Initiatives included in the Financing and Implementation Plan.

| 0 1   |   |
|---|---|
| Additional Safety/Security                                  | Additional services to address patrol and safety measures for the Downtown Pompano target area.   |
| Approved Projects (Taxing Authorities Interlocal Agreement) | Approved Projects are set forth in Exhibit 1 of the Taxing Authorities Interlocal Agreement.  |
| Business Attraction and Development                         | Tools to attract new businesses and retain existing businesses in the NW CRA District including development of the Innovation District.   |
| Business Attraction and Marketing                           | Marketing efforts to promote the revitalized target area of Downtown Pompano and other business or community sectors of the NW CRA District.  |
| Collier City Gateway Feature                                | Neighborhood entry signage to Collier City.   |
| Community Garden  | Work associated with cultivation of vacant CRA parcel and operation for community garden.   |
| Consultants and Professional Fees                           | Professional services needed for exploration of various components of the NW CRA redevelopment initiatives mostly for target areas of Downtown Pompano, Collier City, and Hunters Manor.  |
| CRA Building Maintenance                                    | Costs associated with maintenance of CRA leased/owned buildings.  |
| Demolition Services   | Demolition services needed for CRA leased or owned properties in the NW CRA District.   |
| Dixie Highway/Atlantic Boulevard<br>Infrastructure          | Upgrade the Dixie Highway corridor from McNab Road to Sample Road, including roadway crossing improvements, bicycle lanes, medians, sidewalks, lighting, landscaping, street furniture and other streetscape improvements. The project will target the intersection of Atlantic Boulevard and Dixie Highway at the heart of Downtown Pompano. The two roadways will be designed to create a streamlined complete-streets atmosphere that integrates the use of pedestrian and vehicular facilities and allows both to navigate the area safely. |
| Emergency Rehabilitation of Housing Stock                   | Supplement to Office of Housing emergency rehabilitation programs.  |
| Incentive Programs  | Six (6) incentive programs to address property renovations mostly in the target area of MLK Blvd and Old Town.  |
| Innovation District Co-Working/Maker Incubator              | Program to provide co-working space to incubate new businesses and nurture a community of makers and innovators.  |
| Innovation District Drainage Design                         | Design/construction services for a creative drainage system in the Innovation District.   |
| Innovation District Infrastructure                          | Capital improvement projects constructed in the Innovation District including, but not limited to, drainage, streetscape, etc.  |
| Miscellaneous Property Acquisition                          | Acquisition of retail, commercial, residential and vacant properties within Downtown Pompano target area.   |
| Property Maintenance/Special Services                       | Maintenance services for CRA owned properties in the NW CRA District.   |
| Public Parking/Capital Improvements                         | Design, construction, infrastructure cost for public parking.   |
| Rentals & Leases  | Rental/lease expenses for multiple properties (including 11 NE 1st Street).   |
| Security Services   | Security Service providers will act as ambassadors of information for visitors, residents and merchants while also patrolling and providing safety measures for the NW CRA District.  |
| Sonata (Drainage Relocation)                                | Sonata Development to relocate the drainage provided by the existing dry retention pond by installing a new Stormtech system.   |
| Sonata (Infrastructure Improvements)                        | Agreement representing a CRA investment totaling \$1.5 million toward public infrastructure costs funded in the amount of \$300,000 per year for a period of five years commencing on October 1, 2022, and thereafter on each consecutive October 1st until paid in full.   |
| Tenant Improvements   | Capital improvements to CRA controlled buildings in Downtown Pompano for CRA tenants.   |
| 11 NE 1st Street Building Improvements                      | Exterior and interior improvements to the building located at 11 NE 1st Street.   |

